



DISTRICT COUNCIL of TUMBY BAY  
Annual Report 2020-2021





## Council Information

Address	Mortlock Street Tumby Bay
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## Statistics

Established: 1906

Population: 2610 (2016 Census)

Rateable properties: 2385

Area: 266,907.5 (Source ABS)

Council Roads: 60.17 Sealed, 1020.29km Unsealed

**This report describes the Council's performance over the 2020/2021 financial year against the objectives of the 2020/2021 Annual Business Plan and Budget, Long Term Financial Plan 2020-2030 and Strategic Plan 2020-2030 and is designed to meet our obligations under Section 131 of the *Local Government Act 1999*.**

**In the spirit of reconciliation the District Council of Tumby Bay acknowledges the Traditional Custodians of country throughout Australia and their connections to land, sea and community. We pay our respect to their Elders past and present and extend that respect to all Aboriginal and Torres Strait Islander peoples today.**



# Contents

Message from the Mayor	4
Message from the CEO	6
Our District	8
Our Vision	10
Our Strategic Themes	11
Key Outcomes	12
Theme 1: A harmonious balance between lifestyle and growth	12
Theme 2: Connected, vibrant and empowered communities	16
Theme 3: A strong and diverse local economy	20
Theme 4: Quality services and infrastructure	22
Things to Look Forward to in 2021/2022	26
Our Council	27
Elected Members	27
Training, Seminars and Conferences	29
Allowances Paid to Members	30
Decision-Making Structure	31
Council Committees	31
Other committees	32
Elector Representation	33
Our Organisation	34
Human Resources	35
Work Health and Safety	37
Development	37
Works Department	37
Compliance	38
Local Nuisance and Litter Control Act	39
Council Reporting	40
Community Land	40
Freedom of Information	40
Documents Available	40
Review of Council Decisions	40
Confidentiality Provisions	41
National Competition Policy	43
Competitive Tendering	43
Independent Auditors	43
Subsidiaries	43
Appendices	
1 - Audited Financial Statements 2020/2021	44
2 - Long Term Financial Plan 2020-2030 Review One	102
3 - Strategic Plan 2020-2030	118
4 - EPLGA Annual Report	136

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Rob Turnbull, Lightbulb Photography, Richard Murphy, Leesh Laube, Mitchell Lawrie & District Council of Tumby Bay



# Message from the Mayor

The 20-21 year has been a very busy one once again for the District Council of Tumby Bay, and it is encouraging to see the quality projects being delivered for our community through good planning.

The COVID-19 pandemic was a challenge which we couldn't plan for, but it has changed many different aspects of how our council and community operates. Periods of lockdown, restrictions on gatherings and venues, business closures, and mandated face-mask wearing are challenges and Council has endeavoured to do its best to continue its services. As Mayor, I have been in constant communication with State and Federal government, as well as our fellow councils, to make sure that the perspectives of our local community were represented and the impacts of decisions made are fully understood.

Council has appointed a new CEO, with Rebecca Hayes starting in the role in October 2020. Rebecca came with a variety of experience in both the public and private sector, and she and her family have settled well into life in Tumby Bay. We look forward to Rebecca providing support and leadership for our council, and helping deliver the vision for our community.

Unfortunately, this year has also seen the resignation of Deputy Mayor Helen Kroemer in June.

Due to challenges with health, Cr Kroemer decided she wasn't able to continue to perform to the full extent of the position. Council will need to have a supplementary election to fill the vacated position, and we look forward to seeing community members put themselves forward for consideration.

It was exciting to complete a significant infrastructure upgrade to the Bratten Bridge on the Lipson-Ungarra Road. This upgrade was achieved through a significant partnership between three levels of government. The Federal government funded 80% of the project, the State government 20%, and the District Council of Tumby Bay performed the management and coordination role. The upgrade was necessary to facilitate the use of Higher Mass Limit heavy vehicles on the road, and it opened up a significant portion of our road network to be better utilised. It enabled higher levels of efficiency for our farmers and agricultural businesses, and also will mean fewer truck movements overall. This project took a long time and a lot of effort to advocate for and bring together, so I am truly proud of the final results. I must thank our Manager of Works and Infrastructure, Damian Windsor, for his hard work on this project, as well as many others.

Last year's challenges with COVID-19 meant that most of our community events were unfortunately cancelled, and this year's restrictions required COVID-safe plans. With this in mind, it was decided that we should bring together multiple events into a single major event; '@ The Bay'. It brought together our traditional Market @ the Bay, Colour Tumby Street Art Festival, the Cruzee Car Show, Adelaide Fringe events, and many other attractions. It was great to have such strong collaboration between Council, Tumby Bay Progress, and many other community groups in what was an incredibly successful event. The lessons learned from working together will auger well for future events in Tumby Bay.

To help support communities and councils through the whole country, the Federal Government developed the Local Roads and Community Infrastructure Fund, with significant funds allocated to each local government area. The District Council of Tumby Bay used these funds to deliver many different projects around the council area. It added to existing footpath funding allocated to a number of different footpaths around Tumby Bay. Council also identified four creek culverts around its rural road network which were in need of repair and upgrade. Funds were also used to





deliver upgrades at the Port Neill foreshore playground area, and take the first steps in delivering a long-term outcome for the Tumby Bay Rotunda. This funding allowed Council to complete projects which wouldn't otherwise have been achievable, and helped provide stimulus for our local economy and employment for local contractors. We look forward to partnering with the federal government on future funding rounds to continue to deliver quality projects to our community.

Council has invested in a comprehensive asset assessment of the two jetties in its district; Tumby Bay and Port Neill. The State Government owns the jetties around the state's coastline with many of them, including ours, being leased to councils in a long-term arrangement. Due to the nature of these arrangements, it is crucial that there is collaboration between state and local governments. The asset assessments looked at the different aspects of the jetties, both above and below the water, to ascertain the overall condition. With this report completed, Council has committed to the development of a Monitoring Plan and Future Options Study for the Tumby Bay jetty. This is a key step in our advocacy work to get significant funding to ensure the longevity of the jetty. We need long-term,

affordable arrangements in place with the State government, and cannot afford to lose such vital pieces of infrastructure which are much loved and used by not just us as locals, but by many visitors.

Council finances are a major responsibility of the elected members as we continue to develop our long-term planning in response to the needs of our communities. We must continue to strive to get the balance right between the services and facilities which need to be delivered, and the rating income needed to be raised in conjunction with other sources of funding.

As Mayor, I have also been involved in representation around many different areas and issues which have an impact on our community. Some examples include coastal management, agricultural transport needs, telecommunications issues, electricity supply and reliability, water security and demand, major project development potential, tourism development opportunities, and many more. We continue to develop opportunities to work across different councils, whether through the regional Eyre Peninsula Local Government Association or through arrangements between some of our neighbouring councils. Such arrangements must always be considered to ensure we are doing

what we can to deliver outcomes for our community and ratepayers.

Looking ahead, 21/22 promises to be an exciting time for our district and region; SA Water are looking at options for development of a desalination plant to supplement the Eyre Peninsula water supply; ElectraNet are delivering the upgrade to the high-voltage powerline which connects Whyalla and Port Lincoln, with a 150 person construction camp to be constructed and utilised near Tumby Bay; the upgrade to the mangrove boardwalk at Tumby Bay will be completed; and Council will upgrade the Graham Smelt Causeway in Tumby Bay after we secured grant funding through the State Government's Local Government Infrastructure Partnership Program.

Our Council and community remain strong and well-positioned to advance and excel, with quality staff and elected members working together, and I look forward to seeing that happen.

**Sam Telfer**  
**Mayor**



## CEO's Message

This, my first Annual Report as your Chief Executive Officer, highlights the programs, activities, and developments the District Council of Tumby Bay has undertaken to ensure our district continues to be a vibrant and engaged community.

This past year has been one of the most challenging in our nation's history, and this sentiment is echoed widely across our communities. While the impact of the COVID-19 epidemic has been relatively limited on the Eyre Peninsula, it has and will no doubt continue to impact on our daily lives over years. Each lockdown situation brings with it new and varied challenges as we navigate through an ever-changing threat which brings with it uncertainty and disquiet.

It is pleasing to see that, overall, our community has proved resilient. However, we must be mindful of the deep and lasting impact COVID-19 will have on our community, especially our children, the elderly, the isolated and those struggling with mental health. Being a strong and connected community holds us in good standing.

Despite the impact of this economic and social setback, it is pleasing to report that we delivered exceptional service during a difficult time, and

I congratulate our elected members and staff who have worked hard to achieve this for our community, and to adapt quickly and willingly to changed circumstances.

Pleasingly, Council was able to offer a minimal rate rise in 2020/21 in response to COVID-19. However, Councillors have a statutory obligation and a fiduciary duty to ensure the council is managed in a sustainable manner, both in the short and long term. Whilst the decision to only offer a minimal rate increase was prudent at the time, it does influence the councils operating surplus/deficit and its impact will need to be considered in future planning.

To be an effective organisation we need to work with our residents and business community to plan for our district's future, to establish productive partnerships and to identify opportunities for improvement. It has been pleasing to see the proactive approach to the establishment of a Tumby Bay Business Group and the continued engagement of residents in council activities.

Looking back over the financial year, there are many highlights worthy of mention. From the opening of the Pioneer Tower to the success of the Living Well Survey and the arrival of







a cruise ship on our shores, it has been a year of embracing the opportunity to celebrate visionary projects and set a new vision for the future.

The success of the collaboration between the Council, Colour Tumby, Fringe and the Cruzee Car Club produced @TheBay. Held over the March long weekend the event was a 'celebration of colour' and demonstrated what could be achieved with good planning, tenacity and imagination. Based on its success the Council is looking forward to facilitating a diverse offering of festivals and events across the coming year.

Council successfully partnered with ElectraNet and its head contractor, Downer, to see a construction camp created on the northern fringe of Tumby Bay township to support the EP Link High Voltage Transmission Line Upgrade project. Benefits included enhancements to council-owned infrastructure, with investment into the camp providing assets that would remain long after the camp is de-commissioned.

In response to the COVID-19 pandemic and its significant impact on local businesses, the community and jobs, the South Australian Government, through the Local Government Infrastructure Partnership

Program, has provided a \$200 million stimulus package. With community infrastructure projects at the heart of the package the council was able to leverage this funding and was awarded \$1.6 million to upgrade the Graham Smelt Causeway culvert.

Pleasingly, 2020-21 saw the completion of several key infrastructure projects within the district. The upgrade of the Bratten Bridge on the Lipson Ungarra Road, made possible through financial commitments from the Australian Rural Roads Package and South Australian Government, was completed in December/January. Whilst the Tumby Bay stormwater upgrade, funded by a \$2.49m commitment from the Australian Government through its Building Better Regions Fund, \$1.35m invested by the District Council of Tumby Bay, \$975,000 from the South Australian Government and \$10,000 from the Eyre Peninsula Landscape Board, was opened in January 2021.

Whilst the foreseeable future does not look to be COVID-19 free, or unaffected, we have proved to be a resilient and adaptable community. With an increase in intra-state and inter-state tourists, a growing number of caravaners and

campers and increased cruise ship visitations, we have an opportunity to develop our tourism offering and increase our tourism spend across our District and the Eyre Peninsula.

Finally, I would like to thank our staff for their hard work this year and pay tribute to our many volunteers who continue to play a vital role in our community and whose contribution is greatly appreciated. By continuing to work together and care for one another we will continue to create a vibrant and welcoming district of which we can all be proud.

**Rebecca Hayes**

**Chief Executive Officer**

## Our District

The District Council of Tumby Bay is located 45km north of Port Lincoln, and 630km from Adelaide, and covers an area of 266,907 hectares with a population of 2,610. Tumby Bay is the major centre of the district, Port Neill a small coastal town 40km north east of Tumby Bay, Ungarra a small agricultural based town located 28km north west of Tumby Bay and Lipson a small historic farming town located 12km north west of Tumby Bay.

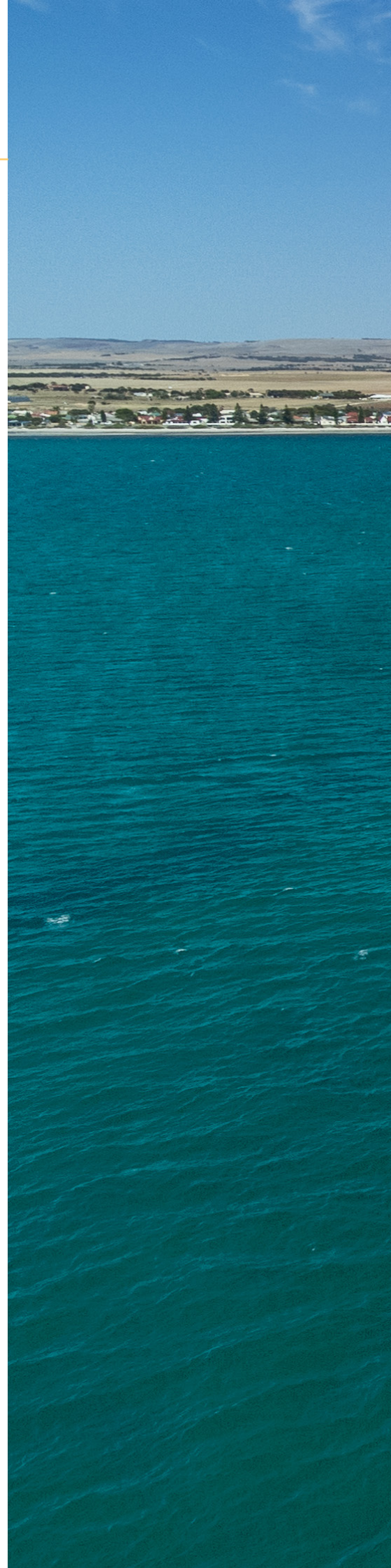
It is an agricultural district farming cereal, oil seed and pulse crops along with sheep and cattle, some fishing activity and tourism industries. There are also two private companies currently exploring opportunities for the establishment of future port facilities along the coast north of Tumby Bay.

Council is committed to strong and sustainable economic growth to ensure that the opportunities afforded by the twenty first century are fully realised and that its district and the Eyre Peninsula is enhanced as an attractive destination for productive long-term investment.

The advent of mining on Eyre Peninsula and the possibility of future port facilities along with renewable energy enterprises have the potential for significant long-term economic impacts, particularly on Tumby Bay and Port Neill as well as for the region in general. Residential and industrial land development will play a critical role should port facilities be developed, particularly in catering for the land and housing needs.

Infrastructure will become critical with further development (e.g. industrial land, transport systems, port infrastructure, housing and related businesses, recreation and soft infrastructure like children's services – childcare and education and health facilities).

Council has undertaken a Master Planning exercise to assist it to plan for the future and minimise risks associated with increased population. The Master Plan is an overarching spatial and built form framework which sets out the broad land use, infrastructure and development intent for the study area over a set period of time. Its intention is to provide clear design and planning outcomes that can form the basis for future Development Plan Amendments. The Master Plan will guide the planning and delivery of services and infrastructure, such as transport, health, schools and community facilities, while ensuring the protection of productive agricultural and environmentally significant land. With reference to the objectives of the Region Plan, the purpose of the Master Plan is to create vibrant places that are competitive, liveable and sustainable.









## Our Vision

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We are a district of vibrant, engaged communities. Our residents, businesses and visitors enjoy a relaxed lifestyle that our seaside and rural location affords, a pristine natural environment and a regional centre that is not compromised in character or services.

In actively pursuing the Vision and in implementing the associated strategies we will:

- Provide leadership on behalf of our community
- Advocate for the retention and enhancement of essential services
- Support sustainable growth in our population and local economy
- Partner with stakeholders including State and Federal Government, Regional Development Australia (RDA), progress associations and community groups, Eyre Peninsula Local Government Association, and private sector
- Provide for, and be responsive to, our community's needs and expectations for services and infrastructure.

Our Vision and Values are incorporated in the Strategic Plan 2020-2030 under four key themes.





# Our Strategic Themes

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## ***THEME 1: A HARMONIOUS BALANCE BETWEEN LIFESTYLE AND GROWTH***

- Retention of the unique qualities of the region
- A community where residents are safe
- An inclusive community
- Growth in the region, without compromise to the lifestyle and amenity that our residents enjoy and value
- Maintaining affordable Local Government Services
- Effectively managing an increase in population

## ***THEME 2: CONNECTED, VIBRANT AND EMPOWERED COMMUNITIES***

- An engaged community
- Opportunities for social inclusion across all generations
- Empowered community groups
- Maintaining high levels of volunteering
- Retention of services relevant to the demographics of our community
- Well-run and well-patronised community events that are meaningful to diverse and changing community interests
- Retention and enhancement of existing community services

## ***THEME 3: A STRONG AND DIVERSE LOCAL ECONOMY***

- Manageable and sustainable economic growth
- Sustained and enhanced success of our existing industries and local business
- Value adding to agricultural product before it leaves the district
- Sustainable development of new industries providing local employment opportunities
- New tourism initiatives
- Improved local employment opportunities
- Increased Gross Regional Product
- A high level of business confidence and healthy local businesses
- Diversity in retail businesses
- A more diverse range of commercial services

## ***THEME 4: QUALITY SERVICES AND INFRASTRUCTURE***

- Access to appropriate services
- A quality road network that meets community expectations
- Community assets maintained to a high standard
- High levels of utilisation and satisfaction with assets
- Meeting service expectations of community
- Maintain, develop and improve Council's infrastructure to meet current and future needs
- Flexibility in the services delivered by Council to adapt to changing community needs

## Key Outcomes



### **THEME 1: A HARMONIOUS BALANCE BETWEEN LIFESTYLE AND GROWTH**

#### **DEMONSTRATE STRONG AND PROACTIVE COMMUNITY LEADERSHIP ON OPPORTUNITIES AND ISSUES FOR THE DISTRICT**

##### ***Minimal rate rise during COVID-19 pandemic and other financial support***

Council's Long Term Financial Plan adopted in February 2020 included projected rate increases aimed at matching the Local Government Price Index increase plus an additional 1.8% to assist the long-term sustainability of the Council. However due to the financial impacts of the COVID-19 pandemic Council opted not to include the 1.8% increase for the 2020/2021 financial year to reduce the financial burden on ratepayers. Council also revised its Customer Hardship Policy to include provisions for ratepayers experiencing hardship because of the pandemic.

#### **A SAFE AND WELCOMING COMMUNITY**

##### ***Installation of CCTV in public areas***

Previous members of the former Tumby Bay Jockey Club approached Council with a proposal to contribute the last remaining funds from the club's finances towards a community project and suggested the installation of a CCTV camera network. In consultation with SAPOL, the Council agreed to facilitate the installation of 5 x CCTV cameras and supporting infrastructure using the donation from the Club. While there are no immediate plans for expansion, the system has been designed to be expanded to cover additional areas of the township in the future if desired.





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## **PARTNER WITH STATE GOVERNMENT IN SECURING THE LONG-TERM RETENTION OF, AS WELL AS IMPROVEMENTS TO, RECREATIONAL JETTIES**

### ***Port Neill and Tumby Bay jetties***

Following the completion of comprehensive asset condition inspections for the Port Neill and Tumby Bay jetties in 2019/20, the Council committed to a joint project with the Department of Infrastructure and Transport (DIT) to further investigate the most cost-effective means of ensuring that the Tumby Bay jetty was maintained in the short-, medium- and long-term. This included the development of a monitoring plan to manage the risk associated with an aging asset, and the development of whole-of-life cost estimate for a range of maintenance, renewal and replacement options. This work continues into 2021/22 with ongoing engagement with DIT (as the owner of the jetties) regarding funding the significant investment that will be required to retain this important asset into the future.

## **ENCOURAGE AND PROMOTE COMMUNITY PRIDE**

Against a backdrop of a global pandemic, Council was proud to partner with the community to ensure local events were held safely.

### ***Annual Australia Day Awards and community breakfast***

In January the Australia Day Awards and breakfast event recognised community groups and individuals who made an outstanding contribution to the district, including Citizen of the Year - Deb Kitson, Young Citizen of the Year - Alison Wilson, Award for Active Citizenship - Steve Whillas, and Community Event of the Year - Returned Services League Tumby Bay Sub-Branch Centenary. Councillors rolled up their sleeves as per tradition to cook breakfast for the community.

### ***Lions Community Christmas Pageant***

The Tumby Bay and Districts Lions Club not only delivered the 2020 Christmas Pageant in a COVID-safe manner but attracted a great turnout of business, community and individuals involved in the Pageant itself and the Traders Trail for families, demonstrating a high level of community spirit despite the pandemic.



## Key Outcomes

### **ADOPTING GOOD DESIGN PRINCIPLES THAT PROMOTE INCLUSION**

#### ***Upgrade of Interpretive Mangrove Boardwalk***

The need for replacement of the Mangrove Boardwalk, constructed by community volunteers over 20 years ago, was identified as part of Council asset management renewal planning. The Council was able to secure a funding contribution of \$100,000 from the State Government Places for People grant funding towards this work, which, in conjunction with \$120,000 from the Council, \$10,000 from the EP Landscapes Board and \$5,000 from the Tumby Bay Progress Association allowed the replacement of the structure. A new boardwalk, constructed of long-life fibre reinforced polymer and recycled plastic, has been designed to promote inclusive access, with increased width, improved surface and compliant handrailing.

### **RETENTION OF THE UNIQUE QUALITIES OF THE REGION**

#### ***Pioneer Tower official opening***

After years of anticipation and collaborative effort by community and government, a unique installation was opened in March 2021, proudly showcasing Tumby Bay and district's history on the town's stunning foreshore.

A complex and long-term project, the Pioneer Tower was designed after the previous Pioneer Clock Tower needed to be dismantled due to degradation and safety issues. The original concept was credited to local historian Ross Hudson, and other community members drove the project to fruition – including Don Baillie, David Brand, June Hedley, Allan McNamara, Trevor Smith, and Christine Charlton. The previous clock tower was a vision of Councillor C.A. Darling and was built in the late 1970s to honour pioneers of the district. The new tower also seeks to highlight the area's history. Standing 5 metres tall, the structure features four glass panels with etched-look illustrations showing many historical elements from transport to agriculture, mining to community. The panels are lit up from within at night, to stunning effect against the beautiful bay scenery.

### **INVESTIGATE OPTIONS FOR THE PERMANENT PROTECTION OF FORESHORE INFRASTRUCTURE**

#### ***Tumby Bay foreshore protection works***

Phase Two of the Local Roads and Community Infrastructure Program (LRCIP) funding allowed the Council to progress to detailed design of foreshore erosion protection works for a vulnerable section of Tumby Bay coastline, with these works to be completed using LRCIP funding during the first half of 2021/22.









## Key Outcomes



### **THEME 2: CONNECTED, VIBRANT AND EMPOWERED COMMUNITIES**

#### **PURSUE OPPORTUNITIES TO ENHANCE COMMUNITY WELLBEING AND SOCIAL INCLUSION**

##### ***Living Well project and accessibility audit***

During 2020-21, the Living Well project, funded by the Office for Ageing, has sought to gauge and improve the liveability of the district's communities for all ages and demographics. The Community Development Officer and Living Well committee issued a comprehensive survey and received more than 130 responses from locals and processed valuable data including how liveable residents felt the main centres of Tumby Bay and Port Neill were, in areas of health, communication, transport, public facilities, events, and mental wellbeing.

Living Well also helped establish an employment training program called the Women's Leadership Development Program which has been helping women retrain and gain new skills such as digital literacy and either enter or re-enter the workforce at mature ages, and to attract further funding for a Youth Expo being designed to foster mental wellness in senior students as they look to transition out of school into further study or work.

Another major achievement of the Living Well project was to conduct an audit of accessibility at various council-owned buildings, public conveniences, and streetscapes within Tumby Bay. The data in the reports contains valuable information for Council to use as standards to aim for in future works throughout the district, such as footpaths or accessible car parks.





## ENCOURAGE AND PROMOTE NEW AND INTERESTING COMMUNITY EVENTS

### *@ the Bay Market, Adelaide Fringe and Colour Tumby Street Art Festival*

In March 2021 a ground-breaking collaboration between Council and Tumby Bay Progress allowed the Council's Market @ The Bay event and Progress' Colour Tumby Street Art Festival to go ahead with a format reimagined to be COVID-safe. Its resounding success brought 5,000 people into town and brought the community together with many, varied attractions over the long weekend.

## SUPPORT COUNCIL AND COMMUNITY EVENTS THAT CATER TO ALL AGE GROUPS

Council has taken an active role in delivering events and helping other groups deliver events that offer something for all age groups and encourage intergenerational connectedness.

### *Youth Advisory Committee*

Tumby Bay's Youth Advisory Committee hosted a community event for 2020 SA Youth Week: "Participate and Celebrate" funded by YAC and a grant from the Department of Human Services – Office for Youth. The event featured bouncy castles, bubble soccer, giant zorb balls, art stalls and other games and activities. A free community movie night with a Halloween theme was successful with prizes awarded to the best dressed attendees. YAC were involved in the local Christmas Pageant and judged the Christmas lights competition. Proceeds from the YAC raffle were donated to the Salvation Army Youth Services and funds were also donated to Tumby Bay Area School to assist with various student projects.

In March, Tumby Bay YAC was a part of the @ the Bay and Colour Tumby Street Art Festival, running a successful stall at the Tumby Bay Oval to sell food and drinks but chiefly raise community awareness of their operation. In April YAC welcomed new members to the committee with an excursion to Port Lincoln Cinema, and this was followed by appointment of a new chair, vice chair, secretary and publicity officer. As the year closed the YAC had many plans for its coming year and was preparing to send long-time member and vice chair Tash Hollier to represent Eyre Peninsula at Youth Parliament SA who, along with peers aged 15-25, debate "Youth Bills" including tackling ambulance ramping, raising the age of criminal responsibility, and establishing green manufacturing in South Australia.



## Key Outcomes

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### **MAINTAIN, DEVELOP AND ENHANCE PRODUCTIVE RELATIONSHIPS WITH PROGRESS ASSOCIATIONS ACROSS THE DISTRICT**

#### ***Progress Associations' strategic planning meetings***

As part of the review process for Council's Long Term Financial Plan, Council met with local Progress Associations in September 2020 to discuss and consider the Strategic Plans of each organisation. This information was then considered by Council during the February 2021 review of its Long-Term Financial Plan.

### **PROVIDE AND MAINTAIN OPEN SPACE AND RECREATION FACILITIES THAT CATER TO THE DIVERSE NEEDS OF OUR COMMUNITY**

#### ***Upgrade of Port Neill foreshore playground***

In consultation with the Port Neill Progress Association, the Council has developed additional foreshore playground space in Port Neill, including new shade and soft-fall to allow the installation of playground equipment suited to younger children and toddlers. This work was possible due to the allocation of the Federal Government LRCIP which contributed almost \$29,000 to allow this work to be completed.

### **RECOGNISE, PROTECT AND PROMOTE LOCAL HERITAGE AND HISTORY**

#### ***Restoration of Tumby Bay's foreshore Rotunda building***

The Federal Government LRCIP provided Council with an opportunity to prepare for the next stage in the life of the Tumby Bay foreshore Rotunda. This structure, which has most recently been home to the Tumby Bay Art Group, needed work to ensure its survival. An allocation of funding from the LRCIP allowed the removal of asbestos internal lining and for a better assessment of the potential to restore or reconstruct the Rotunda. While the available funding did not extend to a full restoration project, the Council will continue to assess opportunities to develop restoration plans and secure funding to retain this piece of Tumby Bay history.

#### ***Ongoing funding and rate rebates for local museums***

Council currently provides 100% rate rebates for the National Trust museums in both Tumby Bay and Koppio and provides an annual funding allocation of around \$5,500 to the Excell Museum in Tumby Bay to assist with the ongoing operations of this facility.

### **RECOGNISE AND SUPPORT THE HIGH LEVELS OF VOLUNTEERING ACROSS THE COMMUNITY**

#### ***Financial support for local community groups and sporting clubs***

Council provides 100% rate rebates to 16 community groups and sporting clubs throughout the district including district halls, golf clubs and show societies. Annual donations for water are also made to several sporting clubs with other small cash donations to service groups etc. also provided.







## Key Outcomes



### THEME 3: A STRONG AND DIVERSE LOCAL ECONOMY

#### REPRESENT THE BEST INTERESTS OF THE COMMUNITY IN CONSIDERING MAJOR ECONOMIC DEVELOPMENT

##### *Electranet campsite*

The Council has supported the establishment of a temporary construction camp in the District to service the Electranet upgrade of the high voltage transmission line for Eyre Peninsula. This significant project required the housing of up to 150 workers during construction, and the Council engaged with Electranet and their Head Contractor, Downer Group, to assist with the siting of this camp near Tumby Bay, to open short- and long-term opportunities for the community.

The Council has negotiated a lease agreement that will see the camp located on Council owned land adjacent the aerodrome, with contributions to upgrade community road and wastewater treatment infrastructure to support the camp and to service the community into the future.

#### PARTNER WITH SA TOURISM AND OTHER STATE AND REGIONAL AGENCIES TO PROMOTE TOURISM ACROSS THE DISTRICT

##### *Tourism Advisory Committee update*

The Council is actively involved with promotion of tourism opportunities across the Eyre Peninsula. The Chief Executive Officer was recently appointed as the Chair of the Eyre Peninsula Local Government Association's Tourism Advisory Committee. This committee brings together representatives from each Eyre Peninsula council, along with Regional Development Australia Eyre Peninsula, South Australian Tourism Commission, Landscape SA and Eyre Peninsula Local Government Association. In the past twelve months the Committee has managed a Regional Trails Project which culminated in a report of walking trails across the Eyre Peninsula along with ongoing work around the Eyes on Eyre (EoE) Project.

##### *Eyes on Eyre update*

EoE was established to create a consistent and collaborative approach to tourism development on the Eyre Peninsula. To date focus areas have included signage, telecommunications, coastal access, regional trails, visitor experience and camping nodes. An exciting development for the committee and the Council is the implementation of an online campsite booking platform in 2022 to address visitor impacts which aligns with ongoing development of the EoE project.



### ***Cruise ship visits to Tumby Bay***

Tumby Bay has for the first time attracted cruise ships bringing tourists from other parts of the country and Council has been working with various tourism operators and community groups to showcase the town and district as a great destination for the ships with desirable tourism product to offer.

The district was already building a great relationship with the South Australian Tourism Commission (SATC) through its local events, and this has been strengthened by working closely with SATC on Tumby Bay being one of many new cruise ship destinations in South Australia.

### **ENCOURAGE THE DEVELOPMENT OF VALUE-ADD AGRICULTURE INDUSTRIES**

#### ***Bratten Bridge and Lipson-Ungarra Road upgrade***

A load limitation on the Bratten Bridge on the Lipson Ungarra Road had been identified several years ago to be a limitation to opening this route to high productivity, higher mass limit heavy vehicles. An allocation of Federal Government funding provided to the Council via the State Government Rural Road Package allowed the upgrade of the bridge to occur, along with other works on the road to ensure the surface suitability for these vehicles.

Works on this project were completed in time to provide access for the 2020 harvest. The ability to approve use by higher mass limit vehicles improves the efficiency of transport from farm to silo storage and contributes to a cost competitive agricultural industry on Lower Eyre Peninsula.

### **ACTIVELY ENGAGE WITH LOCAL INDUSTRY AND BUSINESS TO ENCOURAGE AND SUPPORT ECONOMIC DEVELOPMENT AND JOB OPPORTUNITIES**

#### ***Formation of the Tumby Bay Business Group***

To engage more easily with local industry and business, Council partnered with the Tumby Bay Progress Association to encourage the formation of the Tumby Bay Business Group. Within months the need for the group was evident as it hosted an important meeting with Electranet and its sub-contractors, allowing productive engagement with local businesses as it prepared to set up a large camp of workers at Tumby Bay.



## Key Outcomes



### **THEME 4: QUALITY SERVICES AND INFRASTRUCTURE**

#### **ENSURE NEW AND IMPROVED INFRASTRUCTURE MEETS THE NEEDS OF THE COMMUNITY**

##### ***Tumby Bay Wastewater Treatment Plant upgrade***

The commencement of the Electranet EPLink High Voltage Transmission Line replacement project provided a unique opportunity for the Council to benefit. The project will provide improvements to the aerodrome and cemetery access road, as well as providing a significant capital contribution to the upgrade of the Wastewater Treatment Plant to allow it to receive and treat the wastewater generated by the 150-person construction camp. Works required to service the camp are expected to be completed by October 2021. The Council thanks Electranet and Downer for their willingness to engage with Council on opportunities to locate their camp within the District Council of Tumby Bay, and to maximise the long-term benefit of the investment required to service their workforce.

##### ***Road re-sealing program***

Planned routine and periodic maintenance works continued across the Council road network, with approximately 2.6km of township sealed road and 3.6km of rural road re-sealing completed. Approximately 44km of programmed rural road re-sheeting was also undertaken.

