

Long Term Financial Plan 2020-2030

2022/2023 Annual Review

Background

The District Council of Tumby Bay Long Term Financial Plan was adopted by Council on 27th February 2020 and reviewed in March 2022. The current review has been completed having considered several significant changes in the financial landscape over the past twelve months and new depreciation figures obtained for the majority of Council's asset base.

Officers Comments

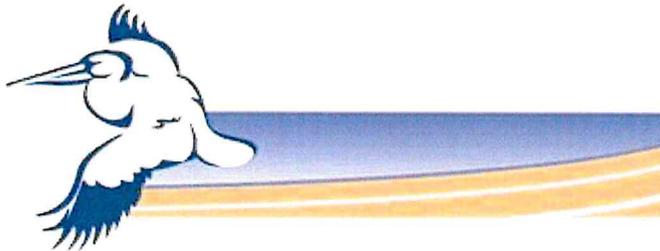
The review document has been completed in line with previous reviews with commentary provided on changes to key assumptions and forecast financial ratios within the document.

Key items taken into consideration for this review have included: -

- Significantly high CPI forecast for the March 2023 (12-month comparison)
- Variations applied to expected General Rate increases
- Operating Surplus Ratio and long-term sustainability
- Asset Management Plan reviews for 2023
- Significant increase in depreciation from 21/22 to 22/23 of \$441,000 (estimate)
- Several significant projects that have not been included in the plan at this time; pending further detail on proposals and cost estimates: -
 - Tumby Bay Jetty Proposals
 - Tumby Bay Foreshore Seawall
 - Pumpa Street Remediation/Reconstruction
 - Salt Creek Crossing Upgrade
 - Tumby Bay Marina & Port Neill Boat Ramp Dredging

Dion Watson
Deputy CEO
March 2023

**DISTRICT COUNCIL OF
TUMBY BAY**



DISTRICT COUNCIL of TUMBY BAY

LONG-TERM FINANCIAL PLAN

2020/21 TO 2029/30

REVIEW THREE

2023/2024 to 2029/2030

**Adopted 14th March 2023
Motion 4c/32023**



PURPOSE OF THE LONG-TERM FINANCIAL PLAN

The Long-Term Financial Plan has been developed in accordance with the requirements of the *Local Government Act 1999*, and forms part of Council's Strategic planning documents.

The purpose of the plan is to measure the Council's capacity to achieve the theme's and strategies set out in the Strategic Plan, and to ensure that the Council is adequately providing for Asset renewal as identified in the various Asset Management Plans.

The plan also includes various financing options for a number of proposed new capital works which have been identified in Council's Asset Management Plans.

The ten year plan has been set based on the premise that Council wishes to be financially sustainable over the ten year period, and takes into consideration Council's position in relation to the three key financial indicators adopted by Council.

ASSUMPTIONS

The following assumptions were used in the formulation of the Long-Term Financial Plan: -

REVENUE

General Rates

General rate revenue has been increased by 1.8% more than the modelled Local Government cost increases to ensure the long-term sustainability of the Council, in doing this the Council will reach a point of sustainability mid-way through the planning period. Proposed rate increases are detailed below:

<u>Adopted Plan</u>		<u>Review Three</u>	
2023/2024	3.8% Increase	2023/2024	11.5% Increase
2024/2026	3.8% Increase	2024/2026	9.5% Increase
2026/2030	3.8% Increase	2026/2030	3.5% Increase

The plan allows for modest growth in ratable properties over the ten-year period.

Review Three – Comment

Having considered the current economic climate and recent CPI movements, Council have re-set the CPI assumptions in the plan to the following increases:

2023/2024	8.6%
2024/2025	4.5%
2025/2026	3.0%
2026/2030	2.5%

Due to continued cost pressures being experienced by Council and the urgent need to address the trend of significant operating deficits, the following rate increases have been included in the reviewed plan:

2023/2024 - CPI 8.6%	Rate Increase - 11.5%	(Fixed Rise)
2024/2025 - CPI 4.5%	Rate Increase - 9.5%	(Fixed Rise)
2025/2026 - CPI 3.0%	Rate Increase - 9.5%	(Fixed Rise)
2026/2030 - CPI 2.5%	Rate Increase - 3.5%	(CPI + 1%)

The revised plan will enable Council to maintain its current level of services, as well as reaching an acceptable operating position for 2025/2026 and beyond.