##### ***Aerodrome status upgrade to retain existing level of service***

Changes to Civil Aviation Safety Authority classifications for aerodromes means that to retain the GPS approach procedures used by aircraft, including the RFDS, the Tumby Bay Aerodrome requires a change in status from a Registered to a Certified Aerodrome. The Council has confirmed their commitment to make this change, with additional maintenance, monitoring and operational procedures to be developed, approved and implemented during 2021/22.

##### ***Rural causeway upgrades***

The Federal Government's LRCIP provided an opportunity to bring forward planned renewal and maintenance works on several rural causeway structures.

##### ***Graham Smelt Causeway culvert replacement***

The South Australian Government's Local Government Infrastructure Partnership Program (LGIPP) provided an opportunity for Council to compete for a share of \$100 million in available funding. An application for 50% of the costs to replace and upgrade the Graham Smelt Causeway culvert was successful, and the Council will receive up to \$1,681,131 for the delivery of this project during 2021/22.



## REVIEW CURRENT FOOTPATH STRATEGY AGAINST COMMUNITY EXPECTATIONS

### *Footpath upgrades*

The LRCIP accelerated the investment in footpath improvements planned to be delivered across the life of the Council's 10-year Long Term Financial Plan. The introduction of the additional LRCIP works to an already full annual works program provided significant delivery challenges. Thank you to the many local contractors and suppliers who, along with Council staff, made additional efforts to deliver these projects within extremely tight timeframes to secure the funding for the district.

## EXPLORE OPPORTUNITIES FOR THE FURTHER DEVELOPMENT OF MULTI-USE TRAILS

### *Harvey Drive walking trail re-seal*

The Council used the availability of LRCIP funding to improve the surface of existing walking trails around the Tumby Bay foreshore and Mangrove Trail. The new surface has made the trails more suitable for various users, including those with pushbikes, prams or gophers.



## Key Outcomes

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### **CONTINUE TO DELIVER AND IMPROVE UPON HIGH STANDARDS OF CUSTOMER SERVICE**

#### ***Lean Review***

Council collaborated with the District Councils of Kimba and Streaky Bay to conduct a Lean Review on key services of Council including payroll, customer service and compliance. The three processes were mapped out step-by-step by the primary staff members to identify inefficiencies and areas for improvement. Across several workshops, action plans were created for implementation on each process using the data collected throughout the Review. Staff continue to use Lean procedures to improve on the services provided to the community and key stakeholders.

#### ***Content Manager upgrade***

A major upgrade of Council's Electronic Document Records Management System (EDRMS) was undertaken during the early months of 2021. The extensive project plan included installation of the program, configuration with, and data transfers from existing IT systems, testing and troubleshooting, and comprehensive training for all staff. Weekly progress meetings with consultants and providers were held for the duration of the project and the system officially went live at the end of April 2021.

#### ***Undertake routine food safety inspections***

Council conducts inspections of food businesses to monitor compliance with the *Food Act 2001*. Routine inspections can occur at any reasonable time and Council does not charge a fee for routine food inspections however a fee is applicable if a follow up inspection is required. In addition to routine food premises inspections, inspections to assess compliance with the *Australian New Zealand Food Standards Code* can also occur to investigate complaints and responding to food safety incidents.

#### ***New legislation for planning and development applications***

The new *Planning, Development and Infrastructure Act 2016* (the Act) introduced a new method for lodging development applications which is the ePlanning portal. All development applications for Council are now lodged online through the portal. Part of the new system is also the *Planning and Design Code* which is one document that applies to the whole of South Australia and replaces Council's Development Plan. This system has been in operation for the district since 31st July 2020.

### **HIGH LEVELS OF UTILISATION AND SATISFACTION WITH ASSETS**

#### ***New sound system in Tumby Bay Soldiers' Memorial Hall***

The combination of community fundraising, grant funding and council contribution made it possible to upgrade the Tumby Bay Soldiers' Memorial Hall with a high-quality sound system fit for purpose and size of the building. The sound system has been used multiple times and delighted audiences during sell out performances such as the Adelaide Fringe shows during the @ the Bay festival. Community members are now being trained to use the system so that it can be used responsibly and often for the benefit of the wider community.



## **CONTINUE TO DEVELOP AND REVIEW ASSET MANAGEMENT PLANS AND THE LONG-TERM FINANCIAL MANAGEMENT PLAN TO ENSURE EFFECTIVE MANAGEMENT OF ASSETS OVER THE SHORT AND LONG TERM**

### ***Asset renewals***

Council's suite of asset management plans includes the following:

- Plant and Equipment
- Buildings and Structures
- Community Wastewater Management Schemes
- Transport and Stormwater

All asset management plans are reviewed on an annual basis along with the Council's Long Term Financial Plan. A major review of all plans is completed every four years.

Council's current policy is to endeavour to complete 100% of asset renewals as identified in its suite of Asset Management Plans. Due to some carry over projects this figure was 124% for 2021 financial year.

## **LEVERAGE OPPORTUNITIES FOR GREATER EFFICIENCY IN SERVICE DELIVERY THROUGH FURTHER OPPORTUNITIES FOR SHARED SERVICE ARRANGEMENTS WITH OTHER COUNCILS**

### ***Shared Services update***

The 11 councils that comprise the Eyre Peninsula Local Government Association (EPLGA) have used Regional Capacity Funding, available through the EPLGA, to engage a consultant to research and recommend identified services that would benefit councils if provided on a shared basis. Service design, best fit structure, and governance model(s) for the delivery of shared services along with an implementation program, drawing on lessons learned from past and existing shared service delivery models form the basis of the research. Engagement of Jeff Tate Consulting has occurred, and preliminary work undertaken, with the balance of the project to be completed in the 2021/22 financial year.

Shared Service arrangements that continued throughout 2020/21 included:

- Shared WHS Consultant
- Multi-Council Audit Contract
- Eyre Peninsula Regional Assessment Panel
- Shared Environmental Health Officer





## THINGS TO LOOK FORWARD TO IN 2021/2022

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- Graham Smelt Causeway
- Tumby Bay foreshore protection
- Guitar Festival
- Illuminate
- Tumby Bay Soldiers' Memorial Hall upgrade
- Women's development/leadership program
- Cruise ship visits
- Youth Expo
- Childcare project
- @ the Bay/Colour Tumby
- Supplementary election





## Our Council

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### ***Elected Members***

#### **Mayor Sam Telfer**

Councillor: 2010-Current

Mayor: 2014-Current



#### **Cr Robert Randall**

Councillor: 2018-Current

Deputy Mayor: 2018-November 2020



#### **Cr Helen Kroemer**

(Resigned effective 07/06/2021)

Councillor: 2014-June 2021

Deputy Mayor: November 2020-June 2021



#### **Cr Hannah Allen-Jordan**

Councillor: 2014-Current



#### **Cr Stephen Hibbit**

Councillor: 2018-Current



#### **Cr Robert "Bob" Lawrie**

Councillor: 2000-2003

Councillor: 2006-Current



#### **Cr Ricky Trenberth**

Councillor: 2018-Current



Deputy Mayor position vacant at 30/06/2021

## Our Council

### COUNCIL MEETINGS

Council meetings are held on the second Tuesday of each month at 5.30pm in the Council Chambers, Mortlock Street Tumby Bay.

**Ordinary Meetings Held** 12  
**Special Meetings Held** 3

Name	Attended	Apology/Absent
Mayor Telfer	15	0
Cr Randall	15	0
Cr Kroemer	10	4
Cr Allen-Jordan	13	2
Cr Hibbit	11	4
Cr Lawrie	12	3
Cr Trenberth	13	2

### INFORMAL GATHERINGS

Six informal Council workshops were held on the following dates:

- 25 August 2020
- 13 October 2020
- 24 November 2020
- 1 December 2020
- 19 April 2021
- 12 January 2021





## TRAINING, SEMINARS AND CONFERENCES

The following training courses, seminars and conferences were attended by Elected Members of Council:

Name	Date	Details
Mayor Telfer	18 August 2020 4 September 2020 3-4 December 2020 24-25 February 2021 23 March 2021	Tri-Council Meeting EPLGA Meeting EPLGA Meeting EPLGA Conference Tri-Council Meeting
Cr Randall	24-25 February 2021 23 March 2021 23 March 2021 23 March 2021 24 March 2021 7 April 2021	EPLGA Conference Tri-Council Meeting Effective Leadership in Local Government Effective Council Meetings Effective Financial Management and Reporting Public Participation, Reviews and Appeals (New Planning System)
Cr Kroemer	9 December 2020	Council and Committee Meeting Procedures
Cr Allen-Jordan	24-25 February 2021 23 March 2021	EPLGA Conference Tri-Council Meeting
Cr Hibbit	17 August 2020	Community Engagement
Cr Lawrie	Nil	
Cr Trenberth	24-25 February 2021	EPLGA Conference



## Our Council

### ALLOWANCES PAID TO MEMBERS

The following allowances were paid to Elected Members of Council:

Mayor	\$27,252
Deputy Mayor	\$8,517
Committee Chair	\$8,517
Members	\$6,813

### APPOINTMENTS TO COMMUNITY COMMITTEES

Excell Museum	Cr Hibbit
Tumby Bay Area School	Cr Trenberth
Tumby Bay Progress Association	Cr Allen-Jordan and Cr Randall
Tumby Bay Community Library	Cr Allen-Jordan
Tumby Bay CFS Group	Cr Trenberth
Tumby Bay SES	Cr Lawrie
Port Neill Progress Association	Cr Kroemer
Lipson Progress Association	Cr Randall
Ungarra Progress Association	Cr Hibbit
Lower Eyre Road Safety Committee	Cr Robert Randall (representation withdrawn February 2021)
Youth Advisory Committee	Cr Allen-Jordan
Lower Eyre Health Advisory Council	Cr Kroemer
Australia Day Awards Panel	Cr Trenberth and Cr Allen-Jordan





## Decision Making Structure

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The Chief Executive Officer and Executive Staff submit reports to formal Council meetings each month. Elected Members consider the information and recommendations contained in these reports, discuss matters, and then vote to decide what action Council will take. Additional meetings can be scheduled when required.

Elected Members will also raise issues of concern to the community and ask that staff investigate and report on these issues. Some routine decision-making powers have been delegated to staff.

### **COUNCIL COMMITTEES**

Council has the power to establish committees under Section 41 of the *Local Government Act 1999* that make recommendations to the Council to assist with the decision-making process and performance of its functions.

#### ***Audit Committee***

Council's Audit Committee consists of 4 members including Cr Helen Kroemer as Chairperson, and Cr Ricky Trenberth as Acting-Chairperson. The Committee met on four occasions throughout the 2021 financial year with the major items of business including:

- Long Term Financial Plan
- Asset Management Plans
- Budget Adoption and Reviews
- Financial Statements
- Audit Reports

A total of \$2,100 was paid to the independent members of the Audit Committee.

#### ***Technical Services and Works Committee***

The role of the Technical Services and Works Committee is to provide advice and recommendations to Council on the various technical functions of the Council such as:

- Airport management
- Roads and footpaths
- Recreational facilities e.g. playgrounds, boat ramps, jetties
- Waste management
- Street lighting
- Public conveniences

The committee did not meet during the 2020/2021 year.

#### ***CEO Recruitment, Remuneration and Performance Committee***

Following the retirement of previous CEO Trevor Smith in 2020, the CEO Recruitment Committee was re-established to manage the appointment of a new CEO. The Committee consisted of the following members: Mayor Sam Telfer, Cr Helen Kroemer and Cr Stephen Hibbit.

## Decision-Making Structure

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### OTHER COMMITTEES

#### ***Regional Assessment Panel***

On 23 July, the Minister for Planning officially approved the constitution of the Eyre Peninsula Regional Assessment Panel (EPRAP). EPRAP replaces the Council Assessment Panel and is made up of the 10 Eyre Peninsula Councils: City of Port Lincoln, The District Council of Ceduna, District Council of Cleve, District Council of Elliston, District Council of Franklin Harbour, District Council of Kimba, District Council of Lower Eyre Peninsula, District Council of Streaky Bay, District Council of Tumby Bay, and Wudinna District Council. EPRAP meetings are open to the community and are scheduled for the second Monday of every month at 5.30pm, or on an as needed basis, at the City of Port Lincoln Council Chambers, with the Agenda being available on the participating councils' websites 4 days prior to the meeting. During 2020/2021 the EPRAP held 3 meetings.

#### ***Building Fire Safety Committee***

The Tumby Bay Council has appointed a building fire safety committee under the *Planning, Development and Infrastructure Act 2016* on 8 September 2020. The committee is the Southern Eyre Peninsula Building Fire Safety Committee and covers the District Council of Lower Eyre Peninsula and the District Council of Tumby Bay. The role of a building fire safety committee includes:

- developing appropriate building fire safety inspection policies
- examining the adequacy of fire safety provisions in buildings
- issuing fire safety defect notices for building owners to upgrade to a reasonable level of safety for occupants
- negotiating with a building owner for a cost-effective solution to reduce fire safety risks to an acceptable level
- issuing notices of building work that must be carried out in order to raise the building fire safety to a reasonable level

#### ***Work Health and Safety Committee***

The Work Health and Safety Committee (WHSC) represents the organisations' workers and facilitates cooperation between the organisation and staff in instigating, developing and carrying out measures designed to ensure the health and safety of staff. The Committee aims to be consultative, and lead the direction for managing work health, safety and wellbeing in the workplace. Reviewing and endorsing WHS policies and procedures is a key focus for the Committee.

The three employee representatives on the WHSC are elected by the staff and hold a three year term of office. The two management representatives are selected by the CEO. The Committee meets four times per year; during the 2020/2021 financial year this was reduced to three meetings due to COVID-19.



## Elector Representation

During the 2020/21 financial year, and pursuant to the provisions of Section 12 of the *Local Government Act 1999* (the Act), the Council undertook a review of all aspects of its composition and structure to ensure the fair and adequate representation of the electors within the Council area.

The key issues addressed during the review included:

- whether the principal member of Council should be a Mayor elected by the community or a Chairperson selected by (and from amongst) the elected members;
- the division of the Council area into wards, or the retention of the existing “no ward” structure;
- the number of elected members required to provide fair and adequate representation;
- the need for area councillors in addition to ward councillors (under a ward structure);
- the level of ward representation (and elector ratio) under a ward structure; and
- the identification of any proposed future wards (under a ward structure)

Council formally commenced its review in August 2020 and conducted the review (including the preparation of a Representation Options Paper and a Representation Review Report, and the conduct of two public consultations) in accordance with the process specified under Section 12 of the Act. Having duly completed a review of its composition and ward structure, the Council proposes the following remain in effect at the next Local Government election in November 2022.

- The principal member of Council be a Mayor who is elected by the community.
- The Council comprise the Mayor and six (6) area councillors.
- The Council area not be divided into wards (i.e. the existing “no wards” structure be retained).

The following table presents, for comparison purposes only, information pertaining to the composition, size and elector ratio of a number of regional councils which are similar in size (i.e. elector numbers) and type (i.e. regional councils) to the District Council of Tumby Bay. This data indicates that the Council covers a significant area, has the least number of elected members, and exhibits the second highest elector ratio of the cited councils.

Council	Electors	Members	Quota
Tumby Bay	2008	7	287
Barunga West	1961	9	218
Ceduna	2056	9	228
Goyder	2981	7	426
Kangaroo Island	3449	10	345
Kingston	1806	8	226
Lower Eyre Peninsula	3714	7	531
Mount Remarkable	2078	7	297
Peterborough	1202	9	134
Southern Mallee	1312	7	187
Yankalilla	4244	9	472

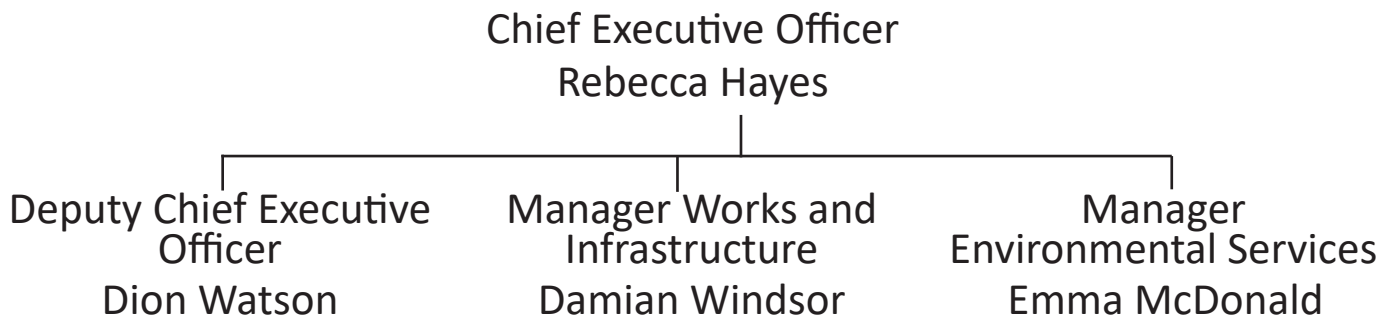
Source: Representation Quotas 2020-21 – Local Government Association of SA

# Our Organisation

## ORGANISATIONAL STRUCTURE

Chief Executive Officer	Technical Services (MWI)	Corporate Services (DCEO)	Environmental Services (MES)
<ul style="list-style-type: none"> <li>Government Liaison</li> <li>Regional Development and Cooperation</li> <li>Economic Development</li> <li>Community Development</li> <li>Organisational Development</li> </ul>	<ul style="list-style-type: none"> <li>Community Wastewater Management Schemes</li> <li>Aerodrome</li> <li>Marina</li> <li>Boat Ramps</li> <li>Jetties</li> <li>Parks and Gardens</li> <li>Road Construction and Maintenance</li> <li>Public Conveniences</li> <li>Drainage</li> <li>Cemeteries</li> <li>Cleaning</li> <li>Waste Management</li> </ul>	<ul style="list-style-type: none"> <li>Finance</li> <li>Human Resources</li> <li>Governance</li> <li>Auditing</li> <li>Internal Control</li> <li>Customer Services</li> <li>Elected Member Support</li> <li>Risk Management</li> <li>Injury Management</li> <li>IT and Website</li> <li>Records Management</li> <li>Social Media</li> </ul>	<ul style="list-style-type: none"> <li>Planning</li> <li>Health</li> <li>Building</li> <li>Compliance</li> <li>Inspectorial</li> <li>Camping</li> <li>Animal Control</li> <li>Fire Control</li> <li>Land Development</li> <li>Property Management</li> <li>Public Health</li> </ul>

## EXECUTIVE STAFF OVERVIEW



## EXECUTIVE TEAM

Council's Senior Executive team consists of four staff members. Their remuneration includes salary, employer superannuation contribution, private use of a Council supplied vehicle (salary sacrificed), mobile phone, internet, laptop computer and uniform.





## Human Resources

### EMPLOYEE PROFILE

A profile of the staffing at District Council of Tumby Bay is provided below:

#### Employee Profile

Age	Female	Male	Total
Under 21	1	0	1
21-30	2	1	3
31-34	1	2	3
35-44	1	1	2
45-54	2	4	6
55-64	2	7	9
65+	1	0	1
Total	10	15	25

#### Occupation Stream

	Female	Male	Total
Executive	2	2	4
Administration	7	0	7
Compliance/WHS	1	1	2
Construction	0	8	8
Parks & Gardens	0	4	4
Total	10	15	25

The Council staff turnover for this reporting period equalled 7 positions, equating to 25% of the total staff.

The retirements of the Chief Executive Officer and Compliance Officer resulted in two new appointments to replace those positions, along with the recruitment of a trainee administration officer, two construction workers and one new member of the parks and gardens team. Additionally, a new Community Development Officer was employed on a full-time basis.



## Human Resources

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### TRAINING ATTENDED

Due to the commencement of new staff during the reporting period a greater rate of training was necessary. Staff have undertaken learning and development in the areas such as:

- Grant Funding
- Enterprise Bargaining Agreements
- PlanSA Training
- Grader Competency Assessments
- Local Government Liaison Officer
- ChemAlert Training
- Preparation of Council Minutes and Agendas
- Introduction to Local Government
- WHS and task-specific safety training
- Work Zone Traffic Management training
- First Aid training
- Health and Safety Representative training
- Operate and Maintain Chainsaws
- Freedom of Information Accreditation

The performance appraisal process highlighted opportunities for existing staff to undertake traineeships/apprenticeships which commenced during the reporting period. Of note were apprenticeships in Work, Health and Safety, Horticulture and Civil Construction. Generous government incentives provided the opportunity for an Administration Officer Trainee to join the Council with the position entitling the incumbent to engage in formal training as part of their employment. Other training opportunities extended to various positions across the organisation for the following courses:

- Certificate III in Business Administration (Traineeship) – Administration Officer
- Certificate III in Horticulture (Traineeship) – Parks and Gardens Officer
- Certificate III in Civil Construction Plant Operations (Apprenticeship) – Construction Worker
- Certificate IV in Work Health and Safety (Traineeship) – Compliance and Work Health Safety Administration Officer
- Diploma in Human Resource Management (Traineeship) – Executive Assistant

### EQUAL EMPLOYMENT OPPORTUNITY

The Council believes it has a social responsibility towards all members of its community and is required to create an employment environment which reflects the values and needs of the community. Accordingly, the Council is firmly committed to the principles of equal employment opportunity for all staff.

The Council recognises its legal obligations under the *SA Equal Opportunity Act 1984* and the *Local Government Act 1999*.



## **WORK HEALTH AND SAFETY**

The Council strives to continuously improve Work Health and Safety (WHS) by fostering a positive safety culture through communication, consultation and engagement with our workers and key stakeholders.

Our Safety Systems are supported by a WHS Management Framework and Implementation Plan. The Local Government Association Workers Compensation Scheme (LGAWCS) evaluate councils WHS System every two years against the ReturnToWorkSA Performance Standards for Self-Insurers with outcomes feeding into our WHS Action Plan.

We are now taking a collaborative approach by working with two neighbouring councils on safety initiatives to further implement and improve our WHS systems.

## **DEVELOPMENT**

Staff have been busy with the transition to the new planning system. Council received 87 Development Applications with an estimated value of \$10.55 million and 100% of these were completed electronically through the new ePlanning portal. Staff undertook inspections in accordance with State Government legislative requirements including swimming pool and building inspections.

Notable Development Approvals 2020/2021

- Seawall upgrade est. \$250,000
- Upgrade to existing motor workshop est. \$500,000
- Telecommunication facility est. \$250,000
- Aquaponics operations est. \$30,000
- Temporary workers accommodation est. \$1.1M

## **WORKS DEPARTMENT**

2020/21 saw many communities around the country benefit from the availability of significant value of grant funding as Federal and State Government provided a range of competitive and non-competitive grant funding to sustain economies against the backdrop of a global pandemic. Information on each of these projects is included earlier in this Report.

Special thanks to the staff of the District Council of Tumby Bay Works Department who, during an extended period of 2020/21, picked up the additional workloads required to ensure the safety of the community was protected in line with the recommendations of the Department of Health around COVID-19. The number of extra tasks associated with managing Council facilities and services throughout this period were often unseen, but the efforts of each of you were and are greatly appreciated.

# Compliance

## BUSHFIRE SEASON PERMITS

Schedule 9 Burning	25
Schedule 9 Grain Dryer	9
Schedule 10	0

## OFFENSES EXPIATED

Reference	Section	Offense	Expiations
<b><i>Dog and Cat Management Act 1995</i></b>	33	Unregistered Dog	<b>25</b>
<b><i>Dog and Cat Management Act 1995</i></b>	43	Wandering at Large	<b>1</b>
<b><i>Environment Protection Act 1993</i></b>	34(2)	Environment Protections (air quality) – Burning in the Open	<b>0</b>
<b><i>Local Government Act 1999</i></b>	246(5)(b) (Council By-Law)	Use of boat ramp without a permit	<b>0</b>
<b><i>Road Traffic (Miscellaneous) Regulations 2014</i></b>	Various	Parking	<b>0</b>





## LOCAL NUISANCE AND LITTER CONTROL ACT

<b>COMPLAINTS</b>	
<b>Nature</b>	<b>No. of Complaints</b>
<b>Local Nuisance</b>	
Dust	0
Noise	0
Odour	1
Smoke	2
Fumes	0
Aerosols	0
Animals	32
Insanitary	0
Unsightly	3
Vibrations	0
Graffiti	0
Other	13
<b>Litter Control</b>	
Class A Hazardous	1
50L or more of Class B hazardous litter or general litter	3
Up to 50L of Class B hazardous litter	0
Up to 50L general	1

<b>OFFENSES EXPIATED</b>		
<b>Section</b>	<b>Offense</b>	<b>Expiations</b>
20	Fail to cease local nuisance	0
22(1)9d)	Disposing of up to 50L of general litter	0
D1(17)(A)	Causing Local Nuisance by Smoke and Odour	0

<b>NUISANCE AND LITTER ABATEMENT NOTICES</b>		
<b>Reference</b>		<b>Abatement Notices</b>
S30(1)(a)	Local Nuisance	0
S30(1)(b)	Litter Control	0

# Council Reporting

## COMMUNITY LAND

Community land management plans identify the purpose and objectives of land held for community use and operate in accordance with Section 196 of the *Local Government Act 1999*. The management plans are reviewed annually. In the 2020/21 financial year, no community land parcels were purchased or sold by the Council.

## FREEDOM OF INFORMATION

The *Freedom of Information Act 1991* (FOI Act) provides legislation and guidelines for access and provision of information to the public. If Council refuses access to a document, a certificate must be issued stating why it is a restricted document.

Some Council documents are available to the public at no charge, or minimal reproduction charge, without recourse to the FOI Act. There are a few exceptions, such as personal and personnel records and matters which are subject to litigation.

Retrieving the requested information can involve considerable staff time. It is important to specify what you require as clearly as possible so our staff may quickly and efficiently help you. Extra charges may apply if extraordinary staff time is required to comply with an information request.

For the year 1 July 2020 to 30 June 2021, Council received 5 applications under provisions of the FOI Act and one application for External Review. Approximately 60 staff hours were utilised in addressing the applications. Of the five applications, one was determined No Documents Found, 2 were determined Full Release and 2 were Refused under Section 18(2a).

## DOCUMENTS AVAILABLE

The following documents are required to be kept under the *Local Government Act 1999* and the *Local Government (Elections) Act 1999*:

Register	Section
Members Register of Interests	68
Members Register of Allowances and Benefits	79
Officers Register of Salaries	105
Officers Register of Interests	116
Fees and Charges	188
Community Land	207
Public Roads	231
By-Laws	252
Codes	
Members Code of Conduct	63
Code of Practice for Access to Meetings and Documents	92
Employees Code of Conduct	110

## REVIEW OF COUNCIL DECISIONS

Under Section 270 of the *Local Government Act 1999* Council must establish procedures for the review of decisions of the Council, employees of Council, and/or other persons acting on behalf of the Council. In accordance with Section 270(8), the Council reports that no applications for internal review were received during the 2020/21 financial year.



## CONFIDENTIALITY PROVISIONS

Section 90 of the *Local Government Act 1999* (the Act) details the provisions for when a Council or Committee may order that the public be excluded from attendance at a meeting for the purposes of receiving, discussing or considering in confidence information relevant to section 90(3) of the Act. The Council or Committee may also order that some or all of the documents associated with the item also be kept confidential. If this occurs, the Council or Committee must also specify the duration of the order or the circumstances in which the order will cease to apply, or a period after which the order must be reviewed.

In some instances, the Council or Committee may delegate the power to revoke the order to an employee of the Council (such as the Chief Executive Officer). In any event, in accordance with section 91(9) of the Act, any order that operates for a period exceeding 12 months must be reviewed at least once in every year.

The below table lists the orders made under section 90(2) the Act during the financial year, the date and subject of each order, the paragraph of section 90(3) to which the order relates and the use of section 91(7).

Date	Item No.	Title	90(3)	91(7)
4 August 2020	CONFMAYOR 1/820	CEO Recruitment	(a) & (b)	✓
11 August 2020	CONFMWI 1/820	Section 51 Development Agreement	(h) & (i)	✓
8 September 2020	CEOCONF 1/920	Tumby Bay Caravan Park Lease	(b)	✓
13 October 2020	CONFMAYOR 1/1020	WIMBA Scholarship	(a)	✓
8 December 2020	CEOCONF 1/1220	Cape Hardy Port Proposal	(d)	✓
8 December 2020	CEOCONF 2/1220	Ritz Café	(b)	✓
8 December 2020	MWICONF 1/1220	Kerbside Waste Collection	(k)	✓
8 December 2020	MESCONF 1/1220	Sale of Lot 443 and 444 Trezise Street	(b)	✓
9 March 2021	CONFMES 1/321	Unauthorised Waste Storage	(h)	✓
11 May 2021	CONFCEO 3/521	Section 51 Development Agreement	(h) & (i)	✓
8 June 2021	CONFCEO 3/521	Section 51 Development Agreement	(h) & (i)	✓
8 June 2021	CONFCEO 2/621	Depot Land Development Fee Proposal	(b)	✓

## Council Reporting

17 orders made under section 91(7) of the Act expired, ceased to apply or were revoked during the financial year. The below table lists the orders made under section 91(7) that remained operative at the end of the financial year, and the date and subject of each order.

Date	Item No.	Title
February 2013	CONFCEOREC 4/213	CEO Recruitment
March 2013	CONFMG 2/313	CEO Recruitment
March 2013	LATECONFMG 3/313	CEO Recruitment
December 2013	CONFM 1/1213	CEO Probation Review
August 2014	CONFMAYOR 2/814	CEO Performance Review
August 2015	CONFMAYOR 2/815	CEO Performance Review
November 2015	CONFMAYOR 2/1115	CEO Performance Review KPI's
September 2016	CONFMAYOR 2/916	CEO Performance Review
10 October 2017	CONFMAYOR 2/1017	CEO Performance Review
31 July 2018	CONFSPECMAYOR 2/718	CEO Performance Review
14 August 2018	MAYORCONF 2/818	CEO 2018/19 KPI's
3 September 2019	CONFSPECMAYOR 2/919	CEO Performance Review
2 October 2019	CONFSPECMAYOR 2/1019	CEO Performance Review
2 October 2019	CONFSPECMAYOR 3/1019	CEO Contract Renewal
8 October 2019	CEOCONF 1/1019	Tumby Bay Caravan Park Lease
10 December 2019	CEOCONF 1/1219	Developer Agreement – B & S Smith
18 February 2020	CONFMAYOR 1/220	CEO Recruitment
14 April 2020	CONFMAYOR 1/420	CEO Recruitment and Future Arrange- ments
June 2020	CEOCONF 1/620	Tumby Bay Caravan Park Lease
4 August 2020	CONFMAYOR 1/820	CEO Recruitment
11 August 2020	CONFMWI 1/820	Section 51 Development Agreement
13 October 2020	CONFMAYOR 1/1020	WIMBA Scholarship
8 December 2020	CEOCONF 1/1220	Cape Hardy Port Proposal
8 December 2020	MWICONF 1/1220	Kerbside Waste Collection
8 December 2020	MESCONF 1/1220	Sale of Lot 443 and 444 Trezise Street
9 March 2021	CONFMES 1/321	Unauthorised Waste Storage
11 May 2021	CONFCEO 3/521	Section 51 Development Agreement
8 June 2021	CONFCEO 3/521	Section 51 Development Agreement
8 June 2021	CONFCEO 2/621	Depot Land Development Fee Proposal



## **NATIONAL COMPETITION POLICY**

Under the *Local Government Act 1999* Schedule 4, Clause 1 (j) and the *Government Business Enterprise (Competition) Act 1996* and the Clause 7 Statement 2002, Council is required to submit relevant information on the application of competitive neutrality principles.

Council reports that there were no significant business activities created, undertaken or ceased during the reporting period.

## **COMPETITIVE TENDERING**

The Council is committed to ensuring a fair, transparent, and accountable process in the provision of services, including the carrying out of works, purchasing of goods and services, and in the sale and disposal of land and/or other assets. Council aims to ensure that its methods are cost effective, meet the needs of the community, and represent best value for money.

The Council's *Contracts, Tenders and Purchasing* and *Asset Management* policies address the key elements of the conduct of Council affairs in these areas and the principles that will guide its decision-making processes. The policies have been developed and adopted in accordance with Section 49 of the *Local Government Act 1999*.

## **INDEPENDENT AUDITORS**

Dean Newbery and Partners have been engaged to undertake Council's auditing for a 5-year term from 1 July 2020 – 30 June 2025. Independence has been confirmed in accordance with the requirements under the Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*. Certification is included in the annual Financial Statements included in this report. Remuneration payable for the annual audit of the Council's financial statements for 2020/2021 totalled \$16,000, and \$400 for auditing the Building Better Regions Fund grant acquittal.

## **SUBSIDIARIES**

Council does not have any subsidiaries established under Section 42 of the *Local Government Act 1999* (the Act).

### **Eyre Peninsula Local Government Association**

Council is a member of the Eyre Peninsula Local Government Association (EPLGA) which is a regional subsidiary under section 43 of the Act. The 2020/21 Annual Report of the EPLGA is included in this document as per Schedule 2 Clause 28 of the Act.

**DISTRICT COUNCIL OF TUMBY BAY**  
**General Purpose Financial Reports**  
**for the year ended 30 June 2021**

**Table of Contents**

	<b>Page</b>
<b>Council Certificate</b>	1
 <b>Principal Financial Statements</b>	
Statement of Comprehensive Income	2
Statement of Financial Position	3
Statement of Changes in Equity	4
Statement of Cash Flows	5
 <b>Notes to, and forming part of, the Principal Financial Statements</b>	
Note 1 - Significant Accounting Policies	6
Note 2 - Income	12
Note 3 - Expenses	15
Note 4 - Asset Disposal & Fair Value Adjustments	17
Note 5 - Current Assets	18
Note 6 - Non-Current Assets	19
Note 7 - Infrastructure, Property, Plant & Equipment & Investment Property	20
Note 8 - Liabilities	25
Note 9 - Reserves	26
Note 10 - Assets Subject to Restrictions	27
Note 11 - Reconciliation of Cash Flow Statement	28
Note 12 - Functions	29
Note 13 - Financial Instruments	31
Note 14 - Expenditure Commitments	34
Note 15 - Financial Indicators	35
Note 16 - Uniform Presentation of Finances	36
Note 17 - Operating Leases	37
Note 18 - Superannuation	38
Note 19 - Interests in Other Entities	39
Note 20 - Contingent Assets & Contingent Liabilities	40
Note 21 - Related Party Transactions	41
 <b>Audit Report - Financial Statements</b>	
<b>Audit Report - Internal Controls</b>	
<b>Council Certificate of Audit Independence</b>	
<b>Audit Certificate of Audit Independence</b>	



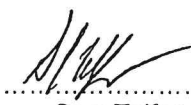
**DISTRICT COUNCIL OF TUMBY BAY**  
**Annual Financial Statements**  
**for the year ended 30 June 2021**

**CERTIFICATION OF FINANCIAL STATEMENTS**

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2021 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.

  
Rebecca Hayes  
CHIEF EXECUTIVE OFFICER

  
Sam Telfer  
MAYOR/COUNCILLOR

Date: 12<sup>th</sup> October 2021

**DISTRICT COUNCIL OF TUMBY BAY****Statement of Comprehensive Income****for the year ended 30 June 2021**

	Notes	2021 \$'000	2020 \$'000
<b>INCOME</b>			
Rates	2	5,282	5,203
Statutory charges	2	89	81
User charges	2	188	161
Grants, subsidies and contributions	2	1,440	1,337
Investment income	2	22	31
Reimbursements	2	16	180
Other income	2	40	92
<b>Total Income</b>		<b>7,077</b>	<b>7,085</b>
<b>EXPENSES</b>			
Employee costs	3	1,953	1,991
Materials, contracts & other expenses	3	2,833	4,133
Depreciation, amortisation & impairment	3	2,343	2,334
Finance costs	3	133	150
<b>Total Expenses</b>		<b>7,262</b>	<b>8,608</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>(185)</b>	<b>(1,523)</b>
Asset disposal & fair value adjustments	4	(436)	(208)
Amounts received specifically for new or upgraded assets	2	1,285	2,033
Physical resources received free of charge	2	50	219
<b>NET SURPLUS / (DEFICIT) (transferred to Equity Statement)</b>		<b>714</b>	<b>521</b>
<b>Other Comprehensive Income</b>			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	-	2,613
<b>Total Other Comprehensive Income</b>		<b>-</b>	<b>2,613</b>
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>714</b>	<b>3,134</b>

This Statement is to be read in conjunction with the attached Notes.



**DISTRICT COUNCIL OF TUMBY BAY****Statement of Financial Position****as at 30 June 2021**

		<b>2021</b>	<b>2020</b>
	<b>Notes</b>	<b>\$'000</b>	<b>\$'000</b>
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	5	<b>2,369</b>	2,433
Trade & other receivables	5	<b>521</b>	663
Inventories	5	<b>19</b>	19
<b>Total Current Assets</b>		<b>2,909</b>	3,115
<b>Non-current Assets</b>			
Financial assets	6	<b>60</b>	78
Infrastructure, property, plant & equipment	7	<b>65,193</b>	64,992
Other non-current assets	6	<b>867</b>	722
<b>Total Non-current Assets</b>		<b>66,120</b>	65,792
<b>Total Assets</b>		<b>69,029</b>	68,907
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & other payables	8	<b>560</b>	742
Borrowings	8	<b>337</b>	348
Provisions	8	<b>533</b>	597
<b>Total Current Liabilities</b>		<b>1,430</b>	1,687
<b>Non-current Liabilities</b>			
Borrowings	8	<b>2,590</b>	2,927
Provisions	8	<b>5</b>	3
<b>Total Non-current Liabilities</b>		<b>2,595</b>	2,930
<b>Total Liabilities</b>		<b>4,025</b>	4,617
<b>NET ASSETS</b>		<b>65,004</b>	64,290
<b>EQUITY</b>			
Accumulated Surplus		<b>8,494</b>	7,738
Asset Revaluation Reserves	9	<b>54,789</b>	54,789
Other Reserves	9	<b>1,721</b>	1,763
<b>TOTAL EQUITY</b>		<b>65,004</b>	64,290

This Statement is to be read in conjunction with the attached Notes.

**DISTRICT COUNCIL OF TUMBAY BAY****Statement of Changes in Equity  
for the year ended 30 June 2021**

		Acc'd Surplus	Asset Rev'n Reserve	Other Reserves	Total Council Equity	TOTAL EQUITY
2021	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at end of previous reporting period		7,738	54,789	1,763	64,290	64,290
Net Surplus / (Deficit) for Year		714	-	-	714	714
Transfers between reserves		42	-	(42)	-	-
Balance at end of period	9	8,494	54,789	1,721	65,004	65,004

		Acc'd Surplus	Asset Rev'n Reserve	Other Reserves	Total Council Equity	TOTAL EQUITY
2020	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at end of previous reporting period		7,532	52,176	1,448	61,156	61,156
Net Surplus / (Deficit) for Year		521	-	-	521	521
Other Comprehensive Income						
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	2,613	-	2,613	2,613
Transfers between reserves		(315)	-	315	-	-
Balance at end of period	9	7,738	54,789	1,763	64,290	64,290

This Statement is to be read in conjunction with the attached Notes



# DISTRICT COUNCIL OF TUMBY BAY

## Statement of Cash Flows

for the year ended 30 June 2021

		2021	2020
	Notes	\$'000	\$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<i>Receipts:</i>			
Rates - general & other		5,309	5,214
Fees & other charges		92	81
User charges		169	176
Investment receipts		61	33
Grants utilised for operating purposes		1,454	1,337
Reimbursements		18	111
Other revenues		328	63
<i>Payments:</i>			
Employee costs		(2,007)	(1,919)
Materials, contracts & other expenses		(3,248)	(4,514)
Finance payments		(137)	(156)
<b>Net Cash provided by (or used in) Operating Activities</b>		<u>2,039</u>	<u>426</u>
 <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<i>Receipts:</i>			
Amounts specifically for new or upgraded assets		1,285	2,033
Sale of replaced assets		218	8
Sale of real estate developments		91	
Repayments of loans by community groups		35	44
<i>Payments:</i>			
Expenditure on renewal/replacement of assets		(1,870)	(989)
Expenditure on new/upgraded assets		(1,514)	(1,020)
<b>Net Cash provided by (or used in) Investing Activities</b>		<u>(1,755)</u>	<u>76</u>
 <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<i>Payments:</i>			
Repayments of borrowings		(348)	(576)
<b>Net Cash provided by (or used in) Financing Activities</b>		<u>(348)</u>	<u>(576)</u>
<b>Net Increase (Decrease) in cash held</b>		<u>(64)</u>	<u>(74)</u>
 Cash & cash equivalents at beginning of period	11	<u>2,433</u>	<u>2,507</u>
Cash & cash equivalents at end of period	11	<u>2,369</u>	<u>2,433</u>

This Statement is to be read in conjunction with the attached Notes

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 1 - SIGNIFICANT ACCOUNTING POLICIES**

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

**1 Basis of Preparation**

**1.1 Compliance with Australian Accounting Standards**

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

**1.2 Historical Cost Convention**

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

**1.3 Critical Accounting Estimates**

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

**1.4 Rounding**

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

**1.5 Covid-19**

The COVID-19 pandemic has had minimal impact on the 2020/21 financial statements, with minor impact on the comparability of some line items and amounts reported in these financial statements and/or the notes. The minimal financial impacts are a direct result of either Council's response to the pandemic or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health. In recognition of the potential financial impact of COVID-19 for local ratepayers and business's Council did implement a lower rate increase than had been forecast in their long term financial plan.

The budget assumptions for 2021/22 assume that no further harsher restrictions are put in place by the government. However, Council has determined that there is no material uncertainty that casts doubt on Council's ability to continue as a going concern.

**2 The Local Government Reporting Entity**

The District Council of Tumby Bay is incorporated under the SA Local Government Act 1999 and has its principal place of business at 25 West Terrace, Tumby Bay. These consolidated financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Other entities in which Council has an interest but does not control are reported in Note 19.

**3 Income recognition**

**3.1 Revenue**

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as)



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 1 - SIGNIFICANT ACCOUNTING POLICIES**

the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years, the payment of untied grants (financial assistance grants/ local roads/ supplementary grants) has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference	
2018-19	\$1,178,068	\$922,152	+	\$255,916
2019-20	\$764,090	\$900,879	-	\$136,789
2020-21	\$879,752	\$754,308	-	\$131,355

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

### **3.2 Construction Contracts**

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

## **4 Cash, Cash Equivalents and Other Financial Instruments**

### **4.1 Cash, Cash Equivalent Assets**

Cash assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

### **4.2 Other Financial Instruments**

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 1 - SIGNIFICANT ACCOUNTING POLICIES**

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of Note 13.

**5 Inventories**

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

**5.1 Real Estate Assets Developments**

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

**6 Infrastructure, Property, Plant & Equipment**

**6.1 Initial Recognition**

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

**6.2 Materiality**

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

**6.3 Subsequent Recognition**

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

**6.4 Depreciation of Non-Current Assets**

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 1 - SIGNIFICANT ACCOUNTING POLICIES**

**6.5 Impairment**

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

**6.6 Borrowing Costs**

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

**7 Payables**

**7.1 Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 15 days after the month of invoice. No interest is payable on these amounts.

**7.2 Payments Received in Advance**

Amounts received from external parties in advance of service deliver are recognised as liabilities until the service is delivered or the amount is refunded as the case may be.

**8 Borrowings**

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

**9 Provisions**

**9.1 Employee Benefits**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

Superannuation:

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded

# DISTRICT COUNCIL OF TUMBY BAY

## Notes to and forming part of the Financial Statements

### for the year ended 30 June 2021

#### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

#### **10 Joint Ventures and Associated Entities**

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements are accounted for in accordance with AASB 128 Investments in Associates and are set out in detail in Note 19.

#### **11 GST Implications**

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

#### **12 New and amended standards and interpretations**

The Council applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2020. New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Amendments to AASB 101 and AASB 108 Definition of Material:

The amendments provide a new definition of materiality that states, "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity." The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the financial statements of, nor is there expected to be any future impact to the Council.

Amendments to AASB 16 Covid-19 Related Rent Concessions:

In 2020, the AASB issued AASB 2020-4, Amendments to AASs - Covid-19-Related Rent Concessions. The amendments provide relief to lessees from applying AASB 16 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under IFRS 16 if the change were not a lease modification. The amendment applies to annual reporting periods beginning on or after 1 June 2020. This amendment had no impact on the consolidated financial statements of the Group.

#### **13 Standards issued by the AASB not yet effective**

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2021, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Councils.



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 1 - SIGNIFICANT ACCOUNTING POLICIES**

Effective for NFP annual reporting periods beginning on or after 1 January 2022

- AASB 2020-3 Amendments to Australian Accounting Standards – Annual Improvements 2018-2020 and Other Amendments.
- AASB 2014-10 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (amended by AASB 2015-10 and AASB 2017-5)

Effective for NFP annual reporting periods beginning on or after 1 January 2023

- AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-Current and associated standards.

**14 Disclaimer**

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 2 - INCOME**

	Notes	2021 \$'000	2020 \$'000
<b>RATES REVENUES</b>			
<u>General Rates</u>		4,026	3,949
Less: Mandatory rebates		(32)	(32)
Less: Discretionary rebates, remissions & write offs		(18)	(19)
		<u>3,976</u>	<u>3,898</u>
<u>Other Rates</u> (including service charges)			
Natural Resource Management levy		187	184
Waste collection		325	330
Community wastewater management systems		760	748
Separate and Special Rates		7	7
		<u>1,279</u>	<u>1,269</u>
<u>Other Charges</u>			
Penalties for late payment		23	28
Legal & other costs recovered		6	8
		<u>29</u>	<u>36</u>
Less: Discretionary rebates, remissions & write offs		(2)	-
		<u>5,282</u>	<u>5,203</u>
<b>STATUTORY CHARGES</b>			
Development Act fees		25	28
Town planning fees		29	19
Health & Septic Tank Inspection fees		8	8
Animal registration fees & fines		16	16
Other licences, fees, & fines		11	10
		<u>89</u>	<u>81</u>
<b>USER CHARGES</b>			
Cemetery/crematoria fees		23	16
Property Rental		68	65
Sundry		97	80
		<u>188</u>	<u>161</u>



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 2 - INCOME (con't)**

	Notes	2021 \$'000	2020 \$'000
<b>INVESTMENT INCOME</b>			
Interest on investments:			
Local Government Finance Authority		18	22
Banks & other		-	2
Loans to community groups		4	7
		<u>22</u>	<u>31</u>
<b>REIMBURSEMENTS</b>			
- for private works		8	140
- other		8	40
		<u>16</u>	<u>180</u>
<b>OTHER INCOME</b>			
Sundry		40	92
		<u>40</u>	<u>92</u>
<b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>			
Amounts received specifically for new or upgraded assets		1,285	2,033
Other grants, subsidies and contributions			
Untied - Financial Assistance Grant		754	764
Roads to Recovery		267	279
Stormwater Management Authority		-	267
LRCIP Phase One		174	-
LRCIP Phase Two		213	-
Living Well Project		19	-
Library & Communications		13	13
Sundry		-	14
		<u>1,440</u>	<u>1,337</u>
		<u>2,725</u>	<u>3,370</u>
<i>The functions to which these grants relate are shown in Note 12.</i>			
<b>Sources of grants</b>			
Commonwealth government		903	2,300
State government		1,796	1,070
Other		26	-
		<u>2,725</u>	<u>3,370</u>

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 2 - INCOME (con't)**

	2021	2020
<b>Conditions over grants &amp; contributions</b>		
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i>		
<i>Unexpended at the close of the previous reporting period</i>	-	36
<i>Less: expended during the current period from revenues recognised in previous reporting periods:</i>		
<i>Recreation &amp; Culture</i>	-	(36)
<i>Subtotal</i>	-	(36)
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
<i>RCLIP Phase Two</i>	200	
<i>Subtotal</i>	200	-
<i>Unexpended at the close of this reporting period</i>	200	-
<i>Net increase / (decrease) in assets subject to conditions in the current reporting period</i>	200	(36)
<b>PHYSICAL RESOURCES RECEIVED FREE OF CHARGE</b>		
Footpaths	-	219
Skate Park Facility	50	-
<b>TOTAL PHYSICAL RESOURCES RECEIVED</b>	<b>50</b>	<b>219</b>



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 3 - EXPENSE**

	Notes	2021 \$'000	2020 \$'000
<b>EMPLOYEE COSTS</b>			
Salaries and Wages		1,717	1,648
Employee leave expense		238	270
Superannuation - defined contribution plan contributions	18	118	102
Superannuation - defined benefit plan contributions	18	58	62
Workers' Compensation Insurance		42	41
Less: Capitalised and distributed costs		(220)	(132)
<b>Total Operating Employee Costs</b>		<b>1,953</b>	<b>1,991</b>
 <b>Total Number of Employees</b>		 <b>25</b>	 <b>22</b>
<i>(Full time equivalent at end of reporting period)</i>			
<b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		16	16
Elected members' expenses		86	81
Election expenses		1	1
<b>Subtotal - Prescribed Expenses</b>		<b>103</b>	<b>98</b>
<u>Other Materials, Contracts &amp; Expenses</u>			
Contractors		3,420	3,652
Energy		56	73
Plant Expenses		299	243
Water		100	98
Professional Services		168	289
Insurance		156	151
Levies paid to government - NRM levy		188	185
- Other Levies		9	9
Contributions		103	113
Advertising, Printing & Stationery		56	48
Telecommunications		31	33
Plant & Machinery		8	1
Legal Expenses		78	75
Materials		434	251
Information Technology		167	133
Sundry		163	146
Less: Capitalised and distributed costs		(2,706)	(1,465)
<b>Subtotal - Other Materials, Contracts &amp; Expenses</b>		<b>2,730</b>	<b>4,035</b>
		<b>2,833</b>	<b>4,133</b>

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 3 - EXPENSE con't**

	2021	2020
Notes	\$'000	\$'000
<b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>		
<b>Depreciation</b>		
Buildings & Other Structures	7	7
Buildings & Other Structures	507	494
Infrastructure		
- Sealed Roads	377	411
- Unsealed Roads	739	748
- Bridges, Footpaths, K & W/T	231	222
- Stormwater Drainage	68	17
- CWMS	238	240
Plant, Machinery & Equipment	231	236
Furniture & Equipment	1	-
	<u>2,399</u>	<u>2,375</u>
Less: Capitalised and distributed costs	<u>(56)</u>	<u>(41)</u>
	<u>2,343</u>	<u>2,334</u>
<b>FINANCE COSTS</b>		
Interest on Loans	<u>133</u>	<u>151</u>
	<u>133</u>	<u>151</u>



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS**

	2021	2020
Notes	\$'000	\$'000
<b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>		
<i>Assets renewed or directly replaced</i>		
Proceeds from disposal	218	8
Less: Carrying amount of assets sold	689	210
<b>Gain (Loss) on disposal</b>	<b>(471)</b>	<b>(202)</b>
<i>Assets surplus to requirements</i>		
Less: Carrying amount of assets sold	-	6
<b>Gain (Loss) on disposal</b>	<b>-</b>	<b>(6)</b>
<b>REAL ESTATE DEVELOPMENT ASSETS</b>		
Proceeds from disposal	91	-
Less: Carrying amount of assets sold	56	-
<b>Gain (Loss) on disposal</b>	<b>35</b>	<b>-</b>
<b>NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS</b>	<b>(436)</b>	<b>(208)</b>

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 5 - CURRENT ASSETS**

	Notes	2021 \$'000	2020 \$'000
<b>CASH &amp; EQUIVALENT ASSETS</b>			
Cash on Hand and at Bank		184	323
Deposits at Call		2,185	2,110
		<u>2,369</u>	<u>2,433</u>
<b>TRADE &amp; OTHER RECEIVABLES</b>			
Rates - General & Other		282	309
Accrued Revenues		31	34
Debtors - general		80	198
GST Recoupment		90	62
Prepayments		22	30
Loans to community organisations		16	33
Total		<u>521</u>	<u>666</u>
Less: Allowance for Doubtful Debts		-	(3)
		<u>521</u>	<u>663</u>
<i>Amounts included in receivables that are not expected to be received within 12 months of reporting date.</i>		114	122
<b>INVENTORIES</b>			
Stores & Materials		19	19
		<u>19</u>	<u>19</u>



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 6 - NON-CURRENT ASSETS**

		2021	2020
	Notes	\$'000	\$'000
<b>FINANCIAL ASSETS</b>			
<b>Receivables</b>			
Loans to community organisations		60	78
<b>TOTAL FINANCIAL ASSETS</b>		<u>60</u>	<u>78</u>
 <b>OTHER NON-CURRENT ASSETS</b>			
<b>Inventories</b>			
Real Estate Developments		81	137
Capital Works-in-Progress		786	585
		<u>867</u>	<u>722</u>
 <i>Real Estate Developments - Current &amp; Non-Current</i> (Valued at the lower of cost and net realisable value)			
<i>Industrial &amp; Commercial</i>		<u>81</u>	<u>137</u>
<b>Total Real Estate for Resale</b>		<u>81</u>	<u>137</u>
 <i>Represented by:</i>			
<i>Development Costs</i>		<u>81</u>	<u>137</u>
<b>Total Real Estate for Resale</b>		<u>81</u>	<u>137</u>
 <b>Apportionment of Real Estate Developments</b>			
<i>Non-Current Assets</i>		<u>81</u>	<u>137</u>
		<u>81</u>	<u>137</u>

# DISTRICT COUNCIL OF TUMBY BAY

## Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

### Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)

Fair Value Level	2020 \$'000				2021 \$'000			
	Fair Value	Cost	Acc'd Dep'n	Carrying Amount	Fair Value	Cost	Acc'd Dep'n	Carrying Amount
Land	11,676	456	-	12,132	11,676	456	-	12,132
Buildings & Other Structures	521	-	(234)	287	521	-	(241)	280
Buildings & Other Structures	18,570	1,163	(11,030)	8,703	18,486	1,639	(11,453)	8,672
Infrastructure								
- Sealed Roads	16,245	210	(6,135)	10,320	15,820	597	(6,113)	10,304
- Unsealed Roads	15,116	754	(7,787)	8,083	14,352	1,629	(7,816)	8,165
- Bridges, Footpaths, K & W/T	16,201	317	(6,154)	10,364	15,520	1,421	(6,109)	10,832
- Stormwater Drainage	1,270	2,459	(565)	3,164	1,270	2,459	(633)	3,096
- CWMS	12,873	23	(2,906)	9,990	12,854	23	(3,127)	9,750
Plant, Machinery & Equipment	-	3,349	(1,400)	1,949	-	3,426	(1,483)	1,943
Furniture & Equipment	-	21	(21)	-	-	41	(22)	19
<b>Total IPP&amp;E</b>	<b>92,472</b>	<b>8,752</b>	<b>(36,232)</b>	<b>64,992</b>	<b>90,499</b>	<b>11,691</b>	<b>(36,997)</b>	<b>65,193</b>
<b>Comparatives</b>	<b>87,216</b>	<b>7,247</b>	<b>(33,668)</b>	<b>60,795</b>	<b>92,472</b>	<b>8,752</b>	<b>(36,232)</b>	<b>64,992</b>

This Note continues on the following pages.

# DISTRICT COUNCIL OF TUMBY BAY

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2021

## Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2020 \$'000									2021 \$'000
	Carrying Amount	Additions		Disposals	Dep'n	Impair't	Transfers		Net Reval'n	Carrying Amount
		New / Upgrade	Renewals				In	Out		
Land	12,132	-	-	-	-	-	-	-	-	12,132
Buildings & Other Structures	287	-	-	-	(7)	-	-	-	-	280
Buildings & Other Structures Infrastructure	8,703	476	-	-	(507)	-	-	-	-	8,672
- Sealed Roads	10,320	-	387	(26)	(377)	-	-	-	-	10,304
- Unsealed Roads	8,083	32	843	(54)	(739)	-	-	-	-	8,165
- Bridges, Footpaths, K & W/T	10,364	1,036	68	(405)	(231)	-	-	-	-	10,832
- Stormwater Drainage	3,164	-	-	-	(68)	-	-	-	-	3,096
- CWMS	9,990	-	-	(2)	(238)	-	-	-	-	9,750
Plant, Machinery & Equipment	1,949	-	427	(202)	(231)	-	-	-	-	1,943
Furniture & Equipment	-	20	-	-	(1)	-	-	-	-	19
Total IPP&E	64,992	1,564	1,725	(689)	(2,399)	-	-	-	-	65,193
Comparatives	60,795	3,144	1,030	(215)	(2,375)	-	-	-	2,613	64,992

This note continues on the following pages.



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

**Valuation of Assets**

**General Valuation Principles**

**Accounting procedure:** Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

**Highest and best use:** For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some, or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

**Fair value hierarchy level 2 valuations:** Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

**Fair value hierarchy level 3 valuations of land:** Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

**Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets:** There is no known market for these assets, and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques. Accordingly, formal sensitivity analysis does not provide useful information.

# DISTRICT COUNCIL OF TUMBY BAY

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2021

### Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

**Capitalisation thresholds** used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$10,000
Other Plant & Equipment	\$10,000
Buildings - New Construction/Extensions	\$10,000
Park & Playground Furniture & Equipment	\$10,000
Road Construction & Reconstruction	\$10,000
Paving & Footpaths, Kerb & Water Table	\$10,000
Drains & Culverts	\$5,000
Road Seal & Reseal	\$5,000

**Estimated Useful Lives:** Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, Furniture & Equipment	
Office Furniture and Equipment	3 to 10 years
Vehicles and Road-making Equip	2 to 13 years
Other Plant & Equipment	3 years
Building & Other Structures	
Airstrip – Seal	20 years
Airstrip – Pavement	80 years
Airstrip – Formation	240 years
Boat Ramps & Pontoons	25 to 40 years
Buildings – Masonry	50 to 60 years
Buildings – Other Construction	20 to 40 years
Building Components – Structure	60 to 80 years
Building Components – External Fabric	60 years
Building Components – Roofing	40 years
Building Components – Internal Fabric	15 years
Building Components – Services	50 years
Carparks	25 to 40 years
Memorials	100 years
Park Structures – Fencing, Shades, Sundry	25 to 50 years
Playground Equipment	20 to 25 years
Benches, Seats, etc	10 to 20 years
Infrastructure	
Sealed Roads – Upper Seal	10 to 30 years
Sealed Roads – Lower Seal	30 to 90 years
Sealed Roads – Pavements	30 to 132 years
Unsealed Roads	10 to 40 years
Footpaths – Sealed	25 years
Footpaths – Paved	45 to 50 years
Footpaths – Concrete	80 years
Kerb & Water Table	80 years
Bridges – Structure	50 to 100 years
Bridges – Surface	12 to 50 years
Cross Drains – Pipes	70 to 100 years

## DISTRICT COUNCIL OF TUMBY BAY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2021

#### Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Cross Drains - Headwalls	50 to 70 years
Floodways	60 years
CWMS – Pipes	70 to 100 years
CWMS – Pump Stations	15 to 30 years
CWMS – Treatment Plant	10 to 50 years
CWMS – Irrigation Systems	10 to 100 years

#### Land & Land Improvements

Land was revalued as at 1 July 2016 by Graham Martin B Bus Property (Valuation) AAPI, of Maloney Field Services.

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

#### Buildings & Other Structures

Buildings and other structures were revalued as at 1 July 2016 by Graham Martin B Bus Property (Valuation) AAPI, of Maloney Field Services. All additions recognised after the date of valuation have been recognised at cost.

#### Infrastructure

Roads, Footpaths, Kerb & Water Table, Bridges, Cross Drains, Floodways, Stormwater and Community Wastewater Management Systems were revalued at current depreciated replacement cost as at 1 July 2019 by Tonkin Consulting in conjunction with Council staff. All additions recognised after the date of valuation have been recognised at cost.

#### Plant, Furniture & Equipment

These assets are recognised on the cost basis.



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 8 - LIABILITIES**

		2021		2020	
		\$'000		\$'000	
<b>TRADE &amp; OTHER PAYABLES</b>	<b>Notes</b>	<b>Current</b>	<b>Non-current</b>	<b>Current</b>	<b>Non-current</b>
Goods & Services		481	-	667	-
Accrued expenses - employee entitlements		53	-	45	-
Accrued expenses - other		26	-	30	-
		<u>560</u>	<u>-</u>	<u>742</u>	<u>-</u>
<b>BORROWINGS</b>					
Loans		337	2,590	348	2,927
		<u>337</u>	<u>2,590</u>	<u>348</u>	<u>2,927</u>

*All interest bearing liabilities are secured over the future revenues of the Council.*

**PROVISIONS**

Employee entitlements (including oncosts)	317	5	354	3
AL Employee entitlements (including oncosts)	216	-	243	-
	<u>533</u>	<u>5</u>	<u>597</u>	<u>3</u>

**Movements in Provisions - 2021 year only**  
*(current & non-current)*

	<i>Insurance Losses</i>	<i>Future Reinstatement</i>	<i>Other Provision</i>
Opening Balance	-	-	600
Add Additional amounts recognised	-	-	176
(Less) Payments	-	-	238
Closing Balance	<u>-</u>	<u>-</u>	<u>538</u>

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 9 - RESERVES**

<b>ASSET REVALUATION RESERVE</b>	<b>1/7/2020</b>	<b>Net Increments/ (Decrements)</b>	<b>Transfers, Impairments</b>	<b>30/6/2021</b>
<b>Notes</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Land	8,913	-	-	8,913
Buildings & Other Structures	11,050	-	-	11,050
Infrastructure				
- Sealed Roads	8,389	-	-	8,389
- Unsealed Roads	10,292	-	-	10,292
- Bridges, Footpaths, K & W/T	10,648	-	-	10,648
- Stormwater Drainage	949	-	-	949
- CWMS	4,548	-	-	4,548
<b>TOTAL</b>	<b>54,789</b>	<b>-</b>	<b>-</b>	<b>54,789</b>
<b>Comparatives</b>	<b>52,176</b>	<b>2,613</b>	<b>-</b>	<b>54,789</b>

<b>OTHER RESERVES</b>	<b>1/7/2020</b>	<b>Transfers to Reserve</b>	<b>Transfers from Reserve</b>	<b>30/6/2021</b>
CWMS	617	-	(545)	72
Township Waste Collection	18	-	(20)	(2)
Open Space Contributions	9	-	-	9
General	1,119	523	-	1,642
<b>TOTAL OTHER RESERVES</b>	<b>1,763</b>	<b>523</b>	<b>(565)</b>	<b>1,721</b>
<b>Comparatives</b>	<b>1,448</b>	<b>315</b>	<b>-</b>	<b>1,763</b>

**PURPOSES OF RESERVES**

**Asset Revaluation Reserve**

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

**(Other Reserves)**

**CWMS** - Funds set aside for operation and future capital renewal of CWMS.

**Township Waste Collection** - Funds set aside for waste collection services.

**Open Space Contributions** - Developer open space contributions set aside for open space projects.

**General** - Reserve funds set aside by Council for future projects and budget works.

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 10 - ASSETS SUBJECT TO RESTRICTIONS**

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

<b>CASH &amp; FINANCIAL ASSETS</b>	<b>Notes</b>	<b>2021 \$'000</b>	<b>2020 \$'000</b>
Eyre Peninsula Natural Resource Management Board		-	10
Dept Communities & Social Inclusion		-	100
Tumby Bay Waste Collection		-	18
Community Wastewater Management Systems		<b>72</b>	617
Open Space Contributions		<b>9</b>	9
<b>TOTAL ASSETS SUBJECT TO EXTERNALLY IMPOSED RESTRICTIONS</b>		<b>81</b>	754



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 11 - RECONCILIATION TO CASH FLOW STATEMENT**

**(a) Reconciliation of Cash**

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2021 \$'000	2020 \$'000
Total cash & equivalent assets	5	2,369	2,433
Less: Short-term borrowings	8	-	-
Balances per Cash Flow Statement		<u>2,369</u>	<u>2,433</u>

**(b) Reconciliation of Change in Net Assets to Cash from Operating Activities**

Net Surplus (Deficit)	714	521
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	2,343	2,334
Net increase (decrease) in unpaid employee benefits	(62)	52
Change in allowances for under-recovery	(3)	-
Non-cash asset acquisitions	(50)	(219)
Grants for capital acquisitions treated as Investing Activity	(1,285)	(2,033)
Net (Gain) Loss on Disposals	436	208
	<u>2,093</u>	<u>863</u>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	128	(79)
Net (increase) decrease in inventories	-	(10)
Net increase (decrease) in trade & other payables	(182)	(348)
<b>Net Cash provided by (or used in) operations</b>	<u>2,039</u>	<u>426</u>

**(c) Non-Cash Financing and Investing Activities**

Acquisition of assets by means of:

Physical resources received free of charge	2	50	219
		<u>50</u>	<u>219</u>

**(d) Financing Arrangements**

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	33	29
LGFA Cash Advance Debenture Facility	1,520	820

**DISTRICT COUNCIL OF TUMBAY BAY**  
Notes to and forming part of the Financial Statements  
for the year ended 30 June 2021

Note 12 - FUNCTIONS

INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES

	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	2021	2020	2021	2020
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	\$'000	\$'000	\$'000	\$'000
Rates	5,282	5,204	-	-	5,282	5,204	-	-	-	-
Governance	-	-	519	440	(519)	(440)	-	-	-	-
Administration	25	21	749	884	(724)	(863)	-	-	4,018	4,354
Public Order & Safety	26	19	151	165	(125)	(146)	-	-	534	546
Social Security & Welfare	20	3	59	29	(39)	(26)	19	2	313	326
Health	3	3	51	50	(48)	(47)	-	-	-	-
Housing & Community	317	520	1,796	3,280	(1,479)	(2,760)	462	2,224	16,891	16,469
Recreation & Culture	96	33	1,009	902	(913)	(869)	189	13	10,368	10,177
Agriculture	27	22	5	3	22	19	-	-	-	-
Mining & Manufacture	21	18	112	98	(91)	(80)	-	-	-	-
Transport & Communication	718	653	2,517	2,423	(1,799)	(1,770)	1,595	638	32,727	32,787
Economic Affairs	10	2	109	97	(99)	(95)	-	-	171	183
Other Purposes	532	587	185	237	347	350	460	493	4,007	4,065
<b>TOTALS</b>	<b>7,077</b>	<b>7,085</b>	<b>7,262</b>	<b>8,608</b>	<b>(185)</b>	<b>(1,523)</b>	<b>2,725</b>	<b>3,370</b>	<b>69,029</b>	<b>68,907</b>

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 12 (con't) - COMPONENTS OF FUNCTIONS**

The activities relating to Council functions are as follows:

**Governance**

Elected Members, Elections, Training, Staff Support, Policy Management, Conferences, Strategic Planning.