Other Revenues

Council also receives revenue from several other sources including statutory charges, user charges, reimbursements and other revenues; these items have been increased by the following amounts to mirror estimated Local Government cost increases:

<u>Adopted Plan</u>		<u>Review Three</u>	
2023/2024	2.0% Increase	2023/2024	8.6% Increase
2024/2025	2.0% Increase	2024/2025	4.5% Increase
2025/2026	2.0% Increase	2025/2026	3.0% Increase
2026/2030	2.0% Increase	2026/2030	2.5% Increase

Review Three – Comment

Other income has been increased in line with the following CPI assumptions: -

2023/2024 - CPI 8.6%	Other Income Increase - 8.6%
2024/2025 - CPI 4.5%	Other Income Increase - 4.5%
2025/2026 - CPI 3.0%	Other Income Increase - 3.0%
2026/2030 - CPI 2.5%	Other Income Increase - 2.5%

Operating Grants

Local Government Grants Commission general purpose grants have been reduced by 3% annually based on recent advice from the Commission.

Local Government Grants Commission road grants and supplementary road funding has been indexed at 2.0% for the life of the plan, however funding past 2021/2022 is yet to be confirmed for the supplementary component of this funding.

Roads to Recovery grants have been included for the duration of the plan; with the current funding program expiring in 2023/2024.

Review Three – Comment

Whilst included for the duration of the current plan, a federal commitment to the continuation of the SA supplementary road grant funding past 2022/2023 is yet to be confirmed.

Investment Income

Interest earned on investments has been calculated at an interest rate of 1% over the period of the plan.

Review Three – Comment

Interest earned on investments has been revised for the remaining term.

2023/2025	3.0%
2026/2030	2.0%

EXPENDITURE

Operating Expenditure

Operating expenditure has been based on the following estimated Local Government cost increases:

Adopted Plan		Review Three	
2023/2024	2.0% Increase	2023/2024	8.6% Increase
2024/2025	2.0% Increase	2024/2025	4.5% Increase
2025/2026	2.0% Increase	2025/2026	3.0% Increase
2026/2030	2.0% Increase	2026/2030	2.5% Increase

Review Three – Comment

Operating expenditure has been increased in line with the following CPI assumptions: -

2023/2024 - CPI 8.6%	Other Expenditure Increase - 8.6%
2024/2025 - CPI 4.5%	Other Expenditure Increase - 4.5%
2025/2026 - CPI 3.0%	Other Expenditure Increase - 3.0%
2027/2030 - CPI 2.5%	Other Expenditure Increase - 2.5%

Wages

In determining likely increases in annual wage payments the following items have been taken into consideration:

- No Increase in Current Staffing
- Enterprise Bargaining Agreement
- Senior Staff Contracts

On this basis the following increases have been applied within the plan.

Adopted Plan		Review Three	
2023/2024	2.0% Increase	2023/2024	5.0% Increase
2024/2025	2.0% Increase	2024/2025	4.0% Increase
2025/2026	2.0% Increase	2025/2026	3.0% Increase
2026/2030	2.0% Increase	2026/2030	2.5% Increase

Review Three – Comment

Further refinement of staff structure and responsibilities within the administration department have occurred over the past twelve months, and funding approved for a Project Officer for a period of three years, these changes and associated cost increases have been reflected in the reviewed plan.

Finance Charges

Finance Charges have been calculated at variable interest rates ranging from 4% to 6.75% over the period of the plan and may include both fixed term and cash advance loan facilities with the LGFA.

Review Three – Comment

*Council currently holds 7 fixed term loans with the LGFA:
Fixed terms vary between 5 years and 20 years
Fixed interest rates vary between 2.09% and 4.35%*

Depreciation

Depreciation has been calculated using the 'Straight Line Method' based on the Current Replacement Cost (CRC) of an asset and its expected life. In applying depreciation amounts to the various assets CRC has been indexed in line with anticipated asset revaluations to ensure depreciation rates are keeping pace with the increased cost of asset provision and renewal. These rates therefore vary from asset to asset – see chart below for details.

Adopted Plan

<u>Year</u>	<u>23/24</u>	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>
Buildings	0.0%	0.0%	0.0%	10.4%	0.0%	0.0%	0.0%
Plant	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Infrastructure	0.0%	0.0%	6.1%	0.0%	0.0%	6.1%	0.0%

Review Two

<u>Year</u>	<u>23/24</u>	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>
Buildings	0.0%	0.0%	0.0%	27.5%	0.0%	0.0%	0.0%
Plant	8.6%	4.5%	3.0%	2.5%	2.5%	2.5%	2.5%
Infrastructure	0.0%	0.0%	16.9%	0.0%	0.0%	7.7%	0.0%

Review Three – Comment

Depreciation on all assets is forecast to increase in line with CPI indexation.

CAPITAL EXPENDITURE

Renewal

The Capital Renewal requirements as estimated in the Asset Management Plans have been included in the Long-Term Financial Plan. The plan aims for a 100% renewal program at the optimum time to ensure assets do not deteriorate to a point where additional works are required. In the case of long-lived assets such as CWMS, bridges and urban storm water systems, funds will be set aside to offset future renewal programs.