**Administration**

Administration, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services and Revenues.

**Public Order and Safety**

Supervision of various By-Laws, General Inspection, Fire Prevention and Dog Control.

**Social Security and Welfare**

Rate Rebates, Living Well and Youth Welfare including YAC & Youth Week Activities.

**Health**

Inspectorial Services, Food Premise Inspections, Immunisation Programs, Asbestos Monitoring and Record Keeping.

**Housing and Community Amenities**

Planning, Development Plans, Public Conveniences, Septic Tank Administration, Street Lighting, Garbage Collection Services, Street Sweeping, Waste Oil Disposal, Drummuster, Transfer Stations, Urban Stormwater, Community Wastewater Management Systems, Foreshore Protection, Cemeteries, Landscapes Board Levy.

**Recreation and Culture**

Soldiers Memorial Hall, Excell Museum, Regional Development, Community Events, Assistance to Community Organisations, Libraries, Parks & Gardens, Campgrounds, Playgrounds, Sporting Reserves and Recreational Jetties.

**Agricultural Services**

Pest Plant Control and Council owned Rural Land.

**Mining, Manufacturing and Construction**

Administration of the Development Act and Building Inspection

**Transport and Communication**

Construction and Maintenance of Roads, Bridges and Culverts, Footpaths, Parking Facilities and Traffic Control Devices, Roadside Tree Clearance, Local Airstrip, Community Bus, Boat Ramps and Marina Facilities.

**Economic Affairs**

Tourism, Traveller's Rest Area, Economic Development Proposals and Community Development.

**Other Purposes**

Ritz Café and Private Works.



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 13 - FINANCIAL INSTRUMENTS**

All financial instruments are categorised as *loans and receivables*.

**Accounting Policies - Recognised Financial Instruments**

<b>Bank, Deposits at Call, Short Term Deposits</b>	<p><b>Accounting Policy:</b> initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p><b>Terms &amp; conditions:</b> Deposits are returning fixed interest rates between 0.30% and 0.45% (2020: 0.25% and 1.25%).</p>
<b>Receivables - Rates &amp; Associated</b>	<p><b>Accounting Policy:</b> initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p><b>Terms &amp; conditions:</b> Secured over the subject land, arrears attract interest of 5.2% (2020: 6.35%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Receivables - Fees &amp; other charges</b>	<p><b>Accounting Policy:</b> initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p><b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Receivables - other levels of government</b>	<p><b>Accounting Policy:</b> initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p><b>Terms &amp; conditions:</b> Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p><b>Carrying amount:</b> approximates fair value.</p>
<b>Liabilities - Creditors and Accruals</b>	<p><b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p><b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms.</p> <p><b>Carrying amount:</b> approximates fair value.</p>
<b>Liabilities - Interest Bearing Borrowings</b>	<p><b>Accounting Policy:</b> initially recognised at fair value and subsequently at amortised cost, interest is charged as an expense using the effective interest rate</p> <p><b>Terms &amp; conditions:</b> secured over future revenues, borrowings are repayable over various terms ranging from 10 to 15 years; interest is charged at fixed rates between 4.2% and 6.62% (2020: 4.2% and 6.75%)</p> <p><b>Carrying amount:</b> approximates fair value.</p>

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 13 - FINANCIAL INSTRUMENTS (con't)**

**Liquidity Analysis**

<b>2021</b>	<b>Due &lt; 1 year</b>	<b>Due &gt; 1 year ≤ 5 years</b>	<b>Due &gt; 5 years</b>	<b>Total Contractual Cash Flows</b>	<b>Carrying Values</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b><u>Financial Assets</u></b>					
Cash & Equivalents	2,369	-	-	2,369	2,369
Receivables	502	65	-	567	559
<b>Total</b>	<b>2,871</b>	<b>65</b>	<b>-</b>	<b>2,936</b>	<b>2,928</b>
<b><u>Financial Liabilities</u></b>					
Payables	481	-	-	481	481
Current Borrowings	459	-	-	459	337
Non-Current Borrowings	-	1,799	1,313	3,112	2,590
<b>Total</b>	<b>940</b>	<b>1,799</b>	<b>1,313</b>	<b>4,052</b>	<b>3,408</b>

<b>2020</b>	<b>Due &lt; 1 year</b>	<b>Due &gt; 1 year; ≤ 5 years</b>	<b>Due &gt; 5 years</b>	<b>Total Contractual Cash Flows</b>	<b>Carrying Values</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b><u>Financial Assets</u></b>					
Cash & Equivalents	2,433	-	-	2,433	2,433
Receivables	637	74	9	720	711
<b>Total</b>	<b>3,070</b>	<b>74</b>	<b>9</b>	<b>3,153</b>	<b>3,144</b>
<b><u>Financial Liabilities</u></b>					
Payables	667	-	-	667	667
Current Borrowings	486	-	-	486	348
Non-Current Borrowings	-	1,816	1,756	3,572	2,927
<b>Total</b>	<b>1,153</b>	<b>1,816</b>	<b>1,756</b>	<b>4,725</b>	<b>3,942</b>

The following interest rates were applicable to Council's borrowings at balance date:

	<b>30 June 2021</b>		<b>30 June 2020</b>	
	<b>Weighted Average Interest Rate</b>	<b>Carrying Value</b>	<b>Weighted Average Interest Rate</b>	<b>Carrying Value</b>
	<b>%</b>	<b>\$'000</b>	<b>%</b>	<b>\$'000</b>
<b>Fixed Interest Rates</b>	<b>4.3</b>	<b>2,927</b>	<b>4.3</b>	<b>3,275</b>
		<b>2,927</b>		<b>3,275</b>

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 13 - FINANCIAL INSTRUMENTS (con't)**

**Net Fair Value**

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

**Risk Exposures**

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 14 - COMMITMENTS FOR EXPENDITURE**

	2021	2020
Notes	\$'000	\$'000
<b>Capital Commitments</b>		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Pioneer Tower	-	8
Road Sheeting Program	-	97
Plant & Equipment	-	101
Bratten Bridge Project	-	528
Foreshore Protection	254	-
CWMS Treatment Plant	564	-
	<u>818</u>	<u>734</u>
These expenditures are payable:		
Not later than one year	818	734
	<u>818</u>	<u>734</u>

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 15 - FINANCIAL INDICATORS**

	2021	2020	2019
<b>Operating Surplus Ratio</b>			
<u>Operating Surplus</u>	(2.6%)	(21.5%)	(6.2%)
Total Operating Income			

This ratio expresses the operating surplus as a percentage of total operating revenue.

<b>Net Financial Liabilities Ratio</b>			
<u>Net Financial Liabilities</u>	15.2%	20.4%	31.9%
Total Operating Income			

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

***Adjustments to Ratios***

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These ***Adjusted Ratios*** correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison between years.

<b><i>Adjusted Operating Surplus Ratio</i></b>	(2.6%)	(17.1%)	(10.2%)
<b><i>Adjusted Net Financial Liabilities Ratio</i></b>	21.1%	25.3%	43.1%

**Asset Renewal Funding Ratio**

<u>Net Outlays on Existing Assets</u>	124.5%	91.2%	85.0%
Net Asset Renewals - IAMP			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 16 - UNIFORM PRESENTATION OF FINANCES**

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2021 \$'000	2020 \$'000
Income	7,077	7,085
Expenses	<u>(7,262)</u>	<u>(8,608)</u>
<b>Operating Surplus / (Deficit)</b>	<b>(185)</b>	<b>(1,523)</b>
<b>Net Outlays on Existing Assets</b>		
Capital Expenditure on renewal and replacement of Existing Assets	(1,870)	(989)
Add back Depreciation, Amortisation and Impairment	2,343	2,334
Proceeds from Sale of Replaced Assets	<u>218</u>	<u>8</u>
	<b>691</b>	<b>1,353</b>
<b>Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets <i>(including investment property &amp; real estate developments)</i>	(1,514)	(1,020)
Amounts received specifically for New and Upgraded Assets	1,285	2,033
Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	<u>91</u>	<u>-</u>
	<b>(138)</b>	<b>1,013</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>368</b>	<b>843</b>



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 17 - OPERATING LEASES**

***Council as a Lessor***

Council owns various buildings, and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable). Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

**Future minimum rentals receivable under non-cancellable operating leases as at 30 June 2021 are as follows:**

	2021	2020
	\$'000	\$'000
Not later than one year	51	30
Later than one year and not later than 5 years	127	126
Later than 5 years	-	69
	<u>178</u>	<u>225</u>

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 18 – SUPERANNUATION**

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

**Accumulation only Members**

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2019-20; 9.50% in 2020-21). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

**Salarylink (Defined Benefit Fund) Members**

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2019-20) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willie Towers Watson as at 30 June 2020. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

**Contributions to Other Superannuation Schemes**

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 19 - INTERESTS IN OTHER ENTITIES**

**Joint Operations**

Council is party to an agreement with the Minister of Education for the provision of a school/community library in Tumby Bay. Certain classes of library materials are acquired at Councils cost, and are recognised in these statements. Each party is responsible for its own direct costs, and joint expenses are shared on the basis set out in the agreement. Council's share of joint expenses are included in Note 3 to the statements.

**Equity accounted Council Businesses**

All equity accounted Council businesses are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

The following interests in equity accounted Council businesses are assessed as being non-material:

Eyre Peninsula Local Government Association

Established to represent the eleven Councils on Eyre Peninsula on a regional basis.

Regional Development Australia Eyre Peninsula Inc

Established to promote and assist regional development on Eyre Peninsula.

The principal place of business of each entity is within the boundaries of the constituent Councils. There are no restrictions on the ability of these entities to pay cash dividends to or make repayment of advances to Council.

Council has an ongoing commitment to make contributions to support the ongoing activities of each business in accordance with the terms of each agreement.



**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 20 - CONTINGENT ASSETS AND CONTINGENT LIABILITIES**

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

**1. LAND UNDER ROADS**

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 1,397 km of road reserves of average width varying between 20 and 60 meters.

**DISTRICT COUNCIL OF TUMBY BAY**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2021**

**Note 21 - RELATED PARTY DISCLOSURES**

**KEY MANAGEMENT PERSONNEL**

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 12 persons were paid the following total compensation:

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
Salaries, allowances & other short term benefits	719	653
Long term benefits	75	66
<b>TOTAL</b>	<b>794</b>	<b>719</b>

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
Contribution for CWMS Connection	-	3
<b>TOTAL</b>	<b>-</b>	<b>3</b>

## Independent Auditor's Report

To the members of the District Council of Tumby Bay

## Opinion

We have audited the accompanying financial report of the District Council of Tumby Bay (the Council), which comprises the statement of financial position as at 30 June 2021, statement of comprehensive income, statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the Certification of the Financial Statements.

In our opinion, the financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2021, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

## Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (Including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Council determines is necessary to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

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As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Council.
- Conclude on the appropriateness of the Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**DEAN NEWBERY**



**Jim Keogh**  
**Partner**

Signed on the 20<sup>th</sup> day of October 2021,  
at 214 Melbourne Street, North Adelaide

## HEAD OFFICE

214 Melbourne Street  
North Adelaide SA 5006

PO Box 755  
North Adelaide SA 5006

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Dean Newbery  
ABN: 30 164 612 890

## INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE DISTRICT COUNCIL OF TUMBY BAY

### Opinion

In our opinion, the Council has complied, in all material respects, with Section 125 of the *Local Government Act 1999* in relation to the Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2020 to 30 June 2021.

### Basis for opinion

We have audited the Internal Controls of the District Council of Tumby Bay (the Council) under the requirements of *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2020 to 30 June 2021 have been conducted properly and in accordance with law.

We conducted our engagement in accordance with Standard on Assurance Engagements *ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and *ASAE 3150 Assurance Engagements on Controls* issued by the Auditing and Assurance Standards Board.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

### Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applying Auditing Standard *ASQC 1 Quality Control for Firms that Perform Audits and Review of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking the assurance engagement.

### Assurance Practitioner's Responsibilities

Our responsibility is to express an opinion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law.

ASAE 3150 requires that we plan and performed our procedures to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the control objectives and the controls operating effectively through the period. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

An assurance engagement to report on the designed and operating effectiveness of controls involves performing procedures to obtain evidence about the suitability of the design of the controls to achieve the control objectives and the operating effectiveness of the controls throughout the period. The procedures selected depend on our judgement, including the assessment of the risks that the controls are not suitably designed or the controls did not operate effectively. Our procedures included testing the operating effectiveness to the controls that we consider necessary to achieve the control objectives identified. An Assurance engagement of this type also includes evaluating the suitability of the control objectives.

### Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

### Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on operating effectiveness of controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

DEAN NEWBERY



**Jim Keogh**  
Partner

Signed on the 20<sup>th</sup> day of October 2021,  
at 214 Melbourne Street, North Adelaide



**DISTRICT COUNCIL OF TUMBY BAY**  
**Annual Financial Statements**  
**for the year ended 30 June 2021**

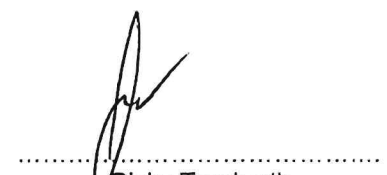
**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of District Council of Tumby Bay for the year ended 30 June 2021, the Council's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Rebecca Hayes  
**CHIEF EXECUTIVE OFFICER**



Ricky Trenberth  
**ACTING PRESIDING MEMBER**  
**AUDIT COMMITTEE**

Date: 15<sup>th</sup> October 2021

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## Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the District Council of Tumby Bay for the year ended 30 June 2021, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

**JIM KEOGH****Partner****DEAN NEWBERY****Dated this 20<sup>th</sup> day of October 2021**

All correspondence  
to be addressed to the  
Chief Executive Officer



PO Box 61, TUMBY BAY  
Mortlock Street  
TUMBY BAY, SA 5605  
P: 08 8688 2101  
E: [dctumby@tumbybay.sa.gov.au](mailto:dctumby@tumbybay.sa.gov.au)

**12<sup>th</sup> October 2021**

**CONFIDENTIAL  
DATE**

Jim Keogh  
Partner  
Dean Newbery & Partners  
Chartered Accountants  
PO Box 755  
**NORTH ADELAIDE SA 5006**

Dear Jim

**Management Representations: External Audit, Financial Year Ended 30 June 2021**

This Management Representation letter is provided in connection with your audit examination of the General Purpose Financial Report **(2021 Financial Report)** of **DISTRICT COUNCIL OF TUMBY BAY** ('the Council') for the financial year ended 30 June 2021.

**We hereby confirm, at your formal request, that to the best of our knowledge and belief, the following representations relating to the 2021 Financial Report are correct.**

In making these representations, we understand that they are provided to you in connection with your external audit of the Council for the year ended 30 June 2021 as prescribed by the Local Government Act 1999, for the express purpose of your expressing an opinion as to whether the 2021 Financial Report is, in all material respects, presented fairly in accordance with all applicable standards and requirements, including statutory. In making these representations, we have read and understood the standard unqualified Audit Opinion that would be normally expressed to the Council by you as is required under Section 129(3) of the Local Government Act 1999 for the financial year ended 30 June 2021. We therefore understand, without exception, the potential ramifications of making any representations to you that are not correct, to the best of our knowledge and belief as of the date of this letter.

We understand and acknowledge that it is the Council management's responsibility for the fair presentation of the 2021 Financial Report and that management, as appropriate, have approved the Financial Report. Accordingly, management of the Council are of the opinion that the 2021 Financial Report is free of material misstatements, including omissions.



## **1. Compliance with all Applicable Standards, including Statutory**

The Financial Report of the Council has been prepared so as to present a true and fair view of the state of affairs of the Council as at 30 June 2021 and of the results of operations of the Council for the financial year ended on that date, including for all post balance date matters, as applicable.

The accounting and financial management policies, practices and records of the Council were at all times maintained in accordance with the requirements of the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and that the Financial Report was prepared in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011, Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board together with all other mandatory professional reporting requirements in Australia.

### **ASSETS**

#### **Cash and Cash Equivalents**

- (1) Cash on hand at balance date was represented by cash floats reconciled and on hand as at 30 June 2021.
- (2) Cash at bank at balance date represented the reconciled operating account(s) of the Council.
- (3) Short term deposits represented amounts held with the LGFA by the Council.

#### **Rates and Other Receivables**

- (1) Current rate receivables at balance date represented all outstanding amounts owed by rate payers.
- (2) Current other receivables at balance date represented all outstanding amounts owed by debtors other than rate payers.
- (3) There were no debts due at balance date that were deemed to be uncollectible.

#### **Inventories.**

- (1) All inventories were the property of the Council and have either been paid for or the liability has been brought to account.
- (2) All inventories have been physically counted and valued in accordance with the applicable Australian Accounting Standard.

#### **Other Current Assets**

- (1) Prepayments at balance date represented payments for goods and services to be received in the 30 June 2022 financial year.
- (2) There are two non-current assets held for sale:
  - 2 Industrial Allotments

### **Financial Assets – Loans to Community Groups**

- (1) There are no grounds to provide for any impairment loss for loans to community groups or other organisations.

### **Investments Accounted using the Equity Method**

- (1) Council has complied with all applicable Australian Accounting Standards with regard to Council's equity in subsidiaries, regional subsidiaries and other interests, as applicable.

### **Infrastructure, Property, Plant & Equipment and Depreciation**

- (1) Infrastructure, property, plant and equipment at the 2021 balance date was represented by the following fair values, cost, accumulated depreciation and carrying amounts for each class of asset, in accordance with all prescribed requirements and standards, as follows:

<b><u>Asset</u></b>	<b><u>Fair Value</u></b>	<b><u>Cost</u></b>	<b><u>Accum Depn</u></b>	<b><u>Carrying Amount</u></b>
Land	\$11,676,000	\$456,000	\$0	\$12,132,000
Buildings & Other Structures	\$19,007,000	\$1,639,000	\$11,694,000	\$8,952,000
Infrastructure				
Sealed Roads	\$15,820,000	\$597,000	\$6,113,000	\$10,304,000
Unsealed Roads	\$14,352,000	\$1,629,000	\$7,816,000	\$8,165,000
Bridges, Footpaths & K & W/T	\$15,520,000	\$1,421,000	\$6,109,000	\$10,832,000
Stormwater Drainage	\$1,270,000	\$2,459,000	\$633,000	\$3,096,000
CWMS	\$12,854,000	\$23,000	\$3,127,000	\$9,750,000
Plant & Machinery	\$0	\$3,426,000	\$1,483,000	\$1,943,000
Furniture & Equipment	\$0	\$41,000	\$22,000	\$19,000

- (2) The additions during the 2021 financial year to infrastructure, property, plant and equipment general ledger control accounts and asset registers represents the cost of additions and or improvements to existing facilities or replacements thereof. All units of property which have been replaced, sold, dismantled or otherwise disposed of, or which are permanently unusable, have been removed from general ledger and applicable asset register. Adequate provision, determined in a manner consistent with that of the preceding financial year, has been made to write-off depreciable assets over their useful economic working lives.

No circumstances have arisen which render adherence to the existing basis of depreciation misleading or inappropriate and that depreciation expense for the financial year ended 30 June 2021 is reliable.

- (3) All additions to depreciable assets represent actual additions or improvements of a capital nature, based on capitalisation thresholds consistently applied for the 2021 financial year and unchanged from the 2020 financial year.
- (4) Where the recorded carrying amount of any depreciable assets exceeds its recoverable amount as at 30 June 2021, that asset's recorded carrying amount has been written down to its recoverable amount.

- (5) Contractual commitments for capital expenditure(s) included in the Financial Report payable not later than one year are as described in the notes accompanying the Financial Report.
- (6) There are no deficiencies or encumbrances attaching to the title of the assets of the Council at 30 June 2021 other than those reflected in the financial report and those are not greater than the value of the asset.
- (7) No Operating or Finance Lease commitments exist that have not been disclosed in the Financial Report.
- (8) No asset revaluations of infrastructure assets owned by Council were undertaken during the 2021 financial year.
- (9) No asset revaluations of land and buildings owned by Council were undertaken during the 2021 financial year.
- (10) Depreciation expense reported in the 2021 Statement of Comprehensive Income is reliable, being based on reliable 'whole of life' asset management information for each class of depreciable non-current asset.

#### **LIABILITIES – Current and Non-Current**

- (1) All liabilities which have arisen, or which will arise out of the activities of the Council to the end of the 2021 financial year have been included in the 2021 Financial Report.
- (2) All outstanding trade payables at balance date have been taken up as at the 2021 balance date.
- (3) All applicable accrued wages and salaries and accrued employee entitlements at the 2021 balance date have been taken up.
- (4) All accrued interest at the 2021 balance date have been taken up.
- (5) All revenue received in advance as at the 2021 balance date have been taken up.
- (6) Provisions for employee benefits, inclusive of on-costs, all discounted as at the 2021 balance date representing long service leave benefits calculated for all valid employees (as at balance date) have been taken up.
- (7) Accrued employee benefits represent annual leave accrued for all valid employees as at the 2021 balance date.
- (8) Borrowings as at the 2021 balance date represented amounts owed to the Local Government Finance Authority. Loans with the LGFA have varying maturity dates and interest rates with details fully provided in the notes to the 2021 Financial Report.
- (9) There were no contingent liabilities including for:



- a) guarantees;
- b) bills and accounts receivable discounted, assigned or sold and which are subject to recourse;
- c) endorsements;
- d) pending law suits, unsatisfied judgements or claims;
- e) repurchase agreements; or
- f) contractual disputes between the Council and any contractor / service provider that may result in an increased liability as at 30 June 2021; which are not fully disclosed in the notes to the 2021 Financial Report.

## **EQUITY**

- (1) There have been no adjustments to the Accumulated Surplus other than those allowable under the Australian Accounting Standards.
- (2) There have been no adjustments to the Asset Revaluation Reserve other those allowable under the Australian Accounting standards and the balance of the reserve has been reconciled to each class of asset.
- (3) All reserve funds required by legislation to be maintained have been at all times maintained in the accounting records of the Council.
- (4) All transfers to and from reserve funds (including the Accumulated Surplus) have been authorised by Council.
- (5) Council maintains a reserve for "Uncompleted Activities at 30 June" which includes items of income and expenditure budgeted but not finished as at 30 June. There were no commitments for capital expenditure exceeding \$10K included in this reserve as at 30 June 2021.
- (6) The Council maintains a Future Projects Reserve which represents surplus cash held for funding of long-term financial plan commitments.
- (7) The following cash backed reserves were held by Council as at 30 June 2021 in accordance with legislative requirements:
  - Open Space Contributions \$8,547
  - Community Wastewater Management Schemes \$72,386

## **2021 STATEMENT OF COMPREHESIVE INCOME**

- (1) Please find attached a summary of all variations greater than 10% for all income and expense amounts (variances less than \$5,000 have been deemed immaterial and not included) disclosed in the 2021 Statement of Comprehensive Income, compared to 2020.
- (2) There have been no amounts that have been re-classified in the 2021 Statement of Comprehensive Income compared to 2020.

- (3) All depreciable physical resources received free of charge have been included in the appropriate asset register and depreciated from the date when Council assumed control (of the asset).
- (4) Depreciation expense for 2021 is in accordance with Council's asset registers and has been determined on the same basis as for 2020.
- (5) Employee costs disclosed in the 2021 Statement of Comprehensive Income are \$6,400 less than reported in the budget review statements accepted by Council at their May meeting.
- (6) Capital grants have been correctly separated from operating grants, in accordance with the requirements of the Model Financial Statements.

### **KEY FINANCIAL INDICATORS**

#### **Operating Surplus Ratio**

In Council Policy 5.25 Revenue & Financing – Council's target is to consistently achieve a positive ratio as it plans for the future. Council's 2020-2030 Long Term Financial Plan which was most recently reviewed in February 2021 has Council steadily working toward a positive ratio in its final year.

#### **Net Financial Liabilities Ratio**

In Council Policy 5.24 Treasury – Council has set itself a limit of 100%. Council's 2020-2030 Long Term Financial Plan which was most recently reviewed in February 2021 shows the ratio peaking at 47% in 2021/2022.

#### **Asset Sustainability Ratio**

Council's current Policy 5.27 Asset Management doesn't include a specific performance measure for the asset sustainability ratio, however Council's new 2020-2030 Long Term Financial Plan has been adopted on the basis of obtaining an ongoing ratio of 100%. This year's ratio has come in at 124%, however this figure does include a small amount of capital works carried over from the previous year.

### **CHIEF EXECUTIVE OFFICER'S REPORT**

There are no exceptions to the standard Chief Executive Officer's Report that may be or will be expressed in the 2021 report to be included in the 2021 Financial Report.

### **OTHER REQUIRED REPRESENTATIONS**

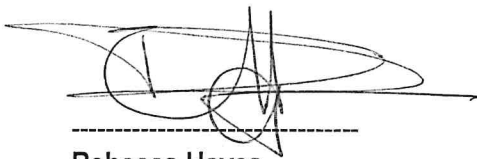
- (1) No events have occurred (or are known to occur) subsequent to the 30 June 2021 that would require any consideration for adjustment to or additional disclosure in the 2021 Financial Report.
- (2) The Council does not have any plans or intentions that may materially affect the carrying value or classification of all assets and liabilities as at 30 June 2021.
- (3) The Council has complied with all aspects of contractual arrangements and agreements that would have a material effect on the 2021 Financial Report in the event of non-compliance.

- (4) There were no material commitments for construction or acquisition of property, plant and equipment or to acquire other non-current assets, other than those disclosed in the 2021 Financial Report.
- (5) There are no violations or possible violations of laws, compulsory standards or regulations whose effects should be considered for disclosure in the 2021 Financial Report or as a basis for recording as an expense or otherwise.
- (6) The methods, the data, and the significant assumptions used in making accounting estimates, and their related disclosures are appropriate to achieve recognition, measurement or disclosure that is reasonable in the context of the applicable financial reporting framework.
- (7) The Council has full title to all assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral.
- (8) All details concerning related party transactions and related amounts receivable or payable (including sales, purchases, loans and guarantees) have been correctly recorded in the accounting records. All related parties have been identified and disclosed to you during your audit.
- (9) The Council reviews, on an annual basis, the adequacy of insurance cover on all assets and insurable risks. This review has been consistently performed, and where it is considered appropriate, assets and insurable risks of the Council are at all times adequately covered by appropriate insurance.
- (10) The minutes of all meetings of Council and its Committees were made available to you and are complete and authentic records of all such meetings held during the 2021 financial year and to the date of this letter. All other statutory records were properly kept at all times during the year and have been made available to you for audit purposes.
- (11) All audit correspondence has been formally and promptly responded.
- (12) All audit correspondence has been referred to Council and Council's Audit Committee.
- (13) Salaries and wages records together with records for the Goods and Service Tax were at all times fully maintained in accordance with the requirements of the Australian Taxation Office, as applicable.
- (14) All documentation relating to the capture of Related Party Disclosures and Transactions (AASB 124 Related Party Disclosures) including all authorised forms provided by the deemed Key Management Personnel, evidence of review of total related party transactions processed during the financial year by the Council e.g. Transaction reports of payments made by Council to related parties and any working papers of calculation methodologies for the disclosures in the 30 June 2021 financial statements have been made available to the auditors.



- (15) All deemed material transactions relating to Related Party Disclosures and Transactions (AASB 124 Related Party Disclosures) have been included and adequately disclosed in the 30 June 2021 financial statements.
- (16) Council has formally in place and has at all times maintained an appropriate standard of accounting, internal control structure and framework, segregation of duties and risk management structure and framework across the entire organisation, including appropriate controls and mechanisms specifically designed to prevent and detect fraud and error. Further, we advise that there have not been any instances of fraud or error during the financial year ended 30 June 2021 or to the date of this letter. In addition, there are no matters that should be brought to your attention for the purposes of your making an assessment as to Sections 129(5) and 129(6) of the Local Government Act 1999.
- (17) The 2021 Financial Report has been adjusted for all agreed audit adjustments for the year ended 30 June 2021.
- (18) There have been no changes in accounting practices and accounting policies made for the financial year ended 30 June 2021 compared to the financial year ended 30 June 2020.
- (19) Council's Audit Committee has addressed all of its prescribed responsibilities and no member of the Committee has undertaken other professional services for the Council except for Mr John Ewen, who is paid a \$2,200 fee for his Audit Committee Services and telephone access for adhoc queries relating to Local Government accounting, accounting standards and various taxation issues.
- (20) In our opinion, there are no grounds to believe that the Council will not be able to pay its debts as and when they fall due, that assets will be at all time maintained to the service standards currently determined by Council and accordingly, the Council is long term financially sustainable.

Yours sincerely



**Rebecca Hayes**  
**Chief Executive Officer**

**Enclosures**

2020/2021 Statement of Comprehensive Income – Summary of Variations

# District Council of Tumby Bay

## 2020/2021 Statement of Comprehensive Income

### Summary of Variations

<u>Income</u>			
<u>Item</u>	<u>20/21 Total</u>	<u>19/20 Total</u>	<u>Reason for Variation</u>
Statutory Charges - Town Planning Fees	\$29,000	\$19,000	Increased development activity
Statutory Charges - Cemetery Fees	\$23,000	\$16,000	Variable as based on number on interments
User Charges - Sundry	\$97,000	\$80,000	CWMS contract works & Community events income
Investment Income - LGFA	\$18,000	\$22,000	Reduction in interest rates
Reimbursements - Private Works	\$8,000	\$140,000	19/20 included footpath works for private development & Private CWMS connections in Port Neill
Reimbursements - Other	\$8,000	\$40,000	19/20 included public lighting reimbursement
Other Income - Sundry	\$40,000	\$92,000	\$65,000 reduction in CWMS developer contributions
Grants, Suibsidies & Contributions - New Assets	\$1,285,000	\$2,033,000	Varies depending on successful grant applications - Bratten Bridge project & TB Stormwater project being the two main items in 20/21

# District Council of Tumby Bay

## 2020/2021 Statement of Comprehensive Income

### Summary of Variations

<u>Expenditure</u>			
<u>Item</u>	<u>20/21 Total</u>	<u>19/20 Total</u>	<u>Reason for Variation</u>
Employee Costs - Employee Leave Expense	\$238,000	\$270,000	Reduction in LSL liability and sick leave taken
Employee Costs - Superannuation	\$118,000	\$102,000	Increase in marketlink superannuation contributions
Materials, Contracts & Other Expenses - Energy	\$56,000	\$73,000	Main saving associated with new LED street lighting
Materials, Contracts & Other Expenses - Plant	\$299,000	\$243,000	Variable depending on volume of plant useage and cyclic repairs
Materials, Contracts & Other Expenses - Professional Services	\$168,000	\$289,000	Varies significantly based on type of projects programmed and the level of outside expertise required. Both the Bratten Bridge & Graham Smelt Causeway Bridge projects required significant professional input in 19/20
Materials, Contracts & Other Exoenses - AP & S	\$56,000	\$48,000	Main increase was \$4,000 associated with community events
Materials, Contracts & Other Expenses - Plant & Machinery	\$8,000	\$1,000	Variation in external plant hire
Materials, Contracts & Other Expenses - Materials	\$434,000	\$251,000	Material costs can vary significantly from year to year based on the types of projects completed. 20/21 included three footpath projects associated with the LRCIP phase one grant which included \$81,000 in materials and Council's re-seal program which included \$135,000 in material costs.
Materials, Contracts & Other Expenses - Information Technology	\$167,000	\$133,000	20/21 included two additional projects - Content Manager implementation \$19,000 and LG software tender process \$8,000
Materials, Contracts & Other Expenses - Sundry	\$163,000	\$146,000	The two most significant increase for 20/21 were staff training \$15,000 and community events \$14,000
Depreciation, Amortisation & Impairment - Stormwater Drainage	\$68,000	\$17,000	Depreciation associated with capitalisation of Tumby Bay stormwater management assets
Finance Costs - Interest on Loans	\$133,000	\$151,000	No new loans, therefor interest repayments on fixed term loans reduced from previous year



# **DISTRICT COUNCIL OF TUMBY BAY**



## **LONG TERM FINANCIAL PLAN**

**2020/21 TO 2029/30**

### **REVIEW ONE**

**2021/2022 to 2020/2030**

**Adopted 9/02/2021**

Motion Number: *9c/22021*

## **PURPOSE OF THE LONG TERM FINANCIAL PLAN**

The Long Term Financial Plan has been developed in accordance with the requirements of the Local Government Act 1999, and forms part of Council's Strategic planning documents.

The purpose of the plan is to measure the Council's capacity to achieve the theme's and strategies set out in the Strategic Plan, and to ensure that the Council is adequately providing for Asset renewal as identified in the various Asset Management Plans.

The plan also includes various financing options for a number of proposed new capital works which have been identified in Council's Asset Management Plans.

The ten year plan has been set based on the premise that Council wishes to be financially sustainable over the ten year period, and takes into consideration Council's position in relation to the three key financial indicators adopted by Council.

## ASSUMPTIONS

The following assumptions were used in the formulation of the Long Term Financial Plan: -

### REVENUE

#### General Rates

General rate revenue has been increased by 1.8% more than the modelled Local Government cost increases to ensure the long term sustainability of the Council, in doing this the Council will reach a point of sustainability mid-way through the planning period. Proposed rate increases are detailed below:

<u>Adopted Plan</u>		<u>Review One</u>	
2020/2021	3.8% Increase	2020/2021	1.6% Increase
2021/2022	3.8% Increase	2021/2022	2.8% Increase
2022/2030	3.8% Increase	2022/2030	3.8% Increase

The plan allows for modest growth in ratable properties over the ten year period.

#### Review One - Comment

***Due to the impacts of COVID 19 Council elected to reduce the general rate increase in 2020/2021 to LGPI only which equated to 1.6%. The reviewed plan includes an increase of LGPI plus 1.8% for the remaining term.***

#### Other Revenues

Council also receives revenue from several other sources including statutory charges, user charges, reimbursements and other revenues; these items have been increased by the following amounts to mirror estimated Local Government cost increases:-

<u>Adopted Plan</u>		<u>Review One</u>	
2020/2021	2.0% Increase	2020/2021	2.0% Increase
2021/2022	2.0% Increase	2021/2022	1.0% Increase
2022/2030	2.0% Increase	2022/2030	2.0% Increase

#### Review One – Comment

***Other income has been reduced to 1% indexation for 2021/2022 with a return to 2% for the remaining term.***

#### Operating Grants

Local Government Grants Commission general purpose grants have been reduced by 3% annually based on recent advice from the Commission.

Local Government Grants Commission road grants and supplementary road funding has been indexed at 2.0% for the life of the plan, however funding past 2021/2022 is yet to be confirmed for the supplementary component of this funding.

Roads to Recovery grants of have been included for the duration of the plan; with the current funding program expiring in 2023/2024.

#### Review One – Comment

***Whilst included in current plan, a federal commitment to the continuation of the SA supplementary road grant funding past 2020/2021 is yet to be confirmed.***



### **Investment Income**

Interest earned on investments has been calculated at an interest rate of 1% over the period of the plan.

#### **Review One – Comment**

*Interest earned on investments has been revised for the remaining term*

<b>2021/2025</b>	<b>0.5%</b>
<b>2025/2030</b>	<b>1.0%</b>

### **EXPENDITURE**

#### **Operating Expenditure**

Operating expenditure has been based on the following estimated Local Government cost increases:

Adopted Plan		Review One	
2020/2021	2.0% Increase	<b>2020/2021</b>	<b>2.0% Increase</b>
2021/2022	2.0% Increase	<b>2021/2022</b>	<b>1.0% Increase</b>
2022/2030	2.0% Increase	<b>2022/2030</b>	<b>2.0% Increase</b>

#### **Review One – Comment**

*Operating expenditure has been reduced to 1% indexation for 2021/2022 with a return to 2% for the remainder of the term.*

### **Wages**

In determining likely increases in annual wage payments the following items have been taken into consideration:-

- No Increase in Current Staffing
- Enterprise Bargaining Agreement
- Senior Staff Contracts

On this basis the following increases have been applied within the plan.

Adopted Plan		Review One	
2020/2030	2.0% Increase	<b>2020/2030</b>	<b>2.0% Increase</b>

#### **Review One - Comment**

*Following a review of staff structure within the administration department; several changes have occurred including re-allocation of duties and the appointment of a new trainee in the front office. These changes have been reflected in the allocation of wages included in the reviewed plan.*

### **Finance Charges**

Finance Charges have been calculated at variable interest rates ranging from 4% to 6.75% over the period of the plan, and may include both fixed term and cash advance loan facilities with the LGFA.

### **Depreciation**

Depreciation has been calculated using the 'Straight Line Method' based on the Current Replacement Cost (CRC) of an asset and its expected life. In applying depreciation amounts to the various assets CRC has been indexed in line with anticipated asset revaluations to ensure depreciation rates are keeping pace

with the increased cost of asset provision and renewal. These rates therefore vary from asset to asset – see chart below for details.

#### Adopted Plan

Year	<u>20/21</u>	<u>21/22</u>	<u>22/23</u>	<u>23/24</u>	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>
Buildings	0.0%	11.5%	0.0%	0.0%	0.0%	0.0%	10.4%	0.0%	0.0%	0.0%
Plant	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Infrastructure	0.0%	0.0%	6.1%	0.0%	0.0%	6.1%	0.0%	0.0%	6.1%	0.0%

#### Review One

Year	<u>20/21</u>	<u>21/22</u>	<u>22/23</u>	<u>23/24</u>	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>
Buildings	0.0%	7.4%	0.0%	0.0%	0.0%	0.0%	10.4%	0.0%	0.0%	0.0%
Plant	2.0%	1.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Infrastructure	0.0%	0.0%	4.7%	0.0%	0.0%	6.1%	0.0%	0.0%	6.1%	0.0%

#### **Review One – Comment**

***Depreciation on buildings and infrastructure is forecast to increase by an additional \$82,000 in 2022/2023 following the completion of three new major assets.***

## **CAPITAL EXPENDITURE**

### **Renewal**

The Capital Renewal requirements as estimated in the Asset Management Plans have been included in the Long Term Financial Plan. The plan aims for a 100% renewal program at the optimum time to ensure assets do not deteriorate to a point where additional works are required. In the case of long lived assets such as CWMS, bridges and urban storm water systems, funds will be set aside to offset future renewal programs.

### **New Assets**

The plan includes the provision of new assets identified within the Council's Asset Management Plans. Due to the size and nature of these assets it is envisaged that a combination of grant and loan funds along with accumulated reserves will be utilized in their provision. Dependence on varying degrees of grant funding may dictate at what time during this planning period these projects are able to proceed.

#### **Review One – Comment**

***The following major assets have been included with new cost estimates for completion in 2021/2022; all with the assistance of grant funding:***

- ***Graham Smelt Causeway Culvert Upgrade;***
- ***TB CWMS Treatment Plant Upgrade – B/fwd from 2027/2028;***
- ***Sand Bag Seawall adjacent Ritz Car Park – New Project***

## **SELF FUNDED ACTIVITIES**

Funding for the Tumby Bay and Port Neill Community Wastewater Management Schemes has been included within the LTFP and includes future asset renewal in line with Asset Management Plans. As per legislative requirements any funds raised through service charges applied for the schemes must be quarantined for future use within the scheme. These funds are managed by Council through the provision of reserve accounts, with any excess funds allocated to reserve and available for future asset renewals as required.

## LOAN BORROWING

Council enters this planning period with relatively few loan borrowings and with a number of these loans in the category of self-servicing loans. It is envisaged that new borrowings will be required to fund the replacement of the bridge on the Graham Smelt Causeway and some items within the plant replacement program.

### ***Review One – Comment***

***The following loan borrowings have been revised:***

#### ***Graham Smelt Causeway***

***Adopted Plan           \$1.62M over 15 Years***

***Review One            \$1.68M over 20 Years***

#### ***Major Plant Replacements***

***Adopted Plan           \$300K over 5 Years***

***Review One            \$500K over 5 Years***

## FINANCIAL INDICATORS

South Australian Councils are required to use nationally-consistent approach of measuring their financial sustainability by using three key indicators:

- Operating Surplus Ratio
- Net Financial Liabilities Ratio
- Asset Renewal Funding Ratio

### ***Operating Surplus Ratio***

*The operating surplus ratio is the operating surplus (deficit) expressed as a percentage of total operating income.*

“This indicator is by far the most important indicator for Councils. If a Council consistently achieves a modest positive operating surplus ratio, and has soundly based projections showing that it can continue to do so in the future, having regard to asset management and its community’s service level needs, then it is financially sustainable.” – LGA Financial Sustainability Paper 9.

The Local Government Association suggests Council’s should be targeting “To achieve, on average, an operating surplus ratio of between 0% and 10%”.

In Council Policy 5.25 Revenue and Financing, Council has set itself a target to achieve an operating break even position, or better, over any five year period. This LTFP provides Council the opportunity to reach this target in the final four years of the planning period. (See Chart – Page 7)

### ***Review One – Comment***

***The current review document has seen Council’s endeavor’s to reach an operating break even position seriously compromised and will not be realised until the final year of the revised plan. (See Chart – Page 8)***

### ***Net Financial Liabilities Ratio***

*The net financial liabilities ratio is calculated by expressing net financial liabilities at the end of a financial year as a percentage of operating income for the year.*



“Net financial liabilities is a broader and more appropriate measure of indebtedness than the level of borrowings, because it includes items such as employee long-service leave entitlements and other amounts payable in future as well as taking account of a Council’s cash holdings and invested monies” – LGA Financial Sustainability Paper 9.

The Local Government Association suggests a Council’s net financial liabilities ratio is between zero and 100% of total operating income, but possibly higher in some circumstances.

In Council Policy 5.24 Treasury, Council has set itself a limit of 100%. This LTFP shows Council’s ratio peaking at 39% early in the planning period and closing out in an asset positive position with a ratio of (39%), well below Council’s accepted position. (See Chart – Page 8)

**Review One - Comment**

***The current review document shows Council’s ratio peaking at 47% next year and closing out in an asset positive position with a ratio of (24%), well below Council’s accepted position. (See chart – Page 9)***

**Asset Renewal Funding Ratio**

*This ratio indicates the extent to which non-financial assets are being renewed and replaced, compared with the asset renewal and replacement expenditure identified as warranted in a Council’s infrastructure and asset management plan’s (I&AMP’s). It is calculated by measuring capital expenditure on renewal or replacement of assets for a period, divided by the optimal level of such expenditure proposed in a Council’s I&AMP’s.*

“If capital expenditure on renewing or replacing existing assets is at a level consistent with proposed or soundly prepared I&AMP’s that is based on long-run affordable service levels, then it is likely that a Council is reasonably optimizing timing of asset renewal activity. Any material underspending on renewal and replacement over the medium term is likely too adversely impact on the cost-effective achievement of preferred, affordable service levels and could potentially undermine a Council’s financial sustainability.” – LGA Financial Sustainability Paper 9.

The Local Government Association suggests capital outlays on renewing/replacing assets are greater than 90% but less than 110% of the level proposed in the Infrastructure and Asset Management Plan’s (I&AMP’s). This plan enables Council to maintain a ratio of 100% throughout the planning period. (See Chart – Page 10)

**Review One – Comment**

***The current review document maintains a ratio of 100% throughout the planning period.***

**STRATEGIC PLAN**

It is recognized that the Long Term Financial Plan does not necessarily cover off on all actions and activities mentioned in Council’s Strategic Plan, however every endeavor has been made to include all information considered relevant

to the plan at this time. Future review of the plan will be carried out on an annual basis.

The current plan includes the following major projects:

- Tumby Bay Township Master Plan Project
- Graham Smelt Causeway Bridge
- Tumby Bay CWMS Upgrade

***Review One - Comment***

***The current review includes all projects listed above with the addition of Sand Bag Seawall adjacent the Ritz Café car park.***

**ANALYSIS OF LONG TERM FINANCIAL PLAN**

Council has endeavored to approach the formulation of its Long Term Financial Plan with two clear objectives; sustainability of essential service delivery and sound infrastructure management. However in achieving this it is also paramount that Council provides adequate funds within its “Future Projects Reserve” to firstly safeguard against unexpected financial impacts; and secondly, provide funding for future improvements within our communities. Council strongly believes the LTFP provides a degree of certainty in both areas, whilst maintaining an acceptable level of projected rate increases across the plan.

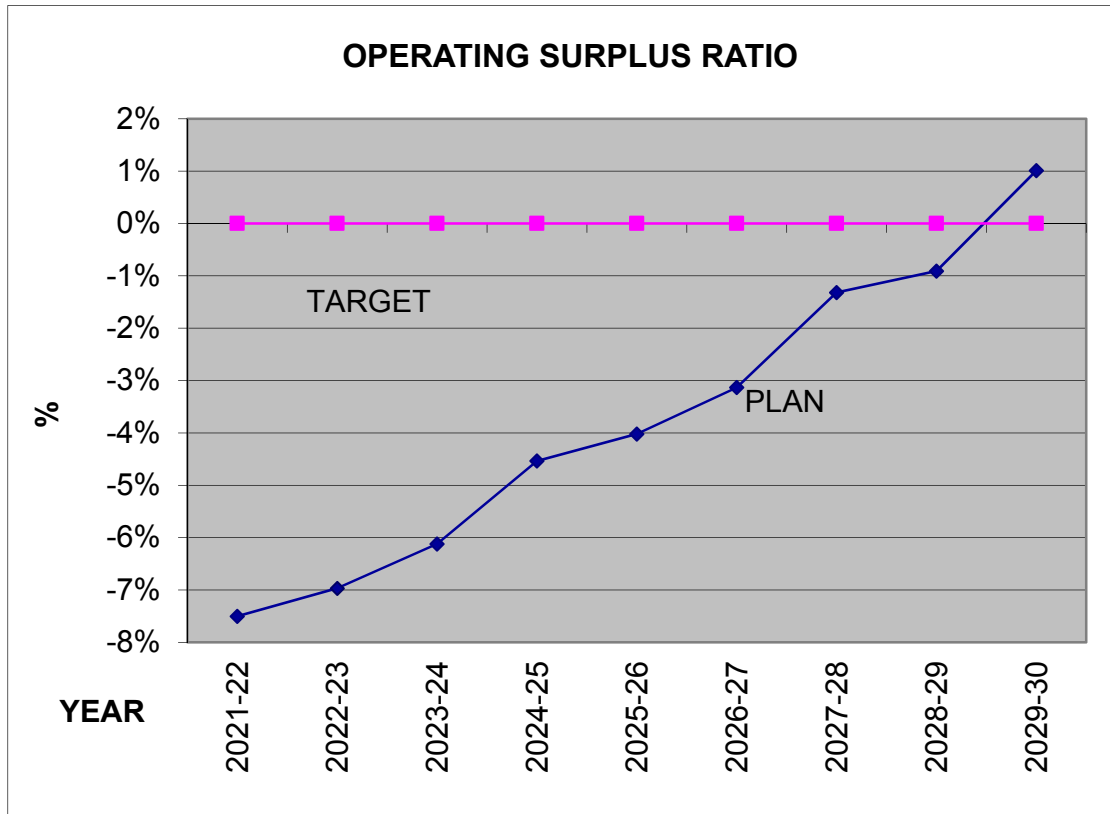
***Review One – Comment***

***The current review continues to support the objectives detailed above whilst maintaining an acceptable level of projected rate increases across the plan.***

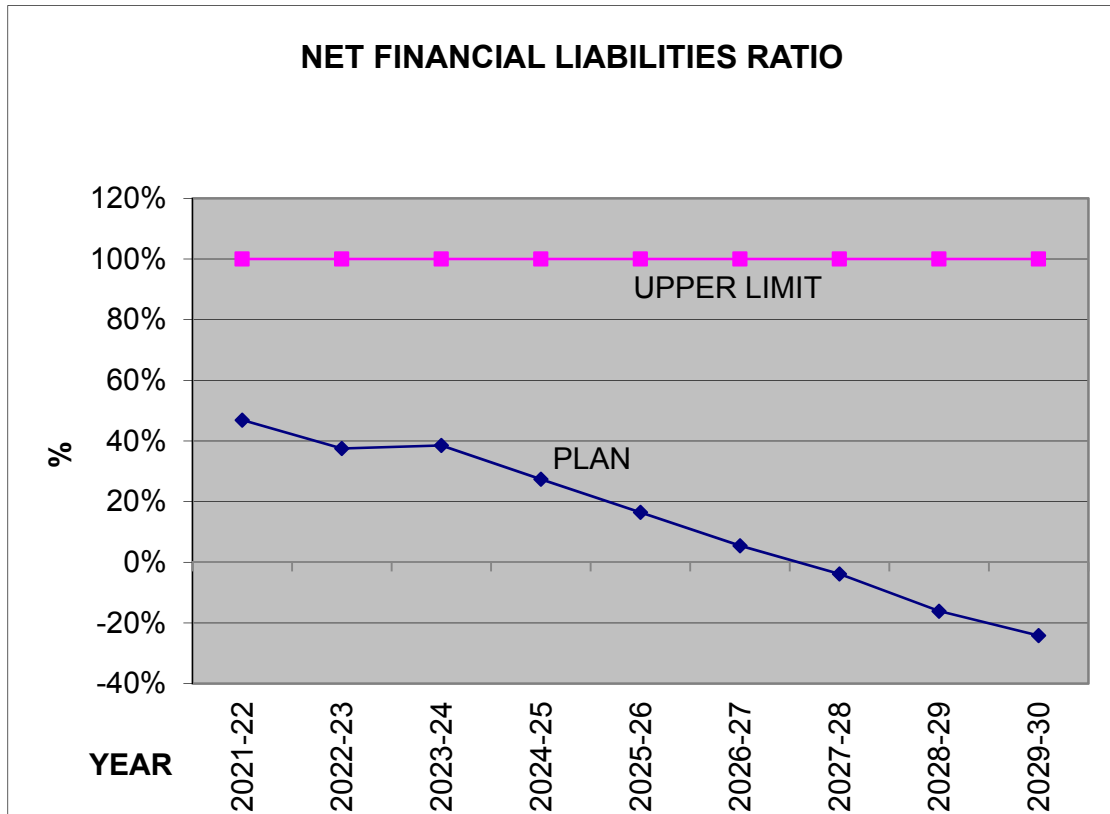
**FINANCIAL STATEMENTS**

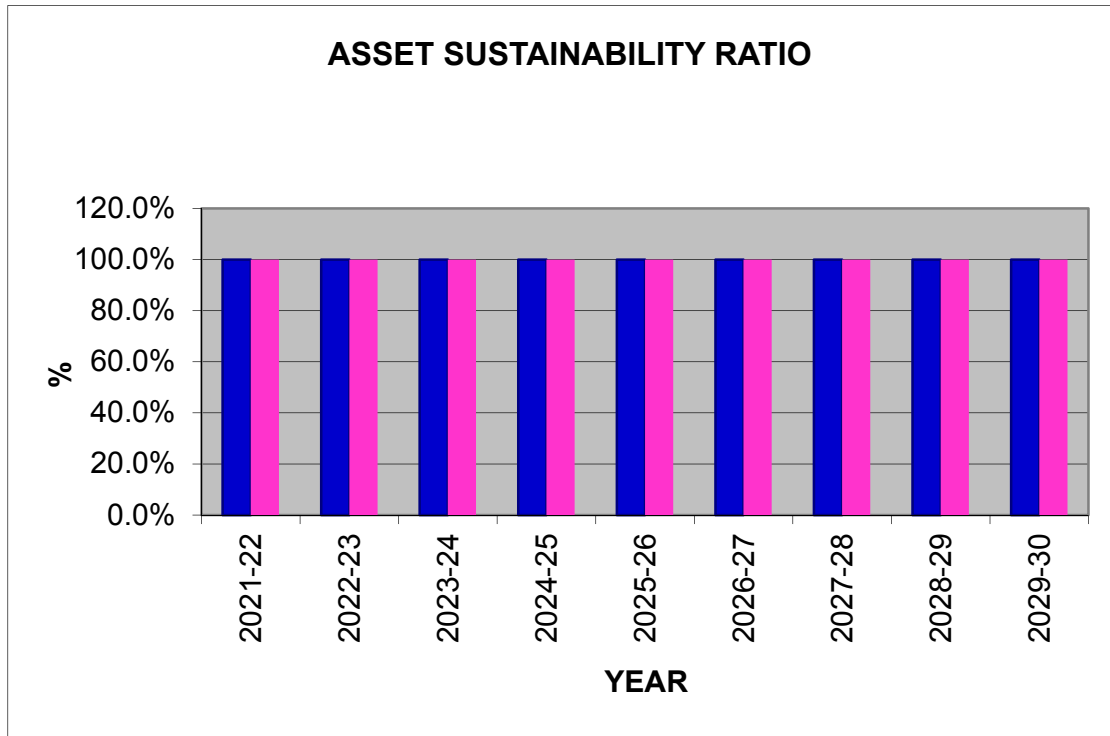
***Review One – Comment***

***The financial statements included at the back end of the plan have been modified to better reflect the budget templates used by Council. (See Statements – Page 11)***

**FINANCIAL CHARTS**



**FINANCIAL CHARTS**

**FINANCIAL CHARTS**

**TARGET - PLAN**

DISTRICT COUNCIL OF TUMBY BAY													
2020-2030 LTFP STATEMENT OF COMPREHENSIVE INCOME - REVIEW 1 - ADOPTED FEBRUARY 2021													
				2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
				REVIEW 1	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN
				\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
				5,324,700	5,473,195	5,672,116	5,868,649	6,072,324	6,283,405	6,502,175	6,728,918	6,963,933	7,207,530
				70,500	71,205	72,629	74,082	75,563	77,075	78,616	80,188	81,792	83,428
				166,600	171,765	175,403	179,121	182,922	186,581	190,312	194,119	198,001	201,961
				959,900	1,245,685	1,152,521	1,147,944	1,170,609	1,167,178	1,164,308	1,161,990	1,160,219	1,185,651
				27,100	23,605	19,487	19,940	18,664	25,456	27,622	31,585	34,848	42,513
				21,100	21,311	21,737	22,172	22,615	23,068	23,529	24,000	24,480	24,969
				48,800	45,069	35,872	36,590	37,322	38,068	38,829	39,606	40,398	41,206
				6,618,700	7,051,835	7,149,765	7,348,498	7,580,020	7,800,831	8,025,392	8,260,406	8,503,671	8,787,259
				1,966,800	2,032,784	2,085,721	2,144,399	2,224,244	2,278,085	2,321,787	2,376,532	2,409,438	2,457,223
				3,105,100	3,066,134	2,911,352	3,004,271	3,058,518	3,106,098	3,179,536	3,226,571	3,304,770	3,375,981
				137,300	147,014	155,891	143,331	128,836	108,924	90,191	75,062	60,439	53,257
				2,287,500	2,334,924	2,494,897	2,506,212	2,512,245	2,621,331	2,685,209	2,691,186	2,806,253	2,812,118
				7,496,700	7,580,856	7,647,862	7,798,213	7,923,842	8,114,438	8,276,723	8,369,350	8,580,900	8,698,580
				(878,000)	(529,021)	(498,097)	(449,716)	(343,822)	(313,607)	(251,331)	(108,945)	(77,229)	88,680
				216,200	260,000	111,300	457,380	308,000	70,060	292,100	191,295	128,400	120,170
				1,315,800	2,484,646	132,500	-	66,000	-	-	-	-	-
				654,000	2,215,625	(254,297)	7,664	30,178	(243,547)	40,769	82,350	51,171	208,850



DISTRICT COUNCIL OF TUMBY BAY											
2020-2030 LTFP STATEMENT OF CASH FLOWS - REVIEW 1 - ADOPTED FEBRUARY 2021											
		2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
		REVIEW 1	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>CASHFLOWS FROM OPERATING ACTIVITIES</b>											
<b>RECEIPTS</b>											
Rates		5,324,700	5,473,195	5,672,116	5,868,649	6,072,324	6,283,405	6,502,175	6,728,918	6,963,933	7,207,530
Statutory charges		70,500	71,205	72,629	74,082	75,563	77,075	78,616	80,188	81,792	83,428
User charges		166,600	171,765	175,403	179,121	182,922	186,581	190,312	194,119	198,001	201,961
Other grants, subsidies and contributions		959,900	1,245,685	1,152,521	1,147,944	1,170,609	1,167,178	1,164,308	1,161,990	1,160,219	1,185,651
Investment Income		27,100	23,605	19,487	19,940	18,664	25,456	27,622	31,585	34,848	42,513
Reimbursements		21,100	21,311	21,737	22,172	22,615	23,068	23,529	24,000	24,480	24,969
Other Revenues		48,800	38,769	23,146	23,609	24,081	24,563	25,054	25,555	26,067	26,588
<b>TOTAL RECEIPTS</b>		<b>6,618,700</b>	<b>7,045,535</b>	<b>7,137,039</b>	<b>7,335,517</b>	<b>7,566,780</b>	<b>7,787,326</b>	<b>8,011,617</b>	<b>8,246,355</b>	<b>8,489,340</b>	<b>8,772,641</b>
<b>PAYMENTS</b>											
Employee costs		2,036,800	2,092,184	2,076,309	2,134,799	2,214,452	2,268,097	2,311,599	2,366,140	2,398,838	2,446,412
Materials, contracts & other services		3,105,100	3,058,714	2,896,364	2,988,983	3,042,924	3,090,192	3,163,312	3,210,023	3,287,891	3,358,764
Finance costs		137,300	147,014	155,891	143,331	128,836	108,924	90,191	75,062	60,439	53,257
<b>TOTAL PAYMENTS</b>		<b>5,279,200</b>	<b>5,297,912</b>	<b>5,128,564</b>	<b>5,267,113</b>	<b>5,386,211</b>	<b>5,467,213</b>	<b>5,565,102</b>	<b>5,651,225</b>	<b>5,747,168</b>	<b>5,858,433</b>
<b>NET CASH PROVIDED BY (OR USED IN) OPERATING ACTI</b>		<b>1,339,500</b>	<b>1,747,623</b>	<b>2,008,475</b>	<b>2,068,404</b>	<b>2,180,568</b>	<b>2,320,113</b>	<b>2,446,515</b>	<b>2,595,131</b>	<b>2,742,172</b>	<b>2,914,208</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>RECEIPTS</b>											
Grants specifically for new or upgraded assets		1,315,800	2,484,646	132,500	-	66,000	-	-	-	-	-
Sale of replaced assets		216,200	260,000	111,300	457,380	308,000	70,060	292,100	191,295	128,400	120,170
Sale of surplus assets		-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Developments		-	-	-	-	-	-	-	-	-	-
Distributions received associated entities		-	-	-	-	-	-	-	-	-	-
Repayments of loans by community groups		33,500	15,535	16,210	16,915	17,650	9,111	-	-	-	-
		1,565,500	2,760,181	260,010	474,295	391,650	79,171	292,100	191,295	128,400	120,170
<b>PAYMENTS</b>											
Expenditure on renewal/replacement of assets		1,816,300	1,800,427	1,323,916	2,614,964	1,632,418	1,565,774	1,879,089	2,034,743	1,829,359	2,283,650
Expenditure on new/upgraded assets		904,100	4,747,094	308,800	44,100	174,400	40,300	21,035	-	-	-
Expenditure on real estate for sale		-	-	-	-	-	-	-	-	-	-
Loans made to community groups		-	-	-	-	-	-	-	-	-	-
		2,720,400	6,547,521	1,632,716	2,659,064	1,806,818	1,606,074	1,900,124	2,034,743	1,829,359	2,283,650
<b>NET CASH USED IN INVESTMENT ACTIVITIES</b>		<b>(1,154,900)</b>	<b>(3,787,340)</b>	<b>(1,372,706)</b>	<b>(2,184,769)</b>	<b>(1,415,168)</b>	<b>(1,526,903)</b>	<b>(1,608,024)</b>	<b>(1,843,448)</b>	<b>(1,700,959)</b>	<b>(2,163,480)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>RECEIPTS</b>											
Proceeds from Borrowings		-	1,681,132	-	500,000	-	-	-	-	-	-
<b>PAYMENTS</b>											
Repayments of Borrowings		348,600	368,407	408,143	473,072	539,934	550,537	430,295	428,403	277,858	136,894
<b>NET CASH FROM FINANCING ACTIVITIES</b>		<b>(348,600)</b>	<b>1,312,725</b>	<b>(408,143)</b>	<b>26,928</b>	<b>(539,934)</b>	<b>(550,537)</b>	<b>(430,295)</b>	<b>(428,403)</b>	<b>(277,858)</b>	<b>(136,894)</b>
<b>NET INCREASE (DECREASE) IN CASH HELD</b>		<b>(164,000)</b>	<b>(726,992)</b>	<b>227,626</b>	<b>(89,437)</b>	<b>225,467</b>	<b>242,672</b>	<b>408,197</b>	<b>323,279</b>	<b>763,354</b>	<b>613,834</b>
<b>CASH AT BEGINNING OF YEAR</b>		<b>2,433,000</b>	<b>2,269,000</b>	<b>1,542,008</b>	<b>1,769,634</b>	<b>1,680,197</b>	<b>1,905,664</b>	<b>2,148,336</b>	<b>2,556,533</b>	<b>2,879,812</b>	<b>3,643,167</b>
<b>PROJECTED CASH AT END OF YEAR</b>		<b>2,269,000</b>	<b>1,542,008</b>	<b>1,769,634</b>	<b>1,680,197</b>	<b>1,905,664</b>	<b>2,148,336</b>	<b>2,556,533</b>	<b>2,879,812</b>	<b>3,643,167</b>	<b>4,257,001</b>