New Assets

The plan includes the provision of new assets identified within the Council's Asset Management Plans. Due to the size and nature of these assets it is envisaged that a combination of grant and loan funds along with accumulated reserves will be utilized in their provision. Dependence on varying degrees of grant funding may dictate at what time during this planning period these projects are able to proceed.

Review Three – Comment

The following major asset projects will have been completed by 30 June 2023:

- ***Bratten Bridge Upgrade***
- ***Graham Smelt Causeway Bridge Upgrade***
- ***TB CWMS Treatment Plant Upgrade***
- ***Sandbag Seawall adjacent Ritz Car Park***

SELF FUNDED ACTIVITIES

Funding for the Tumbly Bay and Port Neill Community Wastewater Management Schemes has been included within the LTFP and includes future asset renewal in line with Asset Management Plans. As per legislative requirements any funds raised through service charges applied for the schemes must be quarantined for future use within the scheme. These funds are managed by Council through the provision of reserve accounts, with any excess funds allocated to reserve and available for future asset renewals as required.

Review Three – Comment

The recently completed TB CWMS Treatment Plant Upgrade was funded through the utilization of accumulated CWMS reserves and a capital contribution from Downer Australia in their role as principal contractor for the Electranet HV Transmission Line Upgrade Project.

LOAN BORROWING

Council enters this planning period with relatively few loan borrowings and with a number of these loans in the category of self-servicing loans. It is envisaged that new borrowings will be required to fund the replacement of the bridge on the Graham Smelt Causeway and some items within the plant replacement program.

Review Three – Comment

The following loan borrowings have been revised:

Graham Smelt Causeway Bridge Upgrade

Adopted Plan ***\$1.62M over 15 Years***

Review Three Actual ***\$1.315M over 15 Years***

Major Plant Replacements

Adopted Plan **\$300K over 5 Years**

Review Three **Reserve Funds Utilised**

FINANCIAL INDICATORS

South Australian Councils are required to use nationally consistent approach of measuring their financial sustainability by using three key indicators:

- Operating Surplus Ratio
- Net Financial Liabilities Ratio
- Asset Renewal Funding Ratio

Operating Surplus Ratio

The operating surplus ratio is the operating surplus (deficit) expressed as a percentage of total operating income.

“This indicator is by far the most important indicator for Councils. If a Council consistently achieves a modest positive operating surplus ratio, and has soundly based projections showing that it can continue to do so in the future, having regard to asset management and its community’s service level needs, then it is financially sustainable.” – LGA Financial Sustainability Paper 9.

The Local Government Association suggests Council’s should be targeting “To achieve, on average, an operating surplus ratio of between 0% and 10%”.

In Council Policy 5.25 Revenue and Financing, Council has set itself a target to achieve an operating break-even position, or better, over any five year period. This LTFP provides Council the opportunity to reach this target in the final four years of the planning period. *(See Chart – Page 7)*

Review Three – Comment

In considering this year’s review, Council has placed significant emphasis on long term sustainability and responsible financial management. To achieve these goals and consistently deliver a positive operating position it is proposed that general rates will be increased by 11.5% in year one, 9.5% in years two and three and 1% above CPI for the remaining term. These increases will enable Council to reach a sustainable operating position for 2025/2026 and beyond. (See Chart – Page 9)

Net Financial Liabilities Ratio

The net financial liabilities ratio is calculated by expressing net financial liabilities at the end of a financial year as a percentage of operating income for the year.

“Net financial liabilities is a broader and more appropriate measure of indebtedness than the level of borrowings, because it includes items such as employee long-service leave entitlements and other amounts payable in future as well as taking account of a Council’s cash holdings and invested monies” – LGA Financial Sustainability Paper 9.

The Local Government Association suggests a Council's net financial liabilities ratio is between zero and 100% of total operating income, but possibly higher in some circumstances.

In Council Policy 5.24 Treasury, Council has set itself a limit of 100%. This LTFP shows Council's ratio peaking at 39% early in the planning period and closing out in an asset positive position with a ratio of (39%), well below Council's accepted position. (See Chart – Page 8)

Review Three - Comment

The current review document shows Council's ratio peaking at 17.9% in 2024/2025 and closing out in an asset positive position with a ratio of (70.5%), well below Council's accepted position. (See chart – Page 10)

Asset Renewal Funding Ratio

This ratio indicates the extent to which non-financial assets are being renewed and replaced, compared with the asset renewal and replacement expenditure identified as warranted in a Council's infrastructure and asset management plan's (I&'s). It is calculated by measuring capital expenditure on renewal or replacement of assets for a period, divided by the optimal level of such expenditure proposed in a Council's I&'s.

“If capital expenditure on renewing or replacing existing assets is at a level consistent with proposed or soundly prepared I&'s that is based on long-run affordable service levels, then it is likely that a Council is reasonably optimizing timing of asset renewal activity. Any material underspending on renewal and replacement over the medium term is likely to adversely impact on the cost-effective achievement of preferred, affordable service levels and could potentially undermine a Council's financial sustainability.” – LGA Financial Sustainability Paper 9.

The Local Government Association suggests capital outlays on renewing/replacing assets are greater than 90% but less than 110% of the level proposed in the Infrastructure and Asset Management Plan's (I&'s). This plan enables Council to maintain a ratio of 100% throughout the planning period. (See Chart – Page 10)

Review Three – Comment

The current review document maintains a ratio of 100% throughout the planning period. (See Chart – Page 11)

STRATEGIC PLAN

It is recognized that the Long-Term Financial Plan does not necessarily cover off on all actions and activities mentioned in Council's Strategic Plan, however every endeavor has been made to include all information considered relevant to the plan at this time. Future review of the plan will be carried out on an annual basis.

The current plan includes the following major projects:

- Tumby Bay Township Master Plan Project
- Graham Smelt Causeway Bridge
- Tumby Bay CWMS Upgrade

Review Three - Comment

The following projects included in the original plan were completed by 30 June 2022: -

***Graham Smelt Causeway Bridge Upgrade
TB CWMS Treatment Plant Upgrade***

In addition, Council has also completed the following capital projects: -

Bratten Bridge Upgrade – Grant Funded

Sandbag Seawall adjacent the Ritz Café carpark – Grant Funded

Due to financial limitations the proposed Tumby Bay Township Master Plan Project has been removed from the revised plan.

ANALYSIS OF LONG-TERM FINANCIAL PLAN

Council has endeavored to approach the formulation of its Long-Term Financial Plan with two clear objectives: sustainability of essential service delivery and sound infrastructure management. However, in achieving this it is also paramount that Council provides adequate funds within its “Future Projects Reserve” to firstly safeguard against unexpected financial impacts; and secondly, provide funding for future improvements within our communities. Council strongly believes the LTFP provides a degree of certainty in both areas, whilst maintaining an acceptable level of projected rate increases across the plan.

Review Three – Comment

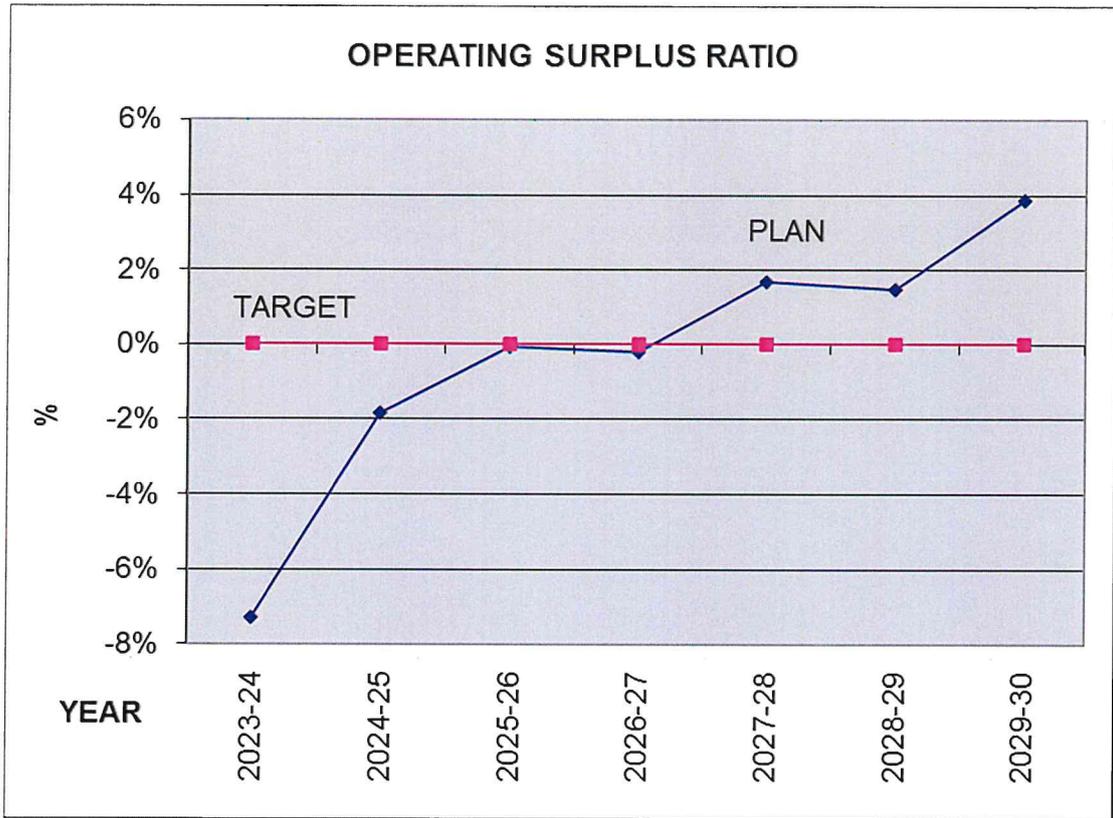
The current review continues to support the objectives detailed above and aims to deliver a positive and sustainable operating position into the future.