**DISTRICT COUNCIL OF TUMBY BAY**  
**2020-2030 LTFP BALANCE SHEET & EQUITY - REVIEW 1 - ADOPTED FEBRUARY 2021**

		2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
		REVIEW 1	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>											
<b>Current Assets</b>											
Cash and cash equivalents		2,269,000	1,542,008	1,769,634	1,680,197	1,905,664	2,148,336	2,556,533	2,879,812	3,643,167	4,257,001
Trade & other receivables		630,000	636,300	649,026	662,007	675,247	688,752	702,527	716,577	730,909	745,527
Other financial assets		33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000
Inventories		19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
<b>TOTAL CURRENT ASSETS</b>		<b>2,951,000</b>	<b>2,230,308</b>	<b>2,470,660</b>	<b>2,394,204</b>	<b>2,632,911</b>	<b>2,889,088</b>	<b>3,311,060</b>	<b>3,648,389</b>	<b>4,426,075</b>	<b>5,054,528</b>
<b>Non-current Assets</b>											
Financial Assets		44,500	28,965	12,755	(4,160)	(21,810)	(30,921)	(30,921)	(30,921)	(30,921)	(30,921)
Equity in Council Business		-	-	-	-	-	-	-	-	-	-
Infrastructure Property, Plant and Equipment		103,944,400	110,491,921	112,124,637	114,783,701	116,590,518	118,196,593	120,096,716	122,131,460	123,960,819	126,244,469
Less Accumulated Depreciation		(38,519,500)	(40,854,424)	(43,349,321)	(45,855,533)	(48,367,777)	(50,989,108)	(53,674,318)	(56,365,504)	(59,171,757)	(61,983,875)
Other Non-current Assets		722,000	722,000	722,000	722,000	722,000	722,000	722,000	722,000	722,000	722,000
<b>TOTAL NON-CURRENT ASSETS</b>		<b>66,191,400</b>	<b>70,388,463</b>	<b>69,510,071</b>	<b>69,646,008</b>	<b>68,922,931</b>	<b>67,898,563</b>	<b>67,113,477</b>	<b>66,457,035</b>	<b>65,480,141</b>	<b>64,951,673</b>
<b>TOTAL ASSETS</b>		<b>69,142,400</b>	<b>72,618,770</b>	<b>71,980,731</b>	<b>72,040,212</b>	<b>71,555,842</b>	<b>70,787,651</b>	<b>70,424,537</b>	<b>70,105,424</b>	<b>69,906,217</b>	<b>70,006,200</b>
<b>LIABILITIES</b>											
<b>Current Liabilities</b>											
Trade & Other Payables		742,000	749,420	764,408	779,697	795,290	811,196	827,420	843,969	860,848	878,065
Borrowings		348,000	348,000	348,000	348,000	348,000	348,000	348,000	348,000	348,000	348,000
Provisions		527,000	467,540	476,891	486,429	496,157	506,080	516,202	526,526	537,056	547,798
<b>TOTAL CURRENT LIABILITIES</b>		<b>1,617,000</b>	<b>1,564,960</b>	<b>1,589,299</b>	<b>1,614,125</b>	<b>1,639,448</b>	<b>1,665,277</b>	<b>1,691,622</b>	<b>1,718,495</b>	<b>1,745,905</b>	<b>1,773,863</b>
<b>NON-CURRENT LIABILITIES</b>											
Long-term Borrowings		2,578,400	3,891,125	3,482,982	3,509,910	2,969,976	2,419,439	1,989,144	1,560,741	1,282,883	1,145,989
Long-term Provisions		3,000	3,060	3,121	3,184	3,247	3,312	3,378	3,446	3,515	3,585
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>2,581,400</b>	<b>3,894,185</b>	<b>3,486,103</b>	<b>3,513,094</b>	<b>2,973,223</b>	<b>2,422,751</b>	<b>1,992,522</b>	<b>1,564,187</b>	<b>1,286,398</b>	<b>1,149,574</b>
<b>TOTAL LIABILITIES</b>		<b>4,198,400</b>	<b>5,459,145</b>	<b>5,075,402</b>	<b>5,127,219</b>	<b>4,612,671</b>	<b>4,088,028</b>	<b>3,684,145</b>	<b>3,282,682</b>	<b>3,032,302</b>	<b>2,923,437</b>
<b>NET ASSETS</b>		<b>64,944,000</b>	<b>67,159,625</b>	<b>66,905,329</b>	<b>66,912,993</b>	<b>66,943,171</b>	<b>66,699,623</b>	<b>66,740,392</b>	<b>66,822,743</b>	<b>66,873,914</b>	<b>67,082,764</b>
<b>EQUITY</b>											
Accumulated Surplus		8,486,000	11,370,337	10,900,089	11,009,098	10,825,955	10,352,124	9,997,333	9,769,294	9,070,258	8,678,684
Asset Revaluation Reserve		54,789,000	54,789,000	54,789,000	54,789,000	54,789,000	54,789,000	54,789,000	54,789,000	54,789,000	54,789,000
Reserves beginning of year		1,763,000	1,669,000	1,000,288	1,216,240	1,114,895	1,328,216	1,558,499	1,954,059	2,264,449	3,014,656
Transfers to Reserves		526,200	53,000	240,585	112,460	233,777	283,560	395,560	418,939	750,207	600,424
Transfers from Reserves		(620,200)	(721,712)	(24,633)	(213,805)	(20,456)	(53,277)	-	(108,549)	-	-
Reserves at end of year		1,669,000	1,000,288	1,216,240	1,114,895	1,328,216	1,558,499	1,954,059	2,264,449	3,014,656	3,615,080
<b>TOTAL EQUITY</b>		<b>64,944,000</b>	<b>67,159,625</b>	<b>66,905,329</b>	<b>66,912,993</b>	<b>66,943,171</b>	<b>66,699,623</b>	<b>66,740,392</b>	<b>66,822,743</b>	<b>66,873,914</b>	<b>67,082,764</b>

[illegible]



DISTRICT COUNCIL OF TUMBY BAY											
2020-2030 LTFP BUDGET UNIFORM PRESENTATION OF FINANCES - REVIEW 1 - ADOPTED FEBRUARY 2021											
	2021 REVIEW 1	2022 PLAN	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN	2030 PLAN	
Operating Revenues	6,618,700	7,051,835	7,149,765	7,348,498	7,580,020	7,800,831	8,025,392	8,260,406	8,503,671	8,787,259	
less Operating Expenses	(7,496,700)	(7,580,856)	(7,647,862)	(7,798,213)	(7,923,842)	(8,114,438)	(8,276,723)	(8,369,350)	(8,580,900)	(8,698,580)	
Adjusted Operating Surplus / (Deficit) before Capital Amounts	(878,000)	(529,021)	(498,097)	(449,716)	(343,822)	(313,607)	(251,331)	(108,945)	(77,229)	88,680	
<b>less Net Outlays on Existing Assets</b>											
Capital Expenditure on renewal and replacement of Existing Assets	1,816,300	1,800,427	1,323,916	2,614,964	1,632,418	1,565,774	1,879,089	2,034,743	1,829,359	2,283,650	
less Depreciation, Amortisation and Impairment	(2,287,500)	(2,334,924)	(2,494,897)	(2,506,212)	(2,512,245)	(2,621,331)	(2,685,209)	(2,691,186)	(2,806,253)	(2,812,118)	
less Proceeds from Sale of Replaced Assets	(216,200)	(260,000)	(111,300)	(457,380)	(308,000)	(70,060)	(292,100)	(191,295)	(128,400)	(120,170)	
	(687,400)	(794,496)	(1,282,281)	(348,628)	(1,187,827)	(1,125,617)	(1,098,221)	(847,737)	(1,105,294)	(648,638)	
<b>less Net Outlays on New and Upgraded Assets</b>											
Capital Expenditure on New and Upgraded Assets	904,100	4,747,094	308,800	44,100	174,400	40,300	21,035	-	-	-	
less Grants and Contributions specifically for New and Upgraded Assets	(1,315,800)	(2,484,646)	(132,500)	-	(66,000)	-	-	-	-	-	
less Proceeds from Sale of Surplus Assets	-	-	-	-	-	-	-	-	-	-	
less net movements in inventories	(411,700)	2,262,448	176,300	44,100	108,400	40,300	21,035	-	-	-	
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>221,100</b>	<b>(1,996,972)</b>	<b>607,885</b>	<b>(145,188)</b>	<b>735,605</b>	<b>771,709</b>	<b>825,855</b>	<b>738,793</b>	<b>1,028,065</b>	<b>737,318</b>	

# **Our District Our Communities Our Plan**

District Council of Tumby Bay  
Strategic Plan  
2020 - 2030



# Contents

From the Mayor	1
Our Vision	2
Our District	3
Our Strategic Plan	4
Council's Role	5
Our Values	6
Our Community Voice	7
Our Themes	8
Theme 1: A Harmonious Balance Between Lifestyle & Growth	9
Theme 2: Connected, Vibrant & Empowered Communities	11
Theme 3: A Strong & Diverse Local Economy	13
Theme 4: Quality Services & Infrastructure	15





# From the Mayor

120



The period of time this Strategic Plan addresses, between 2020 and 2030, promises to be both challenging and exciting.

As a Community and Council we must strive to preserve our heritage, lifestyle and the characteristics that make our District such a great place to live, work and visit.

We recognise agriculture plays a key role in the economic landscape of our district, with the need for ongoing, appropriate investment into our rural road network to help with production and transport challenges and opportunities.

Along with agriculture, tourism will continue to be a key aspect of our local economy. Facilitation of our Community groups and investment into Community events is very important in adding to the liveability of our district for locals and visitors alike. To help achieve our communities goals, we will continue to advocate for appropriate funding partnerships with State and Federal Governments to help fund road upgrades, jetty improvements and other major capital improvements.

The economic diversity of the District could be further enhanced by some key opportunities for economic growth through potential for agricultural value-adding, export growth, and industrial development.

With this economic growth potential comes the need for strong and strategic leadership, with both residential and commercial/industrial land needing development and some capital infrastructure upgrades potentially being necessary.

At the same time, we acknowledge the key infrastructure in our towns such as our sealed roads, footpaths and walkways will also need suitable upkeep and upgrades.

Overall, we must have a strong vision for the future of our district, balancing the need for growth with the preservation of what makes the Tumby Bay District so special.

**Mayor Sam Telfer**  
District Council of Tumby Bay



Photo credit: Port Lincoln Times

# Our Vision



We are a district of vibrant, engaged communities. Our residents, businesses and visitors enjoy a relaxed lifestyle that our seaside and rural location affords, a pristine natural environment and a regional centre that is not compromised in character or services.





# Our District

122

The District Council of Tumby Bay was established in 1906 and covers an area of 266,907 hectares.

The district had a population of 2,610 people with a median age of 50 years, according to the 2016 ABS\* Census. At that time, children aged 0 - 14 years comprised 16.6% of the population while people aged 65 years and over comprised 27.2% of the population.

The town of Tumby Bay is a coastal town situated on the Spencer Gulf on the eastern coast of Eyre Peninsula, located close to Port Lincoln (45km north) and 630kms from Adelaide. The town is the major population and service centre of the Tumby Bay district which also includes the towns of Port Neill, Ungarra and Lipson.

Port Neill is a small coastal town located 40kms north-east of Tumby Bay. The surrounding area mostly consists of agricultural land. Port Neill is a very popular tourist destination.

The town of Ungarra is a small agricultural based community located 28kms north-west of Tumby Bay. The surrounding district is a high-producing mixed cropping area, also known for grazing (sheep and cattle).

Lipson is a small historic farming town located 12km north-west of Tumby Bay. Mixed cropping and sheep farming are the main industries.

The district has a strong and reliable agricultural industry based around mixed cropping, sheep and beef. However the area also has a vibrant tourism industry with many attracted to recreational opportunities that come with the coastal location.

The district and in particular the town of Tumby Bay, is a popular retirement location given its relaxed lifestyle, safe community environment and coastal amenity.

\*ABS (Australian Bureau of Statistics)





# Our Strategic Plan

This District Council of Tumby Bay Strategic Plan details Council's ten year vision for the district and community to 2030.

The plan outlines the role Council fulfils in enacting the plan as well as the values to which Council will hold itself.

Consistent with positive community feedback, as noted in the plan (see 'Our Community Voice' on page 7), rather than describing goals which suggest significant gap between the present and future vision, this Plan details 4 themes of continuous improvement, being mindful of current and protected trends, issues and opportunities. These 4 themes identify:

- A desire to retain the essential qualities that define the district whilst pursuing growth (Theme 1)
- An interest in further developing community capacity (Theme 2)
- A need to build upon existing industry and business to enhance the local economy (Theme 3)
- An intent to continually improve upon Council's service and infrastructure standards (Theme 4).

Within each theme is a corresponding definition of success (amounting to the plan's performance measures), the district's identified strategic advantages and strategies the Council will enact in supporting the vision.

The Strategic Plan is the centrepiece of Council's suite of strategic management documents which also includes Council's:

- Annual Business Plan
- Annual Budget
- Long Term Financial Plan
- Asset Management Plans.

Throughout the 10 year lifetime, the plan will be regularly reviewed to ensure it remains relevant to the Tumby Bay community and district.

In working towards the vision, themes and corresponding strategies within the plan, Council acknowledges the contribution that many individuals, groups, organisations and businesses make to the Tumby Bay community and region and the role these stakeholders can play in supporting the strategies outlined in this plan.

# Council's Role

In actively pursuing the Vision outlined in this plan and in implementing the associated strategies, we will:

- Provide **leadership** on behalf of our community
- **Advocate** for the retention and enhancement of essential services
- **Support** sustainable growth in our population and local economy
- **Partner** with stakeholders including State and Federal Government, Regional Development Australia (RDA), progress associations and community groups, Eyre Peninsula Local Government Association and private sector
- **Provide** for, and be **responsive** to, our community's needs and expectations for services and infrastructure.





# Our Values

## Balanced

We recognise the need to retain the qualities that define our district, while providing opportunities for our communities to grow, excel and thrive in an inclusive environment.

## Responsive

We are responsive and adaptable to new, emerging and changing needs.

## Responsible

We are financially responsible and transparent in our decision making to ensure the sustainability of our Council and services.

## Excellence

We continuously explore ways to improve how we deliver services and infrastructure efficiently and sustainably.





# Our Community Voice

In developing this plan, Council has engaged with the communities of the Tumby Bay district seeking feedback on issues, opportunities and priorities for the district, both generally and specifically in relation to Council's previous Strategic Plan 2012 - 2022 and a draft of this plan.

This commenced with a community survey which was conducted in May 2019. 33 questions were put to members of the community about their aspirations, issues and priorities for the community. Additionally the survey asked respondents about the relevance of priorities within the Council's previous Strategic Plan 2012-2022 and how they rated Council's progress against these, as well as Council's general performance.

525 responses were received during the survey period, with all towns and areas listed in the survey represented. 74% of respondents indicated they live in Tumby Bay, 5% in Port Neill, 4% from Ungarra, 2% from Lipson, 8% from within 20km of Tumby Bay and 7% more than 20km from Tumby Bay.

A report of survey results was provided to Council and made available to the public. A selection of results is detailed adjacent to this.

Following the development of a draft plan, a community consultation workshop was conducted providing those in attendance with an opportunity to provide informal feedback on the plan. Further opportunity for community feedback was provided by inviting written submissions to Council.

Having a <b>safe and crime free community</b> is <i>extremely important</i> to us	60%
Having a <b>quality road network</b> is <i>extremely important</i> to us	51%
Council <b>maintaining and improving roads, footpaths etc</b> is <i>extremely important</i> to us	52%
Council <b>representing and advocating for the local community's interests and needs</b> is <i>extremely important</i> to us	44%
<i>Very satisfied</i> with <b>service from Council staff</b> (31%) and a further 30% <i>satisfied</i> (61% when combined)	61%
Satisfied with the <b>balance between Council rates and the general level of services and infrastructure</b> provided by Council (24% dissatisfied)	50%
Most <i>satisfied</i> with <b>preservation of our unique natural heritage and environment for current and future generations</b> from Council's previous Strategic Plan	69%

# Our Strategic Themes

## Theme 1:

A Harmonious Balance  
Between Lifestyle & Growth



## Theme 2:

Connected,  
Vibrant &  
Empowered  
Communities



### Our Vision

We are a district of vibrant, engaged communities. Our residents, businesses and visitors enjoy a relaxed lifestyle that our seaside and rural location affords, a pristine natural environment and a regional centre that is not compromised in character or services.



## Theme 3:

A Strong &  
Diverse Local  
Economy



## Theme 4:

Quality Services  
& Infrastructure





## Theme I: A Harmonious Balance Between Lifestyle & Growth

### Success Looks Like:

- Retention of the unique qualities of the region
- A community where residents are safe
- An inclusive community
- Growth in the region, without compromise to the lifestyle and amenity that our residents enjoy and value
- Maintaining affordable Local Government Services
- Effectively managing an increase in population



DISTRICT COUNCIL OF TUMBY BAY





## Theme I: A Harmonious Balance Between Lifestyle & Growth



### Our Strategic Advantages:

We have:

- A safe and welcoming community
- Low unemployment
- Health services across the district including well-staffed medical centre and hospital
- Education services across the district including area school (K to y12), two primary schools and a kindergarten.
- Emergency services across the district including Police, CFS, SES and Ambulance
- Core business services
- Relaxed lifestyle
- Affordable property
- A pristine and unspoilt natural environment - fresh air and clean water
- Jetties providing recreational opportunities
- High standard of community facilities
- Proactive Council
- Proximity to major regional centre and regional airport

### Strategies:

- Demonstrate strong and proactive community leadership on opportunities and issues for the district
- Investigate options for the permanent protection of foreshore infrastructure
- Encourage and promote community pride
- Maintain and enhance relationships with community groups to continue to provide a high standard of community facilities
- Partner with State Government in securing the long term retention of, as well as improvements to, recreational jetties in Tumby Bay and Port Neill
- Adopting good design principles that promote inclusion
- Ensure development plans and strategies facilitate opportunities that provide for sustainable development and residential amenity

## Theme 2: Connected, Vibrant & Empowered Communities

### Success Looks Like:

- An engaged community
- Opportunities for social inclusion across all generations
- Empowered community groups
- Maintaining high levels of volunteering
- Retention of services relevant to the demographics of our community
- Well-run and well-patronised community events that are meaningful to diverse and changing community interests
- Retention and enhancement of existing community services



DISTRICT COUNCIL OF TUMBY BAY



Photo credit: local resident Richard 'Pacer' Murphy



## Theme 2: Connected, Vibrant & Empowered Communities



### Our Strategic Advantages:

#### We have:

- A community that works well together
- Active progress associations
- High volunteer participation
- Multi-generational services
- Essential services across the district
- Successful community arts programs
- A high standard of community services and community facilities

### Strategies:

- Maintain, develop and enhance productive relationships with progress associations across the district
- Strongly advocate to State and Federal Government for retention and enhancement of essential services
- Maintain two-way conversations with our community through community forums and consultation
- Deliver and continuously improve our mechanisms for communication and engagement with community
- Support Council and community events that cater to all age groups
- Encourage and promote new and interesting community events
- Recognise, protect and promote local heritage and history
- Provide and maintain open space and recreation facilities that cater to the diverse needs of our community
- Support a streetscape program to create inviting public places
- Advocate for improvements to telecommunications, power and water services
- Encourage the provision of child care services to support families working in the district
- Recognise and support the high levels of volunteering across the community
- Pursue opportunities to enhance community well being and social inclusion



## Theme 3: A Strong & Diverse Local Economy

### Success Looks Like:

- Manageable and sustainable economic growth
- Sustained and enhanced success of our existing industries and local business
- Value adding to agricultural product before it leaves the district
- Sustainable development of new industries providing local employment opportunities
- New tourism initiatives
- Improved local employment opportunities
- Increased Gross Regional Product
- A high level of business confidence and healthy local businesses
- Diversity in retail businesses
- A more diverse range of commercial services



DISTRICT COUNCIL OF TUMBY BAY



Photo credit: local resident Mitch Lawrie



## Theme 3: A Strong & Diverse Local Economy



### Our Strategic Advantages:

We have:

- A high quality road network providing efficient access for industry
- Strong and reliable agricultural industry
- Proximity to regional centre and airport
- Local airstrip
- Core business services
- Opportunities for further development of new and existing industries
- Burgeoning street art culture
- Growth potential through Council owned land

### Strategies:

- Develop an appealing, accessible and vibrant retail and services precinct in support of local business activity
- Actively engage with local industry and business to encourage and support economic development and job opportunities
- Encourage the development of value-add agriculture industries
- Enhance Council's relationship with RDA (Regional Development Australia) in pursuit of economic development opportunities for the region
- Minimise regulatory impost to new business development
- Leverage Council's ownership of local land to encourage and facilitate economic development
- Represent the best interest of the community in considering major economic development
- Explore opportunities for economic growth across existing and new industries by advocating for our local strategic advantages with Government and non-Governmental stakeholders
- Partner with SA Tourism and other State and regional agencies to promote tourism across the district



## Theme 4: Quality Services & Infrastructure

### Success Looks Like:

- Access to appropriate services
- A quality road network that meets community expectations
- Community assets maintained to a high standard
- High levels of utilisation and satisfaction with assets
- Meeting service expectations of community
- Maintain, develop and improve Council's infrastructure to meet current & future needs
- Flexibility in the services delivered by Council to adapt to changing community needs



DISTRICT COUNCIL OF TUMBY BAY



Photo credit: Damian Windsor





## Theme 4: Quality Services & Infrastructure



### Our Strategic Advantages:

We have:

- A high quality road network
- Well-maintained community facilities
- Comprehensive asset management plans
- Waste management facility providing long term security for waste management in a sustainable manner
- Modern and well-maintained community Wastewater Management Schemes
- Two quality all-weather boat ramps
- Local sealed airstrip
- Stable and skilled Council workforce

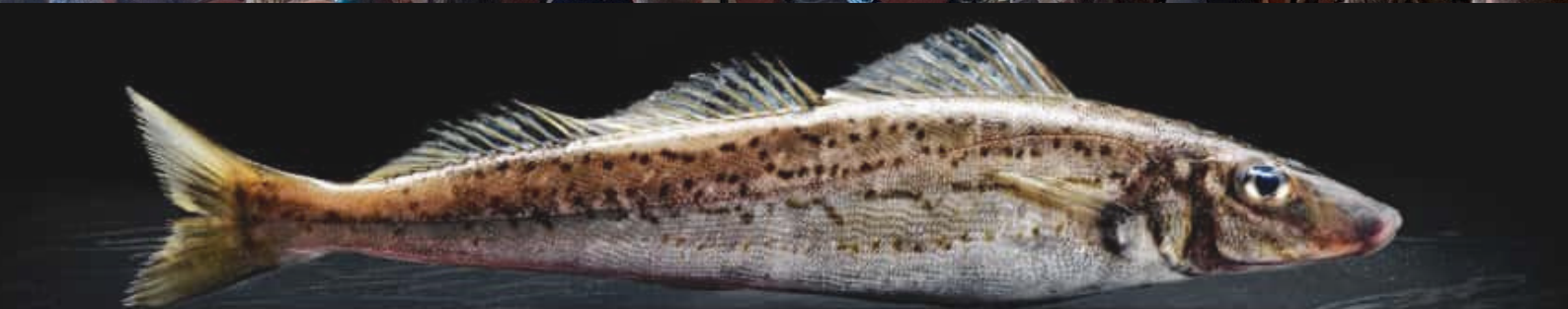
### Strategies:

- Ensure new and improved infrastructure meets the needs of the community by consulting with community on needs and expectations
- Review current footpath strategy against community expectations
- Advocate for increased investment in State Government roads including improvements to Tumby Bay entrance roads as a priority
- Continue to develop and review asset management plans and the long term financial management plan to ensure effective management of assets over the short and long term
- Leverage opportunities for greater efficiency in service delivery through further opportunities for volunteering, employment programs and schools as well as shared service arrangements with other Councils
- Identify opportunities for adoption of innovative waste management strategies
- Explore opportunities for the further development of multi-use trails
- Continue to deliver and improve upon high standards of customer service

# EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION



## ANNUAL REPORT



# 2020-21

Authors:

Peter Scott

Executive Officer

Eyre Peninsula Local Government Association

Sue Henriksen

Business Support Officer

Regional Development Australia Eyre Peninsula Inc.



## THE PRESIDENT'S REPORT

This annual report details the last 12 months activity undertaken by the Eyre Peninsula Local Government Association, its financial accounts, and operative regional collaborative partnerships.

2020/21 has been a time of incredible challenge, working through the ongoing social and financial effects of dealing with the COVID-19 global pandemic. Our eleven member councils and their communities have been endeavouring to work together to ensure the best outcomes possible and maximise opportunities which are arising from these challenges.



This year has been the first for Peter Scott in the position of EPLGA Executive Officer, bringing a different perspective and experience to the role. The shared service agreement with Regional Development Australia Eyre Peninsula (RDAEP) has delivered positive outcomes with many correlations between the two organisations, and the recognition that local government is increasingly expected to be a significant contributor to economic development.

The economic landscape of the Eyre Peninsula is constantly developing, and in recognition of this the EPLGA has been working with RDAEP to highlight where constraints to this might be. Access to accommodation, shortage of rental options, and a lack of childcare across our region are all areas of constraint which need attention, and the EPLGA is investigating the levels to which they will be involved in these areas.

Regional health continues to be an area where the EPLGA and its members are striving for appropriate action. We are still in the unacceptable position of having communities being isolated without adequate medical supports. Our councils are endeavouring to represent their local communities, working with Federal and State governments to find appropriate outcomes.

This past year saw the State Government lift the moratorium in SA on growing genetically modified crops, but in doing so place an opportunity for individual council areas to apply to have the exemption continue. In recognition of the similarities between our grain growing areas, the EPLGA put together a customised survey to go out to farmers across the EP. Working together on this project meant that the process for each individual council was simplified, and an overall Eyre Peninsula farming perspective could be developed. The outcome showed overwhelming support for farmers to have access to GM crop technology, and each of the member councils decided to take no further action.

Coastal protection and interactions continue to be an area of focus for our region, with responsibility for thousands of kilometres of coastline. Advocacy in this area is important so that decision makers understand the constraints and challenges which are faced in this area. This year saw the visit to our region of a State government committee looking at the coastal protection board and legislation, and the EPLGA was able to work with its member councils to directly share pertinent information.

The EPLGA also got involved with advocacy on the reforms to the State marine scale fishery. The State government changes which were proposed didn't take into account the unique nature of the fishery and fishing businesses from the West Coast, and were reforms that were all-encompassing in their nature.

We invited the Primary Industries Minister to visit the Eyre Peninsula and meet with councils and key stakeholders directly to hear their concerns. After this visit, some more nuanced changes were brought in to reflect some of the distinct aspects of the EP fishery.

With the uncertainty around holding events in 2021, it was decided that the 84<sup>th</sup> annual EPLGA conference would be organised by the EPLGA Executive Officer, and was held in February in Port Lincoln. Run in conjunction with the RDAEP, the conference title 'The Resilience Effect – Building regional resilience on the Eyre Peninsula' was reflected in the substance of the conference. Some of the business and economic development opportunities which we have on the EP were highlighted to those at the conference, followed by presentations and discussions on how local government can play a significant part in future years.

As well as these things, there will continue to be work on a range of other challenges, including native vegetation legislation, tourism, waste management, infrastructure funding, shared service opportunities, economic development, and many more.

The EPLGA is a vital conduit between its member councils and the LGA of SA, with the potential for close collaboration to help deliver outcomes for our communities. State Parliament has developed new local government legislation which will mean a significant body of work will be necessary for our member councils, and we will need to be working together as councils to streamline that process.

The communication with both State and Federal governments will also be very important, with the need to maximise funding and partnership opportunities.

This upcoming year will need the EPLGA Board and member Councils to show strong, responsive and accountable leadership, driving the opportunities for innovation while still respecting the characteristics which we all value in our communities and councils. This leadership and representation throughout our communities and with other levels of government will mean that the Eyre Peninsula will continue to add to its many strengths in the years to come.

The vision and goal of the EPLGA, to **“enable Eyre Peninsula councils to excel, innovate, and thrive”**, has never been more relevant for the region than now. We have been facing many challenges and opportunities, with the need for the councils of the EP to be working closely together.

MAYOR SAM TELFER

PRESIDENT – EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

## Eyre Peninsula Regional Profile

- provided by Regional Development Australia Eyre Peninsula

### AREA

11 council areas

234,937 km<sup>2</sup>

### POPULATION

Number of residents (ABS ERP 2019)

57,805

### ECONOMY

Gross Regional Product (NIEIR 2019)

\$3.35 billion

### JOBS

Local jobs (NIEIR 2019)

21,949 FTE

### LOCAL EMPLOYMENT

Employed residents (NIEIR June 2019)

26,375

### WELL-BEING

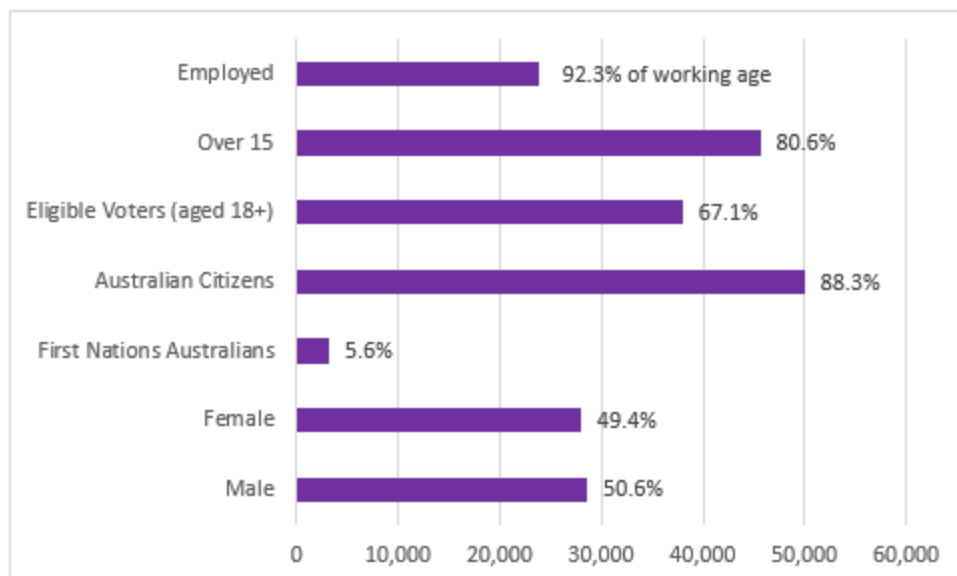
Median weekly household income (ABS 2016)

\$1,081

### BUSINESS

Registered Businesses

5,134





## Residential Population

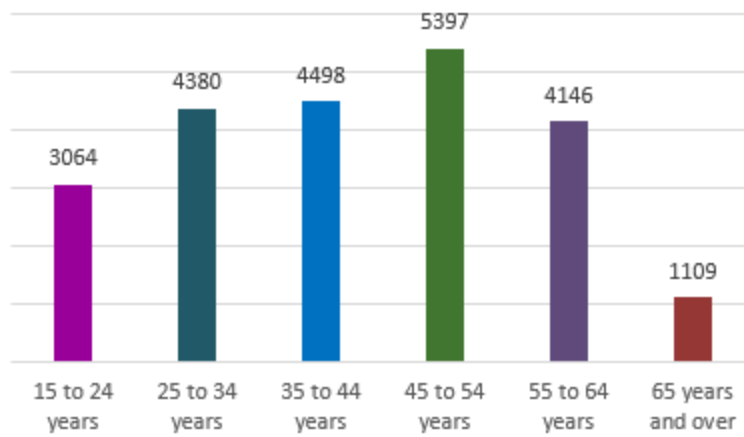
LOCAL GOVERNMENT AREA	LAND AREA		POPULATION (2019 ABS ERP)	
	Km <sup>2</sup>	% of Region	No.	% of Region
Whyalla	1,072	0.46	21,665	37.5
Port Lincoln	30	0.01	14,718	25.5
Ceduna	5,424	2.31	3,442	6.0
Cleve	5,018	2.14	1,792	3.1
Elliston	6,741	2.87	1,008	1.7
Franklin Harbour	2,755	1.17	1,304	2.3
Kimba	5,700	2.43	1,065	1.8
Lower Eyre Peninsula	4,715	2.01	5,780	10.0
Streaky Bay	6,226	2.65	2,192	3.8
Tumby Bay	2,671	1.14	2,702	4.7
Wudinna	5,079	2.16	1,300	2.2
Maralinga Tjarutja and Unincorporated SA	189,453	80.64	724	1.3
Collective Local Government Total	234,884	99.98	57,692	99.8
REGION TOTAL	234,937		57,805	

## Population Summary

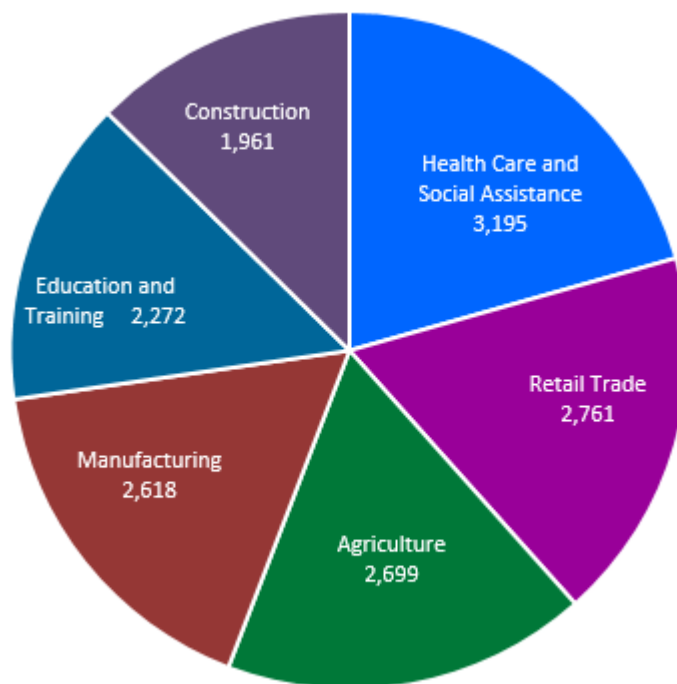
The Census usual resident population of the RDA Eyre Peninsula region in 2016 was 56,612 living in 30,441 dwellings with an average household size of 2.28. 2019 ABS ERP (Estimated Resident Population) shows marginal growth of 2.06% across the region to 57,805. Indications for the City of Whyalla and District Council of Elliston show population declines of .75% and 3.6% respectively.

The median age of Eyre Peninsula residents is 42, compared to 45 in regional SA, 40 in South Australia and a median age of 38 in Australia.