FINANCIAL STATEMENTS

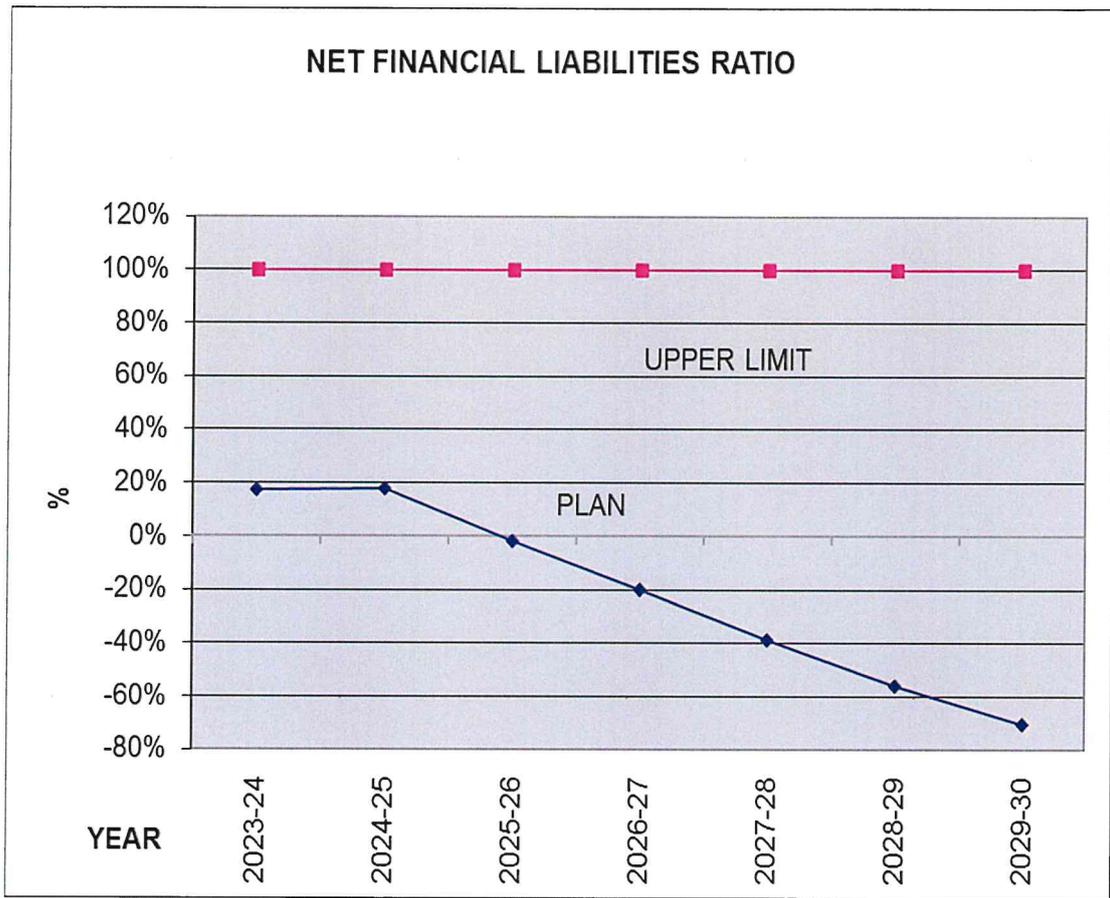
Review Three – Comment

The financial statements included at the back end of the plan have been modified to better reflect the budget templates used by Council. (See Statements – Page 12)

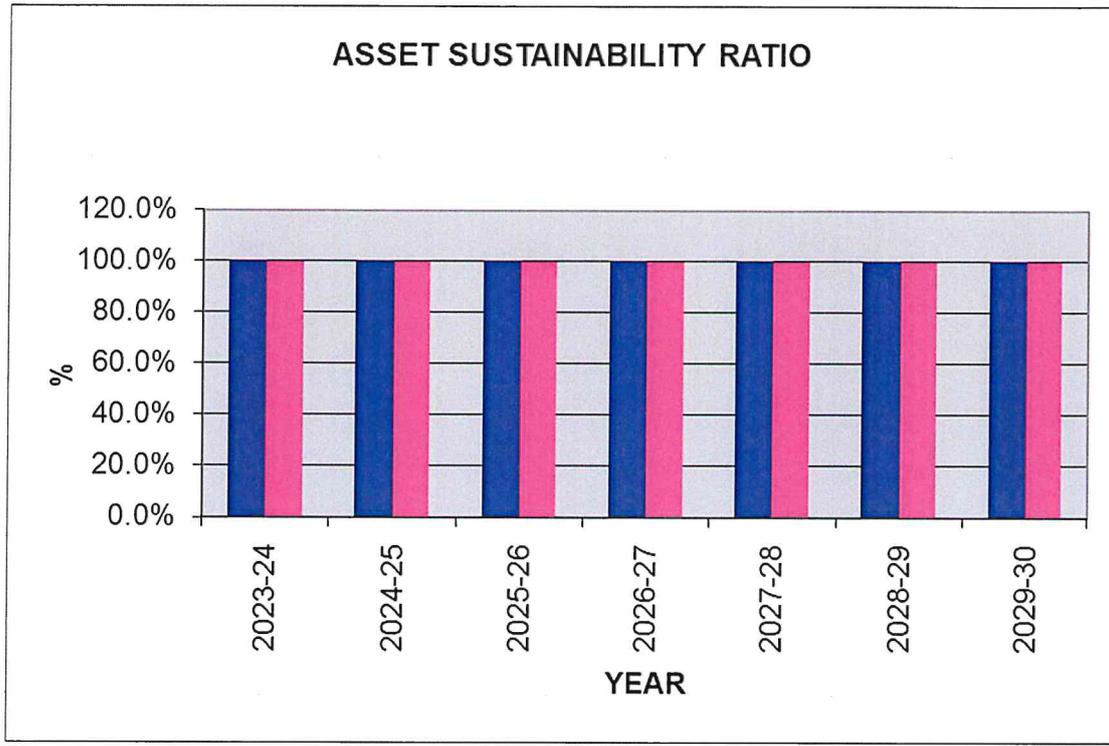
FINANCIAL CHARTS



FINANCIAL CHARTS



FINANCIAL CHARTS



TARGET - PLAN

DISTRICT COUNCIL OF TUMBY BAY													
2020-2030 LTFP STATEMENT OF COMPREHENSIVE INCOME - REVIEW 3 - ADOPTED													
	2024		2025		2026		2027		2028		2030		
	PLAN		PLAN		PLAN		PLAN		PLAN		PLAN		
REVENUE	\$		\$		\$		\$		\$		\$		
Rates	6,595,428		7,157,572		7,739,403		8,007,745		8,285,526		8,573,081		8,870,760
Statutory charges	93,939		98,166		101,111		103,639		106,230		108,886		111,608
User charges	247,990		259,095		266,867		273,539		280,378		287,387		294,572
Other grants, subsidies and contributions	1,175,957		1,247,548		1,267,861		1,267,832		1,268,492		1,269,838		1,298,531
Investment Income	73,856		42,418		43,230		67,407		94,937		128,755		155,774
Reimbursements	12,163		12,711		13,092		13,419		13,755		14,099		14,451
Other Revenues	18,035		18,847		19,412		19,898		20,395		20,905		21,428
Gain (loss) - joint ventures & associates													
TOTAL REVENUES	8,217,367		8,836,356		9,450,978		9,753,479		10,069,712		10,402,951		10,767,123
EXPENSES													
Employee Costs	2,325,453		2,452,225		2,535,232		2,504,476		2,574,195		2,622,526		2,686,212
Materials, contracts & other services	3,398,255		3,460,184		3,504,842		3,674,856		3,742,175		3,866,194		3,901,834
Finance Costs	133,228		114,918		95,844		77,948		63,918		50,486		43,160
Depreciation, Amortisation & Impairment	2,959,359		2,971,254		3,320,756		3,513,769		3,521,060		3,710,272		3,717,931
TOTAL EXPENSES	8,816,295		8,998,581		9,456,675		9,771,049		9,901,348		10,249,478		10,349,137
OPERATING SURPLUS/(DEFICIT)	(598,928)		(162,225)		(5,697)		(17,570)		168,365		153,473		417,986
Asset disposal & fair value adjustments													
Amounts specifically for new or upgraded assets	436,730		417,260		79,360		332,740		143,380		225,630		138,885
Physical resources received free of charge	-		74,400		-		-		-		-		-
TOTAL COMPREHENSIVE INCOME	(162,198)		329,435		73,663		315,170		311,745		379,103		556,871