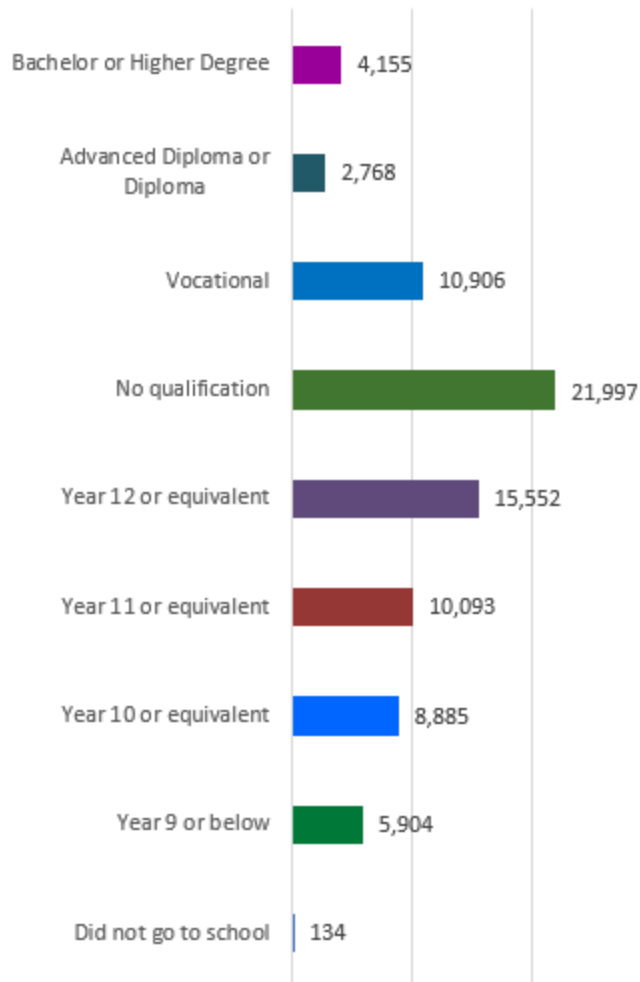
### Local Workers Age Structure



### Top 6 Employing Industries



### Level of Qualification



In 2016 (ABS Census) 23,868 people living in the RDA Eyre Peninsula region were employed, of which 58% worked full-time and 40% part-time.

Most part-time employment occurred in the Health Care and Social Assistance, Accommodation and Food Services, Retail Trade, Fishing and Aquaculture industries. These industries typically rely on a high proportion of part-time workers, and the number of jobs provided markedly exceeds the total FTE hours being worked.

Employment continuity in the Fishing and Aquaculture industries is also impacted by the seasonal nature of some jobs.

A growing future workforce demand is set to provide a major challenge for the region and specific strategies are required to meet industry requirements.

The transformational economies such as space, renewable energy, advanced manufacturing and agricultural technologies will require a sustainable highly-skilled workforce.



### Top 10 Exporting Industries in Region 2018-2019 (\$m)

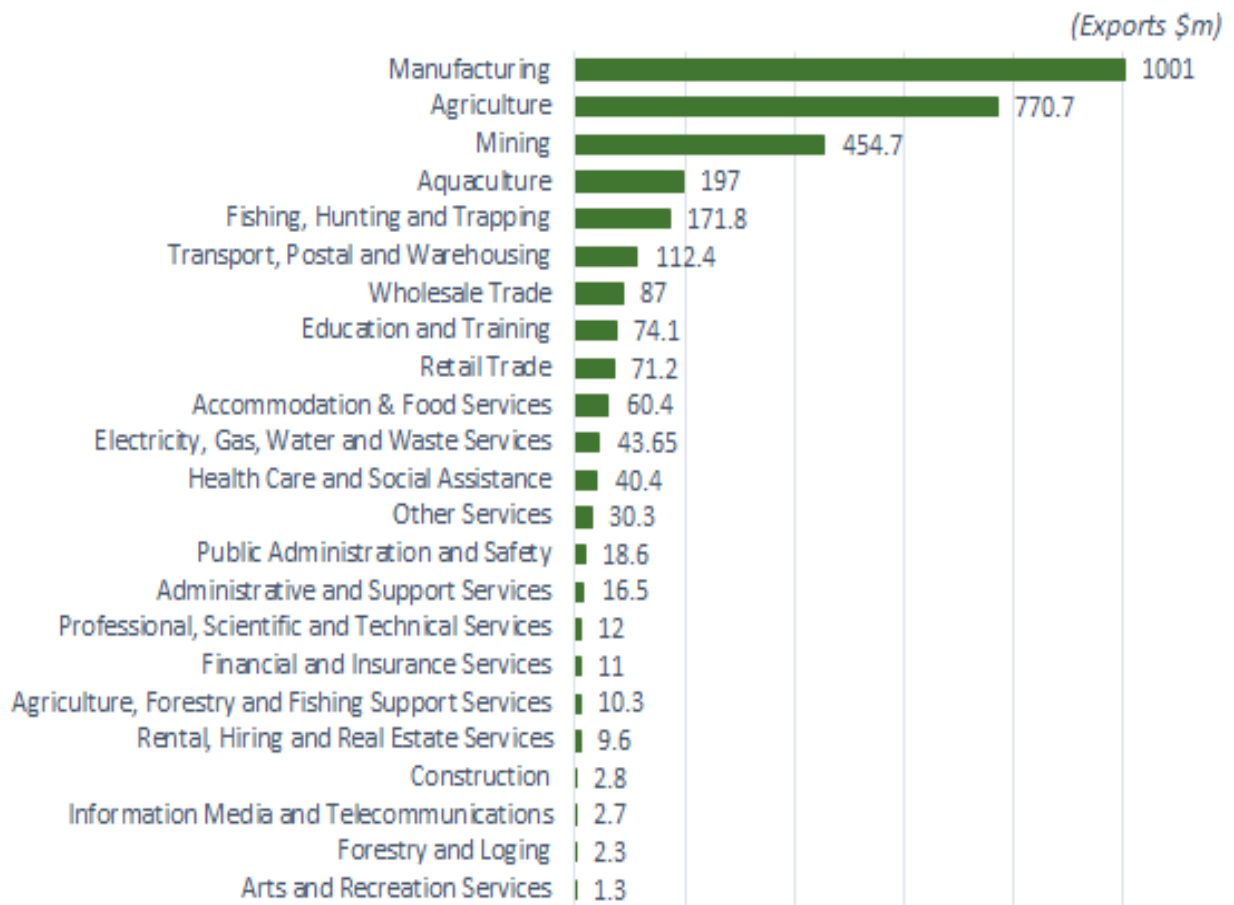
	Whyalla	Port Lincoln	Ceduna	Cleve	Elliston	Franklin Harbour	Kimba	Lower EP	Streaky Bay	Tumby Bay	Wudinna	LGA Totals	Region Totals
Manufacturing	897.9	76	3.1	4.7	1.1	1.2	0.2	5.3	7.4	1.9	1.5	<b>1000.3</b>	<b>1,001</b>
Agriculture	0.2	3.3	47.7	113	59.7	20.4	74.4	147.7	78.1	128.2	90.3	<b>763</b>	<b>770.7</b>
Mining	382.1	6.4	16.4	0	1.3	5.4	0	5.7	0.4	2.9	1	<b>421.6</b>	<b>454.7</b>
Aquaculture	1.3	95.6	17.6	8.6	1.7	6.2	1.9	56.9	7.1	0	0	<b>196.9</b>	<b>197</b>
Fishing, Hunting and Trapping	4.4	129	7.2	0.7	10.2	0.6	0	5.3	12.8	1.6	0	<b>171.8</b>	<b>171.8</b>
Transport, Postal and Warehousing	19.3	44	15.8	9	2.1	0.6	1.2	6.9	6.8	2.1	3.9	<b>111.7</b>	<b>112.4</b>
Wholesale Trade	14.5	36.6	15.9	0.9	0.2	1.4	0.8	5.3	0.9	6.2	4.2	<b>86.9</b>	<b>87</b>
Education and Training	28.6	26.1	7	2.3	1.4	1.2	0.8	0.5	2	0.4	3	<b>73.3</b>	<b>74.1</b>
Retail Trade	8.8	46.7	3.4	3.8	0.7	1	0.9	1.5	2	1	1.2	<b>71</b>	<b>71.2</b>
Accommodation & Food Services	10.4	27.1	7.2	2.6	1.6	0.7	1.3	2	3.3	2	1.2	<b>59.4</b>	<b>60.4</b>
Total (Top 10 Council Exports) (\$m)	<b>1367.5</b>	<b>490.8</b>	<b>141.3</b>	<b>145.6</b>	<b>80</b>	<b>38.7</b>	<b>81.5</b>	<b>237.1</b>	<b>120.8</b>	<b>146.3</b>	<b>106.3</b>	<b>2955.9</b>	<b>3,000</b>

In 2018-19, regional exports to intrastate, interstate and overseas markets were valued at \$3.201 billion. The region's main exporting industries were:

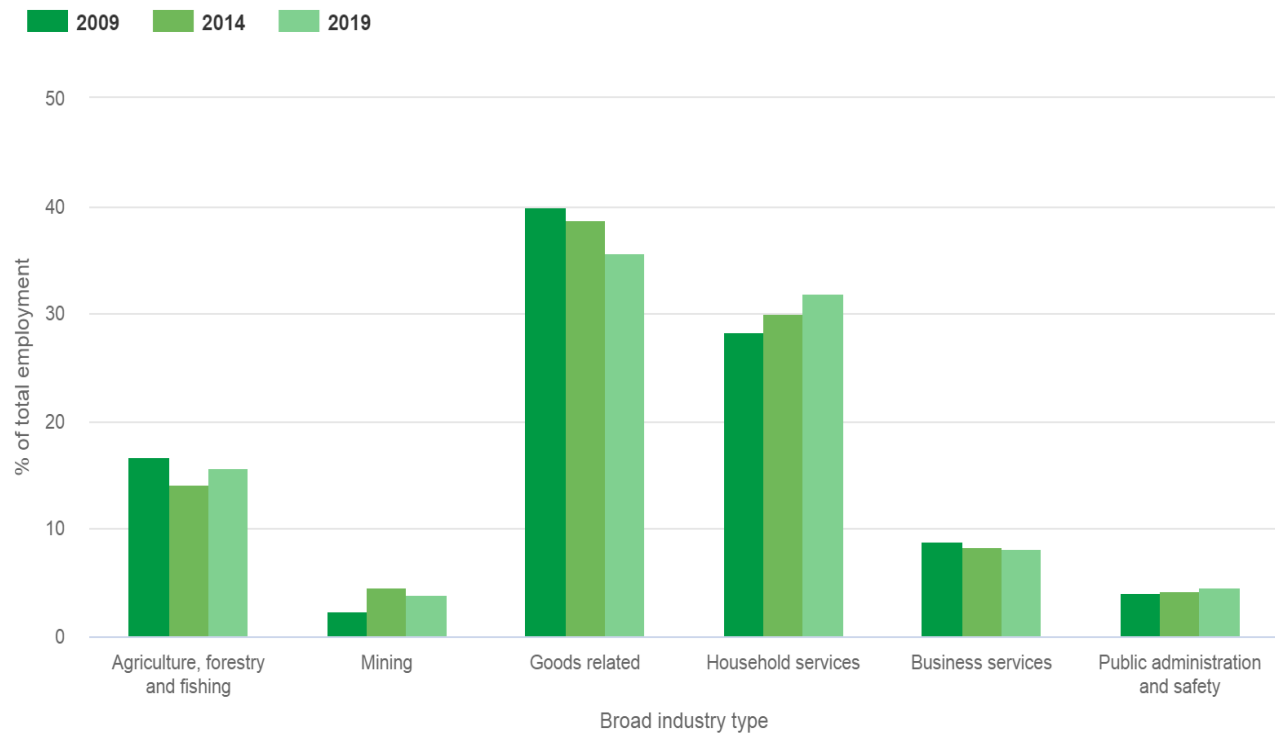
Manufacturing –\$1 billion.

Agriculture –\$770.7 million.

Mining –\$454.7 million.



## Employment Composition



In 2019 the Goods related sector (Manufacturing; Electricity, Gas, Water and Waste Services; Construction; Wholesale Trade; Retail Trade; and Transport, Postal and Warehousing) accounted for 35.6% of employment in the RDAEP region. The importance of this sector has declined over the last 10 years (39.9% in 2009).

Small and medium size business enterprises (SMEs) are the backbone of the regional economy. Small business sustainability is directly related to the success of the region's major industries – i.e. manufacturing, agriculture, mining, aquaculture, health care, and tourism.

In 2019, the region had 5,134 registered businesses. The Agriculture, Fishing and Forestry had the largest number, comprising 1,836 (35.8%) followed by Construction with 625 registered businesses (12.2%) and Rental, Hiring and Real Estate Services 448 (8.7%).

From 2018 – 2019, the total number of registered businesses declined by 114 with the biggest declines in the Rental, Hiring and Real Estate Services (-23%) and, Financial and Insurance Services industries (-20%). Increases in businesses services were mostly in the Mining (+12%), Manufacturing (+7%), and Electricity, Gas, Water and Waste Services and Education and Training industries (both +3%).



## MEMBER COUNCILS

- City of Whyalla
- City of Port Lincoln
- DC Ceduna
- DC Cleve
- DC Elliston
- DC Franklin Harbour
- DC Kimba
- DC Lower Eyre Peninsula
- DC Streaky Bay
- DC Tumby Bay
- Wudinna DC

## EPLGA BOARD MEMBERS 2020/21

Under the terms of the EPLGA Charter, the following Board appointments were current as at 30 June 2021.

MEMBER COUNCIL	BOARD MEMBER	DEPUTY BOARD MEMBER
<b>Ceduna</b>	Perry Will (Mayor)	Ian Bergmann (D/Mayor)
<b>Cleve</b>	Phil Cameron (Mayor)	Robert Quinn (D/Mayor)
<b>Elliston</b>	Malcolm Hancock (Mayor)	Peter Hitchcock (D/Mayor)
<b>Franklin Harbour</b>	Robert Walsh (Mayor)	Daven Wagner (D/Mayor)
<b>Kimba</b>	Dean Johnson (Mayor)	Megan Lienert (D/Mayor)
<b>Lower Eyre Peninsula</b>	Jo-Anne Quigley (Mayor)	Peter Mitchell (D/Mayor)
<b>Port Lincoln</b>	Brad Flaherty (Mayor)	Jack Ritchie (D/Mayor)
<b>Streaky Bay</b>	Travis Barber (Mayor)	Graham Gunn (D/Mayor)
<b>Tumby Bay</b>	Sam Telfer (Mayor)	vacant (D/Mayor)
<b>Whyalla</b>	Clare McLaughlin (Mayor)	Phil Stone (D/Mayor)
<b>Wudinna</b>	Eleanor Scholz (Mayor)	Ned Luscombe (D/Mayor)

## THE LOCAL GOVERNMENT REPRESENTATIVES/ APPOINTMENTS

### ***EPLGA Board Executive:***

<b>President</b>	Mayor Sam Telfer	DC Tumby Bay
<b>Immediate Past President</b>	Mayor Travis Barber (In absence of Mayor Bruce Green – did not stand for election)	DC Streaky Bay
<b>Deputy President</b>	Mayor Clare McLaughlin	City of Whyalla
<b>Chief Executive Officer</b>	Mrs Deb Larwood	DC Kimba

The President (LGA Board and SAROC), Deputy President (Proxy LGA Board), Mayor Johnson (Second SAROC Representative due to Mayor McLaughlin being an Upper Spencer Gulf LGA representative on SAROC) were the nominated representatives to the LGA.

### ***Chief Executive Officers Committee:***

All Chief Executive Officers of member Councils or nominee in their absence.

### ***Engineering & Works Committee:***

The committee is comprised of all Engineers, Operations or Works Managers from member Councils or nominee in their absence.

### ***Other Regional Organisations:***

#### **Regional Development Australia Eyre Peninsula Inc:**

Bryan Trigg AFSM, Chair  
 Dion Dorward, Chief Executive Officer

#### **Zone Emergency Management Committee:**

Mayor Brad Flaherty (Presiding Member)	- City of Port Lincoln
Peter Scott, Executive Officer	- EPLGA
Representatives from each Council	

#### **South Australian Regional Organisation of Councils (SAROC) Executive Officers Committee:**

Peter Scott, Executive Officer	- EPLGA
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#### **Eyre Peninsula Water Taskforce:**

Mayor Sam Telfer	- President, EPLGA
Peter Scott	- Executive Officer, EPLGA

## ANNUAL CONFERENCE AND BOARD MEETINGS SCHEDULE

A highlight on the EPLGA calendar is the Annual Conference, hosted each year by a member Council. To assist in host Council planning, the following conference and Board meeting schedule is included (including the past 12 months meeting and conference locations).

Friday, 4 September 2020	DCLEP
Friday, 4 December 2020	Wudinna
Conference 25 & 26 Feb 2021	EPLGA
Friday, 2 July 2021	Wudinna
Friday, 3 September 2021	Port Lincoln
Friday, 3 December 2021	Kimba
Conference Feb/ March 2022 (either last week of Feb & first week of March)	Cleve
Friday, 3 June 2022	Elliston
Friday, 2 September 2022	Tumby Bay
Friday, 2 December 2022	Whyalla
Conference Feb/ March 2023 (either last week of Feb & first week of March)	Franklin Harbour
Friday, 2 June 2023	Ceduna
Friday, 1 September 2023	DCLEP
Friday, 1 December 2023	Port Lincoln
Conference Feb/March 2024 (either last week of Feb & first week of March)	Streaky Bay
Friday, 7 June 2024	Wudinna
Friday, 6 September 2024	Kimba
Friday, 6 December 2024	Cleve
Conference Feb/March 2025 (either last week of Feb & first week of March)	Elliston
Friday, 6 June 2025	Whyalla
Friday, 5 September 2025	Franklin Harbour
Friday, 5 December 2025	Ceduna
Conference Feb/March 2026 (either last week of Feb & first week of March)	Tumby Bay
Friday, 5 June 2026	DCLEP
Friday, 4 September 2026	Streaky Bay
Friday, 4 December 2026	Wudinna
Conference Feb/March 2027 (either last week of Feb & first week of March)	Whyalla
Friday, 4 June 2027	Port Lincoln
Friday, 3 September 2027	Kimba
Friday, 3 December 2027	Cleve
Conference Feb/March 2028 (either last week of Feb & first week of March)	Ceduna
Friday, 2 June 2028	Elliston
Friday, 1 September 2028	Tumby Bay
Friday, 1 December 2028	Franklin Harbour

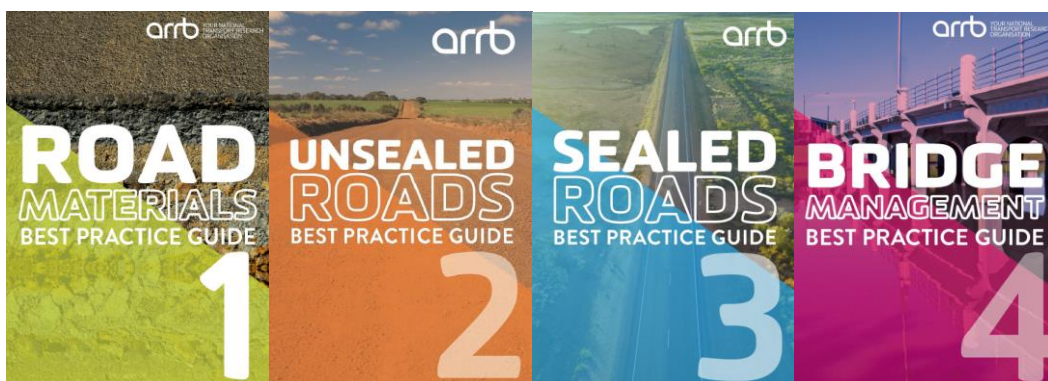


Conference Feb/March 2029 (either last week of Feb & first week of March)	Lower Eyre
Friday, 1 June 2029	Ceduna
Friday, 7 September 2029	Streaky Bay
Friday, 7 December 2029	Wudinna
Conference Feb/March 2030 (either last week of Feb & first week of March)	Port Lincoln
Friday, 7 June 2030	Tumby Bay
Friday, 6 September 2030	Cleve
Friday, 6 December 2030	Elliston
Conference Feb/March 2031 (either last week of Feb & first week of March)	Kimba
Friday, 6 June 2031	Whyalla
Friday, 5 September 2031	Franklin Harbour
Friday, 5 December 2031	Ceduna
Conference Feb/March 2032 (either last week of Feb & first week of March)	Wudinna
Friday, 4 June 2032	DCLEP
Friday, 3 September 2032	Streaky Bay
Friday, 3 December 2032	Port Lincoln
Conference Feb/March 2033 (either last week of Feb & first week of March)	Cleve

## REPORT OF ACTIVITIES

EPLGA core activities have always included lobbying to State and Federal Government about legislation and policy changes that may have an impact on our region. This year ongoing concerns and/or participation have been with the following matters:

**Australian Road Research Board (ARRB)** through an initiative of the Deputy Prime Minister, the Hon Michael McCormack, was commissioned to deliver a set of Best Practice Guides for local governments across Australia, which we have completed, and are now freely available for downloading. EPLGA distributed the guides to all Councils.



A mobile app and guides are available here: <https://www.arrb.com.au/bestpracticeguides>

### Roadside Vegetation Management – Native Vegetation Council (NVC)

The District Councils of Tumby Bay and Elliston continue to lobby the NVC on behalf of Eyre Peninsula. The NVC considered amendments to the State-wide Guidelines at their meeting on the 9th of July. The NVC have endorsed a change to the clearance height of up to 6m.

They have deferred decisions pending further information being provided by DC Tumby Bay and Elliston (noting no request for amendments were received from other councils), in relation to:

the use of high impact methods for controlling vegetation within the road verge, including the use of graders and loaders with follow-up spot spraying.

Currently only low impact methods are permitted in road verge, such as slashing, trimming and mowing. (Note: high impact methods include any activity that disturbs the soil or results in plants being uprooted, such as the use of graders or bulldozers).

The NVC are seeking further information pertaining to the proposed extent of herbicide use, specifically why native vegetation would be subjected to herbicides when this type of chemical is specific to weed control. They would like to better understand the number of roads that DC Tumby Bay and Elliston intend to use this method on and how their will be no significant residual impact to vegetation. In addition, the quantum of native vegetation that would be removed as a result of the proposed amendment should also be put forward, this can be determined with the assistance of the branch.

A standard 2m clearance envelop permitted from the edge of the road surface (edge of the carriageway) in the road verge. The current guidelines only allows a standard 1 m clearance, with clearance up to 3m subject to the approval of the NVC.

DC Tumby Bay and Elliston are seeking to widen roads to accommodate oversize machinery travelling between paddocks and farms. NVC have asked for further clarification as to the safety risks described by Tumby Bay and Elliston.

#### EPLGA Submission to the Inquiry into the Review of the Native Vegetation Act 1991

The EPLGA provided a submission to the Natural Resources Committee (membership Ms Paula Luethen, Presiding Member, Dr Susan Close, Hon John Darley, Hon Russell Wortley, Mr Nick McBride, Hon Nicola Centofanti and Mr Adrian Pederick). The 6-page submission provided details of previous collaboration success and recommendations:

##### Collaboration Success: Case Study #1 Eyre Peninsula Roadside Vegetation Management Plan

In 2019, EPLGA invested in the development of the Eyre Peninsula Roadside Vegetation Management Plan (EP RVMP) with Dr. Kerri Muller (Accredited Native Vegetation Consultant and Principal, Kerri Muller NRM Pty. Ltd) and representatives of the (then) Natural Resources, Eyre Peninsula (NR EP), the Native Vegetation Management Unit (NVMU) of the Native Vegetation Council (NVC) and Grain Producers SA.

##### Collaboration Success: Case Study #2 Eyes on Eyre Camping Nodes

The Eyes on Eyre project has been a catalyst for collaboration and strategic investment between all levels of government and industry. Led by Regional Development Australia Eyre Peninsula (RDAEP), Eyre Peninsula Local Government Association (EPLGA) and Eyre Peninsula Landscape Board, the project addresses the long-term environmental impacts and management of camping and coastal access throughout the region's pristine coastal and inland environment.

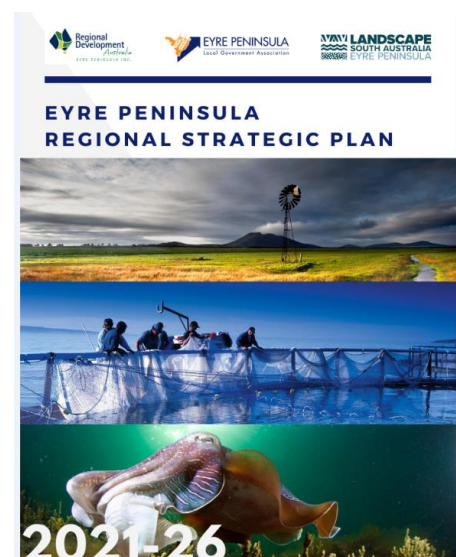
The EPLGA made recommendations to the Committee including exempting Townships from the Native Vegetation Act, the need for a review of the NVC Guidelines for Management of Roadside Native Vegetation and Regrowth Vegetation, making Native Vegetation Assessment Clearance Approvals valid for 5 years, establishing an expert group that Council Works Managers can access, undertaking trials for cost effective management of roadside native vegetation and updating and endorsement of a specific Eyre Peninsula Roadside Vegetation Management Plan.

#### **Eyre Peninsula Regional Strategic Plan 2021-26**

Eyre Peninsula is a vast and varied region, and this diversity is reflected in its cities and towns. There will be no single future for Eyre Peninsula, which means that we will need to consider multiple plausible strategies to help prepare our home for the future.

This EPLGA publication, Eyre Peninsula Regional Strategic Plan 2019, presents a set of priorities and strategies for living, working and investing in Eyre Peninsula.

It is an important resource to help anticipate the economic and social trends likely to affect Eyre Peninsula over the coming years.





It demonstrates that social, economic and technological changes will continue to challenge the existing structures in our region. These changes will affect the way in which people live, work and invest in Eyre Peninsula. Change can also drive opportunity. In the future, people will be employed in enterprises yet to be imagined, generated by technology yet to be invented.

This publication is the outcome of work undertaken by the EPLGA, RDAEP, government, academics and stakeholders. It is informed by data and robust analysis of the megatrends influencing regional Australia. The scenarios shape strategies that will help us to determine how best to connect Eyre Peninsula through investment in infrastructure, communications, and trade relationships. They will also help us to consider the training and education needs for the jobs and industries of the future.

Local Government across Eyre Peninsula has been an enthusiastic collaborator in this work. The Eyre Peninsula Regional Strategic Plan 2019 provides a solid demonstration of regional collaboration essential for securing regional funding and provides an effective lobbying tool for Eyre Peninsula. The plan can be viewed here: <http://eplga.com.au/publications-2/>

### **Special Local Roads Program – Review**

Hudson Howells has been engaged by the LGASA to undertake a review of the Special Local Roads Program (SLRP) with LGTAP acting as the Reference Group for the project. The key objectives of the study are to:



- Determine contemporary governance arrangements, policies and processes that support the SLRP.
- Provide reliable insights and assessment from a range of affected stakeholders to ensure the LGA's integrity in administering the SLRP.
- Ensure commonwealth, state and local government deliver value for money for local communities in the administration of grant funds.
- Ensure that projects supported by the SLRP are built and maintained to the appropriate Australian roads design standards and meet the Minister's Statement of Expectations for the Roads to Recovery fund.

The EPLGA EO participated in the extensive review. Hudson Howell noted the robustness of the EPLGA SLRP internal process with agreed priorities in the EP Regional Transport Strategy 2020 and the use of independent consultants SMEC in the process.

EPLGA Councils have again been successful in receiving funding with over \$3 million awarded (double previous years) for the upcoming financial year. The recommendations from the final review will be announced by the LGASA.

The EPLGA Corporate Plan (<http://eplga.com.au/corporate-2/governance/>) was updated in 2020 and is



reviewed every 4 years. Recognising that regional strategic and economic plans are being jointly developed by RDAEP, EP Landscape Board and EPLGA to set out longer term strategies - through which the EPLGA will be responsible for a wide range of actions – the Corporate Plan focusses on the EPLGA’s key leadership and advocacy roles and will enable positive, value-adding and timely action on emerging strategic issues. Updates to have been made reflecting regional snapshot information and name changes for partners EP Landscape Board and Regional Development Australia Eyre Peninsula.

### Engineering Masters Students for Eyre Peninsula

Unlocking the expertise and the resources of the University for regional benefit is one of the focus areas of UniSA. The EPLGA and UniSA is involved in the hosting students from Business and other disciplines to work on local projects.



The UniSA Business Internship Program gives organisations access to a fresh perspective and knowledge that can assist in their workplace. Employers and companies can host UniSA undergraduate and postgraduate students who will spend up to 45 days in a workplace, depending on the course they are enrolled in. This time is generally spread over a 10-12 week period, however it could also be done as an intensive (i.e. five days per week). The key is finding the balance between student and the organisation, ensuring the student is able to balance other study, work and life commitments. Hosting a student placement could involve a particular project or a more observational opportunity, giving students experience in multiple areas of the business.

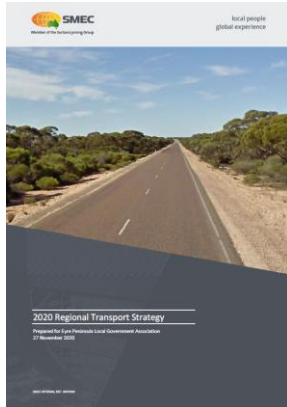
Benefits for EPLGA:

- Access to motivated students who will bring knowledge of current trends, theories, techniques and ideas.
- Identify potential new employees.
- Develop mentoring and supervision capabilities of current workforce.
- Form valuable links with UniSA Business for future collaborations with students and/or research.

Four (4) students have completed successful projects in *Procurement and Supply Chain* as part of their Master’s coursework. Projects were:

- *Streaky Bay Jetty Platform – Tender Process for upgrade works* - hosted by DC Streaky Bay
- *Current and future supply chain needs on Eyre Peninsula relevant to the international space launch and satellite industry* – hosted by RDAEP.

Sustainable, reliable, resilient and safe transport infrastructure systems are fundamental elements needed to support vibrant economic and social growth of all regions. To support sustainable growth in the Eyre Peninsula Region, the Eyre Peninsula Local Government Association (EPLGA) has prepared this **2020 Eyre Peninsula Regional Transport Strategy**. (<http://eplga.com.au/publications-2/>). The primary objectives of the strategy are to provide a consistent framework for the management and development of transport infrastructure across the Eyre Peninsula.



This Regional Transport Strategy Update, prepared for the Eyre Peninsula Local Government Association (EPLGA), provides guidance on the management and development of roads across the region, including classification into a functional hierarchy and identification of Action Plans. This Strategy replaces the 2015

Regional Transport Strategy which was built on the Regional Roads Strategy regularly updated since 2003. The format of this Regional Transport Strategy follows similar formatting used in the development of other Regional Transport Plans in the State, and aligns with the guidance provided in the Local Government Association Overarching Regional Transport Strategy – 2014.

This strategy has been developed over the years through continuous liaison with member Councils and other key bodies pertinent to the shaping of the transport task across the region. In doing so this strategy provides achievable goals and objectives which are in line with maintaining a region rich in environment, economy and industry.

This current Revision 3 provides updates in association with more recent developments, comprising;

- Lucky Bay T-Ports grain facility
- Cape Hardy
- Port Spencer
- Kaolin Mining at Poochera
- South Australia State Strategy updates



## Regional Capacity Funding Building Allocations-LGASA.



Regional Capacity Building Allocations is funding from the LGASA to the EPLGA that can be used to undertake projects and other related activities that are not able to be undertaken within existing funding bases. The allocation cannot be used for administration. The EPLGA started a program for multiple Councils with shared regional goals to apply for the funding for the benefit of the region. The projects funded included:

## Streamlining Administrative Services to Drive Transformation through Efficiency Gains



The project was designed to engage TXM Lean Consultants to undertake a Lean Services review of selected administrative activities. As part of the process the following services were reviewed:

- Payroll Processing – DC Kimba
- Customer Requests – DC Streaky Bay
- Planning and Compliance – DC Tumby Bay

As part of the process TXM has undertaken site visits to each Council and work closely with staff involved in the services identified to be reviewed. This has been challenging given the Covid restrictions in place and with the lead consultant based in Melbourne. The rollout has had to use alternate means of communication such as zoom to facilitate the engagement needed to complete the project.

The reviews were used as a tool to examine existing practices to identify current capacity, customer values and opportunities for continuous improvement as part of inhouse processes. The outcomes of the project identified efficiency and productivity gains, improvements to the customer experience and employee engagement, and ultimately the long-term sustainability of Council.

**Contact: Deb Larwood, CEO DC Kimba**

## Building Fire Safety Committee

# Kelley Jones



On 19 March 2021 the *Development Act 1993* (**Development Act**) was repealed and was replaced by the *Planning, Development and Infrastructure Act 2016* (**PDI Act**) which now regulates building fire safety matters in South Australia. The Local Government Association Mutual Liability Scheme (LGAMLS) have identified the risk and sent out a series of templates councils can use to establish a Building Fire Safety Committee (BFSC). Kelley Jones have provided advice that in their view councils are obliged to establish a BFSC and a failure to do so exposes them to the risk of civil claims in the event of a building fire occurring in circumstances which, clearly, results in property damage but, otherwise, may result in personal injury or death and it is established that the council knew or ought to have known that the building posed a fire safety risk (i.e. the council was negligent to the extent, as recognised by the High Court, that a public law power can convert to a public law duty and, where a duty is breached, liability follows!) A BFSC is, after all, the primary overseer and enforcement mechanism for building fire safety risks – that is, it has a primary and fundamental public safety objective at its core. Without a BFSC, a council has limited formal mechanisms to address these risks. Due to the above a failure to establish a BFSC, at least amounts to a dereliction of a council's statutory powers, if not duties and is, therefore, not only a source of significant civil liability risk but also of maladministration in public administration for the purposes of the Independent Commissioner Against Corruption Act 2012.

The DC Council of Elliston is leading the establishment of a BFSC for a group of councils at risk and have engaged Kelley Jones. Stage 1 BFSC "Health Check" and Risk Assessment has been completed and Stage 2 Establishing a Joint BFSC is underway.

**Contact: Geoff Sheridan, CEO, DC Elliston**



## Regional Safety Focus



City of Port Lincoln with the DCs of Tumby bay and Elliston are implementing a collaborative program to engage staff in the process of developing risk assessments and safe operating procedures with a view to bringing Risk and Hazard Management Systems closer to an acceptable level of compliance.

Through this discussion, a shared schedule of prioritised risk assessments and operating procedures has been developed that apply largely to all 11 EPLGA councils. The project priorities include Plant Risk Assessments (PRA) and developing the associated pictorial Safe Operating Procedures (SOP).

The preferred approach was similar to what has previously been undertaken by these Councils with the One System Procedures in that one council develops the initial assessment. It is then reviewed, consulted and updated specific to that council and the process saves each council time in the development of the documents.

#### Project Outputs:

- Launch event will be made available to staff from all Councils and recorded for future access
- 10 x Plant Risk Assessments will be made available to all EPLGA Councils
- 10 x Safe Operating Procedures will be made available to all EPLGA Councils
- Increased local capacity to develop and implement safe working procedures and complete risk assessments

Further to this, the benefits were made via the process of developing the PRA and SOP documents, the operations staff in each of the Councils will have ownership of the documents as well as have developed the necessary skills and knowledge to continue to develop further PRAs and SOPs for other work activities.

With over 350 local government employees across the EPLGA, the benefits of this program extend far and wide in terms of enhancing the workplace safety of local government employees.

**Contact: Matthew Morgan, CEO, City of Port Lincoln**

#### Eyre Peninsula Trails - an ArcGIS StoryMap



## ArcGIS StoryMaps

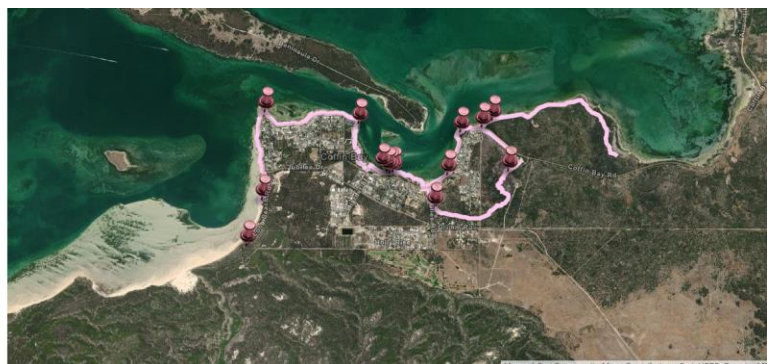
**EPLGA Tourism Advisory  
Committee**

The EPLGA Tourism Advisory Committee has created an inspiring, immersive Eyre Peninsula Walking Trails story by combining text, interactive maps, and other multimedia content. Soon to be published and shared with the Eyre Peninsula community and everyone around the world. ArcGIS StoryMaps is a story authoring web-based application that has enabled the EPLGA to share trail maps in the context of narrative text and other multimedia content. Stories include trail maps, narrative text, lists, images, videos, embedded items, and other media to enable tourists to plan Trail Adventures. The Story Map enables tourists to connect trails across all of Eyre Peninsula. One website will bring all of Eyre Peninsula Trails together in one easy to navigate story.

10. Oyster racks rest point: [View Picture here](#)
11. Coffin Bay Lookout: [View Picture here](#)
12. Snapper Point Car Park and Staircase: [View Picture here](#)
13. Route to Coffin Bay Lookout:
14. Old Oyster Town: [View Picture here](#)

[View Trail Map](#)

Lower Eyre Peninsula  
<https://www.eyrepeninsula.com/coffin-bay>  
<https://www.parks.sa.gov.au/parks/coffin-bay-national-park>  
<https://coffinbay.net/>





## 84th ANNUAL EPLGA CONFERENCE

<https://www.eplgaconference.com.au/latest-news>

This year's conference was hosted by the EPLGA instead of a Council due to COVID-19 uncertainty. 234 delegates attended the 2021 84<sup>th</sup> EPLGA Conference at the Port Lincoln Race Club which kicked off with Regional Development Australia Eyre Peninsula's (RDAEP) Economic Development Showcase.

The Showcase is part of a suite of RDAEP's dynamic reporting tools for stakeholders, local government, and Australian Ministers for Regional Development about projects that RDAEP actively support, plan, engage, advocate, and assist with connecting to opportunities across Eyre Peninsula. It provides these companies with a unique opportunity for networking with each other, RDAEP, EPLGA and local government.



*Economic Development Showcase Speakers*

Following the Showcase is the EPLGA Conference. The 84<sup>th</sup> Conference is titled "The Resilience Effect, Building Regional Resilience on Eyre Peninsula". With a focus on Building Regional Resilience, the 84<sup>th</sup> Annual EPLGA Conference energized and entertained, invited new thinking, sparked dynamic conversations, and inspire renewed commitment to work together for the benefit of our region.



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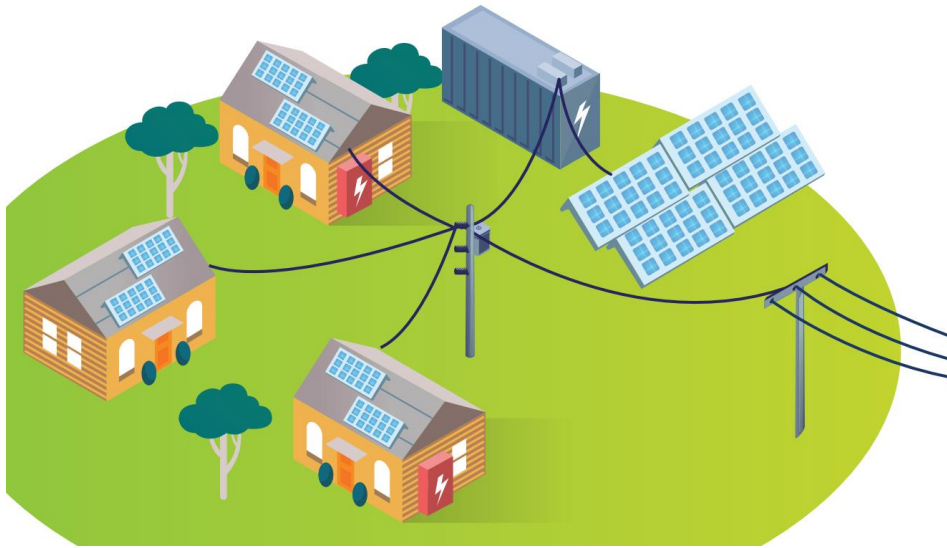
## Other funded projects.

### Microgrid Feasibility, Screening, and Impact Assessment for Eyre Peninsula (Kimba and Koonibba initially)

\$1.08 million over 18 months



**microgrid** - a small network of electricity users with a local source of supply that is usually attached to a centralised national grid but is able to function independently.



The Australian Government is committed to supporting regional Australia and has delivered significant investments focused on creating jobs and driving economic growth in our regions. The Regional and Remote Communities Reliability Fund (Fund) will provide up to \$50.4 million over 5 years from 2019-20 to 2023-24. Eyre Peninsula will receive \$1.08 million over 18 months to complete a Microgrid Feasibility, Screening, and Impact Assessment.

#### Project description and key activities

The Eyre Peninsula is the western-most part of the national electricity market (NEM) with distributed and small communities in remote townships and isolated properties. These communities play a significant role in Australia's tourism, agriculture, manufacturing, and export sectors, but have been disproportionately impacted by issues of electricity reliability, cost and security of supply. The transition to renewable energy microgrids in the region could provide more reliable, secure, and affordable power. This project involving the South Australia's electricity distribution provider SA Power Networks (SAPN) as a key collaborator involves three main activities.

Firstly, the feasibility of islanded microgrids at three locations will be assessed on the Eyre Peninsula. Secondly, a microgrid screening study will be conducted, in parallel with the first activity, to identify the optimal, least-cost mix of grid connection and islanded microgrids in 2020-25, 2025-30 and 2030-35, to align with each of SAPN's revenue determination periods.



Thirdly, an impacts assessment of regional microgrids will be undertaken to examine the broader impacts of decommissioning power lines across specific remote areas of the state.

A consortium of ITP, SA Power Networks (SAPN), ener-G, UniSA and Regional Development Australia Eyre Peninsula (RDAEP) will undertake the project in collaboration with communities in the region. The EPLGA have a shared services agreement with the RDAEP where the EO works two days a week for RDAEP. The key activities are:

#### **Stage 1a: Microgrid Feasibility Studies**

A study of the existing electricity supply to three localities in the Eyre Peninsula will be undertaken to identify opportunities for reducing overall cost via microgrid deployment. Kimba and Koonibba are two proposed localities. The District Council of Kimba has previously conducted community consultation and a pre-feasibility study on microgrid deployment in Kimba. The locations are to be confirmed following screening by SAPN in collaboration with ITP to identify network areas where supply costs are particularly high, and/or where reliability/safety/bushfire concerns are greatest. One of these locations will be the most promising location for a community-scale islanded microgrid, while the other will be Koonibba Aboriginal Community, a sparsely-populated locality where smaller islanded microgrids are most promising.

Each of these studies will include concept design, technical feasibility assessment, economic feasibility assessment, implementation option analysis, community consultations to discuss customer interest and concerns, likely levels of customer involvement (e.g. rooftop PV, batteries, demand management) and preferred operational and retail models, as well as a qualitative socio-economic and environmental impact assessment.

#### **Stage 1b: Microgrid Screening Study**

This study would be conducted in parallel to Stage 1a. Its main output would be a report describing the least-cost mix of grid-connection, embedded microgrids, and islanded of:

- a business-as-usual base case model of the existing electricity supply to the Eyre Peninsula
- a microgrid generation model for embedded and islanded microgrids of various scales
- a simulation and optimisation engine that compares the costs of continuing grid connection against embedded or islanded microgrids

The results of the three individual microgrid studies described in Stage 1 will be used to inform the model and validate the results.

#### **Stage 2: Regional Microgrid Impact Assessment**

The impacts of microgrid deployment across the region will also be assessed. These impacts include:

- local jobs and skills creation, and the opportunity for deployment of the methodology elsewhere on the SAPN network and across Australia
- broader environmental and social impacts, including bushfire risk reduction and freeing up of transmission capacity for large-scale, grid-connected renewable energy to supply the NEM
- impacts of decommissioning network assets on new load or generation connection enquiries and future load growth (e.g., if network assets need to be re-built to meet future demand).

## Youth Led Recovery Grant: Youth on Country: Developing the Knowledge and Confidence of Aboriginal Youth across Lower Eyre Peninsula post COVID-19.



**Government of South Australia**  
 Department of Human Services

The Youth-led Recovery Grant projects are funded by the Department of Human Services and administered by the LGA. The Youth-led Recovery Grant projects has provided South Australian councils with the opportunity to engage with is young citizens and for young people in South Australia to lead the delivery of activities and initiatives, responding to the impact of the COVID-19 public health emergency.

The EPLGA in partnership with RDAEP engaged the Aboriginal Youth project team administered by West Coast Youth Services. The project developed the knowledge, confidence, life skills and goal setting of Aboriginal youth across lower Eyre Peninsula. The youth are mainly descendants of Aboriginal people from Koonibba, Bookabie, Coorabie, Fowlers Bay and Yalata. The project provided youth with a platform from which they were able to connect to their heritage and enable them to obtain a feeling of self-worth and have confidence in themselves. It provided practical skills backed with an insight to just how hard their elders had to work to establish infrastructure and change their way of life to assimilate with western society. This included language skills and changing to a totally different education and employment system.



## SUMMARY OF OTHER ACTIVITIES

- Natural Resources Management – joint partnership planning, delivery of services.
- Regional Recognition/Lobbying – ongoing on various matters as they arise.
- Emergency Management – regional planning and Council planning, followed by implementation.
- Planning, Development and Infrastructure Act Implementation.
- Coastal Access issues, development of a Coastal Alliance – state-wide.
- Various roads and waste issues – regional road strategy review.
- Regional Capacity Funding – General funding.
- Marine Infrastructure Planning – DPTI, jetty leases, etc.
- SAROC – meetings and regional Executive Officers’ meetings.
- Mobile phone black spots - applications.
- Water planning – state of the resource, etc.
- Energy planning – resulting from blackouts – renewables, transmission upgrade consultation, hydrogen trial plant, etc.
- Regional planning – JPB, RDAEP, EPNRM, DPTI, etc.
- Financial assistance and supplementary road funding – ongoing issues of South Australia’s injustice.
- Health – local sub-regional issues, public health planning, doctors shortages etc.
- Roadside Native Vegetation – regional planning and management issues.
- Tourism – RDAEP - restructure to sub-regional groups, Food and Tourism Prospectus, RV, Coastal Access and Caravan Strategy, Eyes on Eyre etc.
- Aged Care at the local Council level – Council’s role.
- NHVR impacts on farm machinery movements.
- Transport Plan and SLRP prioritisation and funding applications.
- Joint submissions with RDAEP on various issues.



## PLANS, PROGRAMS AND REPORTS – CURRENT STATUS

### CORPORATE Plan 2020 – 24

The Council Mayors and Chief Executive Officers of the EPLGA have contributed to the development of the EPLGA Corporate Plan. It was clear from responses to our 2015 survey that the member Councils placed great importance on the following:

- *advocacy (and representation) – the EPLGA being the principal regional advocate for Local Government in the region;*
- *governance – continuing to ensure that our business is conducted in accordance with the law and proper standards;*
- *member services – the EPLGA to continue to provide member support services as they are needed; and*
- *outreach services – connecting Councils with desirable services offered by the LGA of SA.*

To avoid confusion between the Business Plan prepared by respective Councils, the EPLGA uses the term 'Management Plan or Corporate Plan'. The Management Plan is for the period 2020-2024 and reviewed annually, incorporating an updated annual work plan and budget for the current year. It also includes the current strategic directions of the EPLGA for that period. Each year through the Annual Business Plan process the Corporate Plan Strategies and Actions are refined to those still outstanding or ongoing strategies and actions.

## MANAGEMENT PLAN PERFORMANCE

### Goal Area 1.1 Advocacy and Representation

#### **Core Activities**

- 1.1.1 Represent and strengthen the common values of members
- 1.1.2 Represent members and regional objectives in engagement and liaison with key stakeholder agencies – e.g., LGA, DIT, PIRSA, AGP Plus
- 1.1.3 Provide a lobbying platform to promote the interests and issues of member Councils to other levels of government

#### **Comments:**

***Advocacy and representation are demonstrated through lobbying of other levels of government, which occurs as and when needed and often through the SAROC, LGA Board and in collaboration with the other regional organisations. Matters requiring lobbying this financial year included:***

- ***Regional Landscape Plan***
- ***Marine Scale Fish Fishery Reform***
- ***Regional and Remote Communities Reliability Fund***
- ***Giant Australian Cuttlefish***
- ***Regional Central Eyre School Dental Program***
- ***Eyes on Eyre Stage 2***
- ***Inquiry into Coast Protection Board***
- ***Litter Management on State Roads***
- ***Local Government Transport Advisory Panel - Special Local Roads Funding***

#### **Strategic Actions**

- 1.1.4 Develop effective working relationships between the EPLGA and member Councils and external stakeholder agencies and organisations
- 1.1.5 Develop key EPLGA messages to demonstrate maximum alignment to the State Strategic Plan and Economic Priorities, in particular economic reform and jobs, climate change and renewable energy
- 1.1.6 Develop the understanding of, and commitment to, mutuality of interests to optimise benefit for member Councils across the region from advocacy and partnerships
- 1.1.7 Lead the completion of the Economic Development Strategy and Regional Strategic Plan and identify and lead the development of regional strategic responses to key issues as and when required.

***Comments: EPLGA have entered into a unique shared services agreement with Regional Development Australia Eyre Peninsula for the services of the EO. Reducing costs for both organisations, the shared service is working well and reinforces the cooperation across economic development and local government issues.***

## Goal Area 1.2 Governance

### Core Activities

- 1.2.1 Comply with legislative requirements
- 1.2.2 Identify and pursue the resourcing needs of members
- 1.2.3 Manage EPLGA financial and other resources for maximum member benefit, and based on the principle that recurrent operational expenses must be funded by recurrent operational revenue

### Comments:

**Compliance met.**

### Strategic Actions

- 1.2.4 Investigate and identify options to improve local government and regional governance, including alternative governance models, strategic planning, and land use planning for the region
- 1.2.5 Assist member Councils in meeting legislative compliance
- 1.2.6 Develop and manage formal alliance and partnership arrangements with partner agencies and entities– e.g. RDAEP and EP Landscape Board.
- 1.2.7 Pursue collaborative initiatives with partner agencies – e.g. joint submissions on strategic issues with RDAEP and EP Landscape Board.

### Comments:

***Eyre Peninsula Regional Assessment Panel is now in place. Shared Services project led by City of Whyalla has begun. The staff committees are useful in this process. The other regional organisations are encouraged to work closely with member Councils and to investigate opportunities for region wide projects to maximise procurement benefits, etc.***

## Goal Area 1.3 Member Services

### Core Activities

- 1.3.1 Maintain the cycle of quarterly meetings to enable collective decision-making and enhance member networking
- 1.3.2 Maintain and support members with the coordination of the annual conference
- 1.3.3 Identify resourcing gaps and needs, and pursue resolutions to key issues in liaison with members
- 1.3.4 Facilitate initiatives to attract funding and investment
- 1.3.5 Provide advisory and support services to Elected Members
- 1.3.6 Coordinate strategic meetings and presentations on key issues; including the provision of key speakers to provide information, contact and support services
- 1.3.7 Coordinate delivery of Council-supported training and development initiatives in the region

### Comments:

***All core activities are being met at a regional level which brings considerable savings to individual Councils.***



### **Strategic Actions**

- 1.3.8 Continue to facilitate the activities of the EP Mineral & Energy Resources Community Development Taskforce.
- 1.3.9 Develop value-added services for member Councils, based on collective or regional value and cost-benefit
- 1.3.10 Facilitate and promote the development of shared procurement initiatives.
- 1.3.11 Facilitate the development of a regional transport strategy, including the identification of road priorities and road funding proposals.
- 1.3.12 Establish and facilitate specialised interest groups, such as Council works managers and compliance staff.
- 1.3.13 Maintain communications with member Councils and the regional community through media releases, website, newsletter and formal means of communication.
- 1.3.14 Establish an annual business (work) plan for the Executive Officer to manage and report against.

### **Comments:**

***Shared procurement services is difficult in such a large region, however the CEOs continue to work together on LG procurement council requirements and shared services in planning to complement the implementation of the updated Planning and Development Act.***

***Regional communications with Councils and other groups is mainly carried out through emails, media releases, staff meetings etc.***

***RDAEP and the EPNRM Board have, over the last 12 months, worked with the EPLGA and member Councils to add value to regional projects like Eyes on Eyre, where all parties benefit.***

***Staff regional committees assist in developing and refining regional strategy recommendation to the EPLGA Board.***

### **EPLGA COMMITTEE REPORTS**

All Committee minutes are on the EPLGA website for viewing via the following link: - <http://eplga.com.au/>

### **USE OF FINANCIAL RESOURCES**

The following audited statement indicates another year of sound financial performance.

**EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION**

**FINANCIAL ACCOUNTS  
FOR THE YEAR ENDED  
30TH JUNE 2021**

**CONTENTS**

Statement of Income & Expenditure

Balance Sheet

Notes to the Accounts

Board Certificate

Audit Report

# EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

## STATEMENT OF INCOME & EXPENDITURE FOR THE YEAR ENDED 30TH JUNE, 2021

		2021	2020
	NOTE	\$	\$
<b><u>INCOME</u></b>			
Grants Received	2	74,415	209,399
Interest Received		3,259	7,149
Project Income - EP Councils	3	1,000	800
Membership Fees	4	199,187	199,187
Regional Economic Development Showcase & Conference		133,386	-
Reimbursable Expenses		59,544	23,485
<b><u>TOTAL INCOME</u></b>		<b>470,791</b>	<b>440,020</b>
<b><u>EXPENDITURE</u></b>			
Administration		15,642	9,500
Audit Fees		1,690	1,640
Bank Charges & Taxes		106	74
Computer Expenses		5,382	2,114
Employee Expenses		161,070	144,839
Insurance		6,180	6,000
Meeting Expenses		5,238	5,571
President's Expenses		2,250	2,250
Project Expenditure	5	228,401	210,258
Secretarial Services		19,000	19,000
Telephone		702	856
Travel & Accommodation		2,376	5,459
<b><u>TOTAL EXPENDITURE</u></b>		<b>448,037</b>	<b>407,561</b>
<b><u>NET SURPLUS/(DEFICIT)</u></b>		<b>22,754</b>	<b>32,459</b>
<b><u>NON-OPERATING INCOME AND EXPENSES</u></b>			
<u>Non Operating Income</u>			
ATO COVID-19 Cash Flow Bonus		18,552	18,552
<b><u>NET SURPLUS/(DEFICIT)</u></b>		<b>\$ 41,306</b>	<b>\$ 51,011</b>



# EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

## STATEMENT OF INCOME & EXPENDITURE FOR THE YEAR ENDED 30TH JUNE, 2021

	2021	2020
	NOTE	
	\$	\$
Net Surplus/(Deficit)	41,306	51,011
Extraordinary Items	-	-
	<u>          </u>	<u>          </u>
<b><u>TOTAL NET SURPLUS/(DEFICIT)</u></b>	41,306	51,011
Surplus Funds at July 1	346,949	295,938
	<u>          </u>	<u>          </u>
SURPLUS/(DEFICIT)	388,255	346,949
	<u>          </u>	<u>          </u>
<b><u>ACCUMULATED SURPLUS/(DEFICIT)</u></b>		
<b><u>AT 30TH JUNE, 2021</u></b>	\$ 388,255	\$ 346,949
	<u>          </u>	<u>          </u>

# EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

## STATEMENT OF FINANCIAL POSITION AS AT 30TH JUNE, 2021

		2021	2020
	NOTE	\$	\$
<b><u>EQUITY</u></b>			
Accumulated Surplus		\$ 388,255	\$ 346,949
REPRESENTED BY			
<b><u>CURRENT ASSETS</u></b>			
Cash at Bank	6	530,885	594,705
Debtors		14,945	13,783
ATO BAS Account		-	6,806
Income Accrued		274	1,504
GST Receivable		12,622	5,151
Prepayments		1,622	1,915
<b><u>TOTAL ASSETS</u></b>		560,348	623,864
<b><u>CURRENT LIABILITIES</u></b>			
Sundry Creditors	7	4,356	986
Creditors		24,159	2,039
Unspent Project Funds	8	134,008	269,900
Provision for Holiday Pay		9,570	3,990
		172,093	276,915
<b><u>NET ASSETS</u></b>		\$ 388,255	\$ 346,949

# EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE, 2021

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1. This financial report is a special purpose financial report prepared for use by Board and members of the association. The Board has determined that the association is not a reporting entity.
2. The financial report has been prepared on historical cost basis and does not take into account changing money values or except where stated current valuations of non-current assets. The statements are prepared on an accruals basis.
3. Provision is made in respect of the association's liability for annual and long service leave at balance date. Long service leave is accrued from an employee's start date. Leave provision is based on current wages as at reporting date, and does not include on-costs.

	2021	2020
	\$	\$

### NOTE 2 - Grants Received

LGA of SA - Regional Capacity	42,151	209,399
LGA of SA - Youth-led Recovery	32,264	-
	<u>\$ 74,415</u>	<u>\$ 209,399</u>

### NOTE 3 - Project Income - EP Councils

EP Community Solar Scheme	<u>\$ 1,000</u>	<u>\$ 800</u>
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### NOTE 4 - Membership Fees

District Council of Ceduna	16,733	16,733
District Council of Cleve	14,262	14,262
District Council of Elliston	13,276	13,276
District Council of Franklin Harbour	12,922	12,922
District Council of Kimba	13,011	13,011
Wudinna District Council	13,264	13,264
District Council of Lower Eyre Peninsula	19,474	19,474
District Council of Streaky Bay	15,111	15,111
District Council of Tumby Bay	15,781	15,781
City of Whyalla	36,524	36,524
City of Port Lincoln	28,829	28,829
	<u>\$ 199,187</u>	<u>\$ 199,187</u>



# EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE, 2021

	2021	2020
	\$	\$
<b><u>NOTE 5 - Project Expenditure</u></b>		
Unspent Funds at 1 July	(269,900)	(171,619)
Coastal	2,902	2,000
Regional Committees Support	2,277	7,534
Forums & Conferences	11,992	600
Governance & Planning Reform	-	1,000
CWMS Users Group	1,000	-
Joint Building Fire Safety	8,132	-
Regional Governance-JPB Pilot	-	24,930
Regional Planning - General	-	11,168
Regional Transport Strategy	2,800	44,640
Regional Safety Focus	20,899	-
Roadside Veg-Gap and Options	3,000	-
Regional Economic Development		
Showcase & Conference	191,427	-
Streamlining Admin Services	49,500	-
Tourism/Signage/Promotions	36,364	20,105
UniSA Masters Student Program	4,000	-
Youth-led Recovery	30,000	-
Unspent Funds at 30 June	134,008	269,900
	<u>\$ 228,401</u>	<u>\$ 210,258</u>
<b><u>NOTE 6 - Cash at Bank</u></b>		
BankSA Society Cheque Account	52,332	50,638
Bendigo Bank Term Deposit	166,529	165,085
LGFA	312,024	378,982
	<u>\$ 530,885</u>	<u>\$ 594,705</u>
<b><u>NOTE 7 - Sundry Creditors</u></b>		
PAYG Withheld	4,356	-
Superannuation	-	986
	<u>\$ 4,356</u>	<u>\$ 986</u>
<b><u>NOTE 8 - Unspent Project Funds</u></b>		
Regional Capacity Building	<u>\$ 134,008</u>	<u>\$ 269,900</u>

# EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

## BOARD CERTIFICATE

The Board have determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

The Board of the association declares that:

- 1 the financial statements and notes present fairly the association's financial position as at 30th June 2021 and its performance for the year ended on that date in accordance with the accounting policies described in Note 1 to the financial statements;
- 2 in the Board's opinion there are reasonable grounds to believe that the association will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board:

signed

.....

.....

position

..... President

.....Executive Officer.

Dated this .....3..... day of September 2021

INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF  
EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

4 Tasman Terrace, PO Box 2180

Port Lincoln, SA 5606

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Facsimile: (08) 8682 1408

Email: gpk@gpk.com.au

ABN 64 945 523 972

ACN 007 909 382

To the members of Eyre Peninsula Local Government Association,

*Report on the financial report*

We have audited the accompanying financial reports, being a special purpose financial report, of Eyre Peninsula Local Government Association, for the year ended 30<sup>th</sup> June 2021.

*The responsibility of the members of the Board for the financial report*

The members of the Board are responsible for the preparation and fair presentation of the financial report and have determined that the accounting policies described in Note 1 to the financial statements which form part of the financial report are appropriate to meet the financial reporting requirements of the Local Government Act 1999 and are appropriate to meet the needs of the members. The Board's responsibility also includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

*Auditor's responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. No opinion is expressed as to whether the accounting policies used, as described in Note 1, are appropriate to meet the needs of the members. We conducted our audit in accordance with Australian auditing standards. These auditing standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the members of Board, as well as evaluating the overall presentation of the financial report.

The financial report has been prepared for distribution to members for the purpose of fulfilling the Board's financial reporting responsibilities under the Local Government Act 1999. We disclaim any assumption of responsibility for any reliance on this report or on the financial report to which

*liability limited by a scheme approved under Professional Standards Legislation*

it relates to any person other than the members, or for any purpose other than that for which it was prepared. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

*Auditor's opinion*

In our opinion the financial report of the Eyre Peninsula Local Government Association presents fairly the operations and financial position of the association for the year ended 30<sup>th</sup> June 2021.

**Gill Penfold Kelly Pty Ltd**

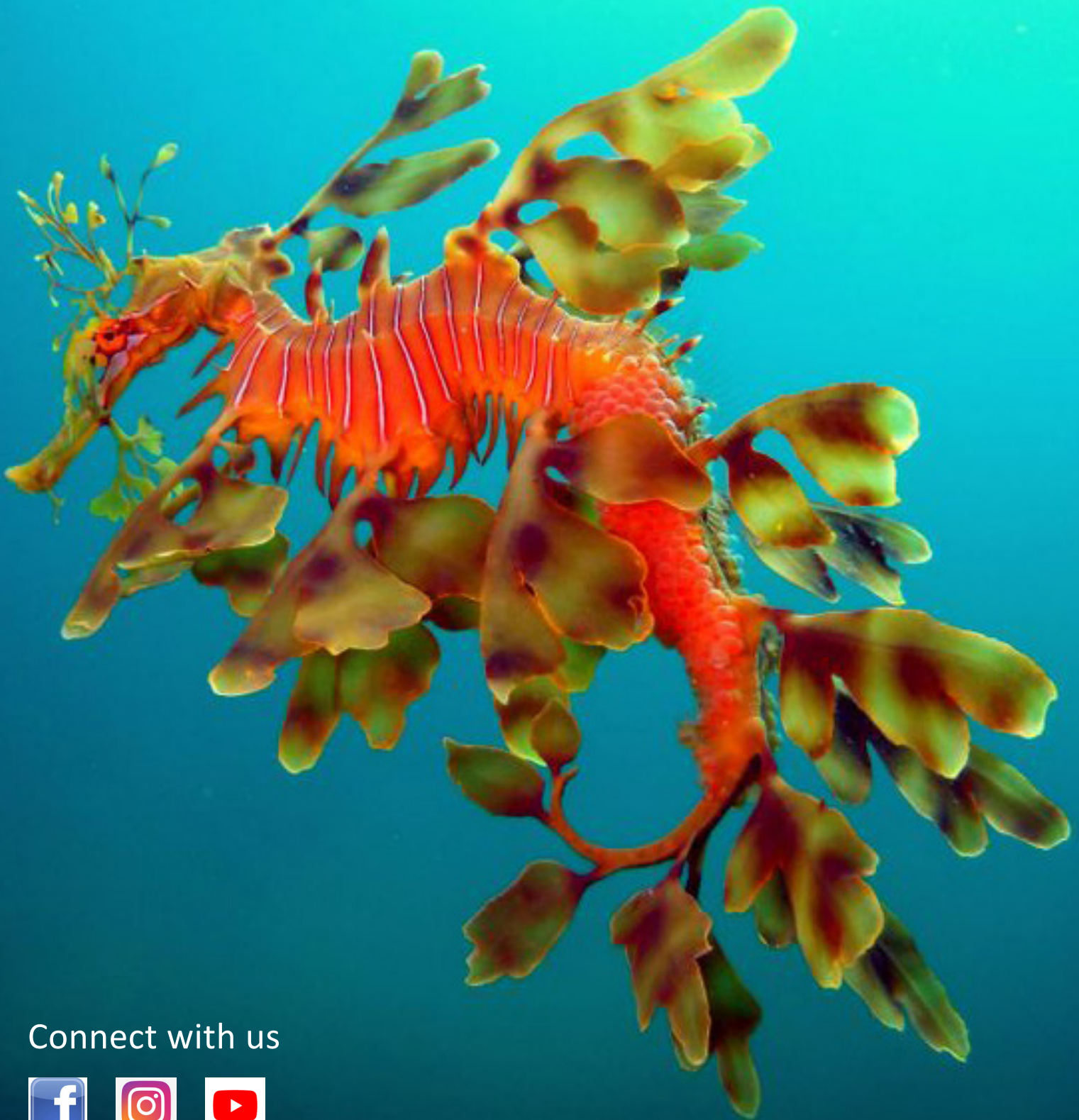


Greg Nicholls B. Com, CPA, CTA

16<sup>th</sup> August 2021

4 Tasman Terrace, Port Lincoln SA 5606





## Connect with us



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