DISTRICT COUNCIL OF TUMBY BAY
2020-2030 LTFP STATEMENT OF CASH FLOWS - REVIEW 3 - ADOPTED

	2024	2025	2026	2027	2028	2029	2030
	PLAN						
	\$	\$	\$	\$	\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES							
RECEIPTS							
Rates	6,595,428	7,157,572	7,739,403	8,007,745	8,285,526	8,573,081	8,870,760
Statutory charges	93,939	98,166	101,111	103,639	106,230	108,886	111,608
User charges	247,990	259,095	266,867	273,539	280,378	287,387	294,572
Other grants, subsidies and contributions	1,175,957	1,247,548	1,267,861	1,268,492	1,268,492	1,269,838	1,298,531
Investment Income	73,856	42,418	43,230	67,407	94,937	128,755	155,774
Reimbursements	12,163	12,711	13,092	13,419	13,755	14,099	14,451
Other Revenues	(86,541)	(40,579)	(21,988)	(15,637)	(16,028)	(16,429)	(16,840)
TOTAL RECEIPTS	8,112,791	8,776,930	9,409,578	9,717,944	10,033,289	10,365,617	10,728,856
PAYMENTS							
Employee costs	2,297,453	2,428,705	2,516,887	2,488,730	2,558,054	2,605,982	2,669,254
Materials, contracts & other services	3,361,447	3,439,268	3,490,270	3,662,348	3,729,355	3,853,054	3,888,365
Finance costs	133,228	114,918	95,844	77,948	63,918	50,486	43,160
TOTAL PAYMENTS	5,792,128	5,982,891	6,103,001	6,229,026	6,351,327	6,509,522	6,600,779
NET CASH PROVIDED BY (OR USED IN) OPERATING ACTI	2,320,663	2,794,039	3,306,577	3,488,918	3,681,962	3,856,095	4,128,077
CASH FLOWS FROM INVESTING ACTIVITIES							
RECEIPTS							
Grants specifically for new or upgraded assets	-	74,400	-	-	-	-	-
Sale of replaced assets	436,730	417,260	79,360	332,740	143,380	225,630	138,885
Sale of surplus assets	-	-	-	-	-	-	-
Sale of Real Estate Developments	-	-	-	-	-	-	-
Distributions received associated entities	-	-	-	-	-	-	-
Repayments of loans by community groups	32,743	33,810	25,611	8,379	-	-	-
PAYMENTS							
Expenditure on renewal/replacement of assets	2,763,499	3,284,214	1,673,780	2,096,995	1,521,566	2,238,471	2,541,150
Expenditure on new/upgraded assets	94,650	151,300	-	-	393,000	-	-
Expenditure on real estate for sale	-	-	-	-	-	-	-
Loans made to community groups	-	-	-	-	-	-	-
NET CASH USED IN INVESTMENT ACTIVITIES	(2,408,676)	(2,910,044)	(1,568,809)	(1,755,876)	(1,771,186)	(2,012,841)	(2,402,265)
CASH FLOWS FROM FINANCING ACTIVITIES							
RECEIPTS							
Proceeds from Borrowings	-	-	-	-	-	-	-
PAYMENTS							
Repayments of Borrowings	447,718	466,029	475,794	346,248	334,790	235,420	146,967
NET CASH FROM FINANCING ACTIVITIES	(447,718)	(466,029)	(475,794)	(346,248)	(334,790)	(235,420)	(146,967)
NET INCREASE (DECREASE) IN CASH HELD	(535,731)	(582,033)	(1,261,974)	1,386,794	1,575,986	1,607,833	1,578,844
CASH AT BEGINNING OF YEAR	1,857,200	1,321,469	739,436	2,001,409	3,388,204	4,964,189	6,572,023
PROJECTED CASH AT END OF YEAR	1,321,469	739,436	2,001,409	3,388,204	4,964,189	6,572,023	8,150,867

DISTRICT COUNCIL OF TUMBY BAY
2020-2030 LTFP BALANCE SHEET & EQUITY - REVIEW 3 - ADOPTED

	2024	2025	2026	2027	2028	2029	2030
ASSETS	PLAN						
	\$	\$	\$	\$	\$	\$	\$
Current Assets							
Cash and cash equivalents	1,321,469	739,436	2,001,409	3,388,204	4,964,189	6,572,023	8,150,867
Trade & other receivables	1,320,576	1,380,002	1,421,402	1,456,937	1,493,360	1,530,694	1,568,962
Other financial assets	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Inventories	6,000	6,000	6,000	6,000	6,000	6,000	6,000
TOTAL CURRENT ASSETS	2,680,045	2,157,438	3,460,811	4,883,141	6,495,550	8,140,717	9,757,829
Non-current Assets							
Financial Assets	35,557	1,747	(23,864)	(32,243)	(32,243)	(32,243)	(32,243)
Equity in Council Business	-	-	-	-	-	-	-
Infrastructure Property, Plant and Equipment	122,487,249	125,922,763	127,598,543	129,693,538	131,608,104	133,846,575	136,387,725
Less Accumulated Depreciation	(48,420,559)	(51,391,813)	(54,712,570)	(58,226,339)	(61,747,399)	(65,457,671)	(69,175,602)
Other Non-current Assets	45,000	45,000	45,000	45,000	45,000	45,000	45,000
TOTAL NON-CURRENT ASSETS	74,147,247	74,577,697	72,905,110	71,479,956	69,873,462	68,401,662	67,224,880
TOTAL ASSETS	76,827,292	76,735,134	76,365,921	76,363,097	76,369,012	76,542,379	76,982,709
LIABILITIES							
Current Liabilities							
Trade & Other Payables	484,808	485,724	500,296	512,803	525,624	538,764	552,233
Borrowings	430,000	430,000	430,000	430,000	430,000	430,000	430,000
Provisions	574,350	597,324	615,244	630,625	646,390	662,550	679,114
TOTAL CURRENT LIABILITIES	1,489,158	1,513,048	1,545,540	1,573,428	1,602,014	1,631,314	1,661,347
NON-CURRENT LIABILITIES							
Long-term Borrowings	2,635,082	2,169,053	1,693,259	1,347,011	1,012,221	776,801	629,834
Long-term Provisions	13,650	14,196	14,622	14,987	15,362	15,746	16,140
TOTAL NON-CURRENT LIABILITIES	2,648,732	2,183,249	1,707,881	1,361,998	1,027,583	792,547	645,974
TOTAL LIABILITIES	4,117,890	3,696,297	3,253,421	2,935,427	2,629,597	2,423,862	2,307,321
NET ASSETS	72,709,402	73,038,837	73,112,500	73,427,670	73,739,415	74,118,517	74,675,388
EQUITY							
Accumulated Surplus	9,412,165	10,308,644	9,111,851	8,032,945	6,761,241	5,524,860	4,495,046
Asset Revaluation Reserve	61,762,000	61,762,000	61,762,000	61,762,000	61,762,000	61,762,000	61,762,000
Reserves beginning of year	2,031,200	1,535,237	968,193	2,238,649	3,632,725	5,216,174	6,831,657
Transfers to Reserves	152,861	307,632	1,270,456	1,394,076	1,583,449	1,615,483	1,586,685
Transfers from Reserves	(648,824)	(874,676)	-	-	-	-	-
Reserves at end of year	1,535,237	968,193	2,238,649	3,632,725	5,216,174	6,831,657	8,418,343
TOTAL EQUITY	72,709,402	73,038,837	73,112,500	73,427,670	73,739,415	74,118,517	74,675,388

DISTRICT COUNCIL OF TUMBY BAY

2020-2030 LTFP BUDGET STATEMENT OF FINANCIAL INDICATORS - REVIEW 3 - ADOPTED

	2024	2025	2026	2027	2028	2029	2030
	<u>PLAN</u>						
Operating Surplus Ratio							
Adjusted Operating Surplus	(7.3%)	(1.8%)	(0.1%)	(0.2%)	1.7%	1.5%	3.9%
Total Operating Revenue							
Net Financial Liabilities Ratio							
Net Financial Liabilities	17.6%	17.9%	(1.9%)	(20.1%)	(38.9%)	(55.9%)	(70.5%)
Total Operating Revenue							
Asset Funding Renewal Ratio							
Outlays on Existing Assets	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Asset Renewals - IAMP							

DISTRICT COUNCIL OF TUMBY BAY

2020-2030 LTFP BUDGET UNIFORM PRESENTATION OF FINANCES - REVIEW 3 - ADOPTED

	2024	2025	2026	2027	2028	2029	2030
	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN
Operating Revenues	8,217,367	8,836,356	9,450,978	9,753,479	10,069,712	10,402,951	10,767,123
less Operating Expenses	(8,816,295)	(8,998,581)	(9,456,675)	(9,771,049)	(9,901,348)	(10,249,478)	(10,349,137)
Adjusted Operating Surplus / (Deficit) before Capital Amounts	(598,928)	(162,225)	(5,697)	(17,570)	168,365	153,473	417,986
less Net Outlays on Existing Assets							
Capital Expenditure on renewal and replacement of Existing Assets	2,783,499	3,284,214	1,673,780	2,096,995	1,521,566	2,238,471	2,541,150
less Depreciation, Amortisation and Impairment	(2,959,359)	(2,971,254)	(3,320,756)	(3,513,769)	(3,521,060)	(3,710,272)	(3,717,931)
less Proceeds from Sale of Replaced Assets	(436,730)	(417,260)	(79,360)	(332,740)	(143,380)	(225,630)	(138,885)
	(612,590)	(104,300)	(1,726,336)	(1,749,514)	(2,142,874)	(1,697,430)	(1,315,666)
less Net Outlays on New and Upgraded Assets							
Capital Expenditure on New and Upgraded Assets	94,650	151,300	-	-	393,000	-	-
less Grants and Contributions specifically for New and Upgraded Assets	-	(74,400)	-	-	-	-	-
less Proceeds from Sale of Surplus Assets	-	-	-	-	-	-	-
less net movements in inventories	94,650	76,900	-	-	393,000	-	-
Net Lending / (Borrowing) for Financial Year	(80,988)	(134,825)	1,720,639	1,731,944	1,918,239	1,850,903	1,733,652